

FINANCIAL TIMES

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World News

Ethiopia claims to have foiled coup attempt

Military activity in the Ethiopian capital of Addis Ababa raised speculation that President Mengistu Haile Mariam had been overthrown while visiting East Germany.

Moslem leader killed

Sheikh Hassan Khaled, 68-year-old Grand Mufti of the Sunni Moslem community in Lebanon, was killed by a powerful car bomb in West Beirut.

Arabs told to leave

The Israeli army ordered Arabs from the Gaza Strip to leave Israel and return home while troops made mass arrests in raids on several West Bank villages.

Angola peace plan

Seven African nations endorsed a peace plan put forward by the Angolan government to end its 13-year-old war against Unita rebels.

EC challenge

The UK Government is considering challenging in the European Court of Justice over the extent of the European Commission's authority to impose directives on member nations.

Nakasone to testify

Yasuhiro Nakasone, the former Japanese prime minister, has agreed to give evidence before the Parliament about his role in the Recruit scandal.

Panama evacuations

The US will offer evacuation flights from Panama for all military personnel dependents who wish to leave, administration officials said.

S Korea on alert

The South Korean Government put national police on alert to block possible protests over the mysterious death of a student and the anniversary of a bloody 1980 uprising.

Business Summary

WPP bid of \$864m accepted by Ogilvy

OGILVY GROUP, the US advertising company, has agreed after a short and acrimonious fight to accept takeover offer from WPP Group, UK advertising and marketing services conglomerate run by Martin Sorrell.

EUROPEAN COMMISSION

is expected to address the long-running row over dumping of Japanese memory chips with artificially depressed prices below what manufacturers would not be able to sell their products.

SIR GEOFFREY Howe, UK foreign secretary, held out the prospect that Britain could one day become a full member of the European Monetary System but rejected proposals for European economic and monetary union.

ERICSSON, Swedish telecommunications equipment group, announced a 700 per cent jump in profits before appropriations and tax for the first three months of 1988.

COPPER: Grade A copper ended in London with only a very small backwardation - where the price for immediate delivery is higher than the spot price.

CRAY Research, large US-based supercomputer manufacturer, has signed a reciprocal marketing agreement with Control Data Corporation of the US under which Cray will provide its full line of supercomputers to Control's customers.

FABRIQUE NATIONALE, Belgium's leading arms-making company, disclosed that it had lost BEP.790m (\$145m) after restructuring costs in 1988.

WOLVO, world's second biggest manufacturer of heavy trucks, has signed an agreement with Daewoo, one of South Korea's largest companies, for the importation and distribution of trucks.

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ALAN BOND, Perth brewing and media tycoon, hit back at critics of his debt-laden Bond Corporation, pledging further asset sales and a strong earnings result for the current year.

ICI AUSTRALIA, 62.4 per cent owned subsidiary of the British chemicals group, boosted net profits 13.8 per cent to \$386.6m (US\$63.8m) in the six months to March on a 10 per cent rise in sales to A\$1.49m.

RICOH, Japanese office automation and information equipment company, reported a 18.1 per cent rise in annual pre-tax profit.

Europe faults latest Boeing jets on safety standards

By Lynette McLain in London

EUROPE'S aviation authorities have told Boeing that its latest jumbo jet does not meet their safety standards. Just days before the first of 56 of the aircraft for European airlines was due to arrive in Europe.

Britain, West Germany, France and the Netherlands in a joint approach have told Boeing that the 400-seat 747-400 was being built to the standards of nearly 20 years ago.

The restoration of ties between the two Communist giants means the revival not only of bilateral relations between the governments, but also of links between their ruling Communist Parties, after years of mutual vilification.

The summit meeting went ahead despite massive demonstrations by up to 300,000 students and their supporters in Tiananmen Square outside the Great Hall, demanding more democracy and a free press in China.

The Chinese leader, now 84, looked frail and slow as he greeted his Soviet guest, but nonetheless conducted two and a half hours of talks on the whole range of Sino-Soviet and international relations without undue fatigue.

He revealed that a speech by Mr Gorbachev in Vladivostok in 1986 had inspired him to seek the reconciliation, although it had still taken three years to reach a summit meeting.

The Soviet leader spent the day in talks with China's three most powerful men: apart from Deng, he met Zhao Ziyang, the Communist Party leader, and Li Peng, the Prime Minister.

Discussions on the reform process in both countries dominated the meetings, with Mr Gorbachev keenly questioning his counterparts on the economic reforms in China, and explaining the progress of perestroika in the Soviet Union.

He also offered the prospect of demilitarisation of the Soviet-Chinese border, and a complete withdrawal of Soviet troops from neighbouring Mongolia, as part of the revival of friendly relations and co-operation.

The Soviet side proposed that a high-level military commission be established to agree on troop cuts and redeployment to ensure that both sides adopted a purely defensive strategy, officials said.

The level of forces along the border has been one of the three fundamental obstacles to a normalisation of relations raised by the Chinese side.

Of the other two, Soviet withdrawal from Afghanistan is already complete. Disagreements remain on the third - the Vietnamese withdrawal from Cambodia - but the issue was postponed after a brief discussion with Deng to a meeting of the two Foreign Ministers.

Continued on Page 16

Minorco bid for Gold Fields fails

By Kenneth Gooding, Mining Correspondent, in London

MINORCO, the South African-controlled investment company, last night conceded defeat in its battle for Consolidated Gold Fields. It said its \$3.5bn (\$5.9bn) hostile bid for the diversified UK mining group - the biggest ever made in Britain - would be allowed to lapse at midnight tonight.

Sir Michael Edwardes, Minorco's chief executive, said: "We can't win now. We are not going to do anything but exit with dignity."

He was speaking after Judge Michael Munkasey of New York had refused to lift an injunction preventing Minorco from buying any more shares in Gold Fields.

The judge also denied the company a stay of his order pending an appeal, commenting: "That Minorco has only until tomorrow to appeal this decision is regrettable."

Sir Michael said: "We tried our best. We felt our latest submission was powerful but he threw it all out." Minorco would not appear in New York, defy the US court, or go back to the UK Takeover Panel and clearly the offer would lapse, he said.

"We are still a 30 per cent shareholder (in Gold Fields), but the issue was postponed after a brief discussion with Deng to a meeting of the two Foreign Ministers."

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Soviet Union and China bury three decades of acrimony

By Quentin Peel in Peking

PRESIDENT Mikhail Gorbachev of the Soviet Union, and Deng Xiaoping, China's veteran leader, yesterday solemnly shook hands in Peking's Great Hall of the People to mark a restoration of normal relations and the end of 30 years of ideological confrontation.

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TV chief removed after attack on Ligachev

By Bruce Clark in Moscow

THE HEAD of Soviet broadcasting was replaced last night amid growing controversy over the recent attack on television of an attack on Mr Yegor Ligachev, the Kremlin's leading hardliner, in which he was accused of corruption.

The news agency reported that "The President of the USSR Supreme Soviet relieved Alexander Akysyonov of his duties as Chairman of the State Committee for Television and Radio in connection with his retirement."

Mr Akysyonov's position had already been undermined after a recent television programme suggested that Lenin's body should be removed from its mausoleum on Red Square, a blasphemous idea for most Soviet Communists. But there was speculation last night that the true cause of his dismissal was the condemnation of Mr Ligachev on Soviet television on Friday by Mr Nikolai Ivanov, a prominent lawyer. Mr Ivanov said that he had discovered Mr Ligachev's name in files relating to a corruption scandal.

Yegor Ligachev issued a statement to the Novosti news agency in which he "resolutely denied" the "allegations" made by the lawyer on television. Novosti said that Mr Ligachev noted that he had been "accused of complicity in illegal acts". The agency added that Mr Ligachev "insists that the case be thoroughly considered and the results be reported in the press."

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Murdoch files lawsuit against Disney and drops TV venture

By Raymond Snoddy in London

MR RUPERT MURDOCH, head of News Corporation, the international media group, has dropped plans to launch a Disney Channel on satellite television in the UK and filed a \$1.5m lawsuit against the Walt Disney Company in Los Angeles.

The suit accuses Disney of fraud, of ignoring and denying agreements, and using "economic leverage to exact unjustified concessions from those with whom they contract and deal."

Disney said last night that it was surprised at the suit which it said had "absolutely no merit."

Mr Murdoch and Disney announced last November a joint venture to launch the Disney Channel in the UK and to fund and run Sky Movies, the film channel on Sky Television. Mr Murdoch's satellite television venture.

It is clear however that there have been significant disagreements between the two organisations ever since the deal was announced. The suit alleges that Disney wanted to renegotiate aspects of the agreement.

Spain Computer makers gamble on a national obsession

Stockholm Institute Seeking the peaceful path through a political minefield

World Trades US talking tough and carrying a small stick

Canada: Pulling the plug on passenger railways

Editorial comment: Britain's role in Europe: A strategy for wage bargaining

European Community: A law of many meanings

Low Goldfields, WPP, Allied, Burmah

Charles Hodgson killed in crash

By Sir Geoffrey Owen, editor of the FT, said: "Charles Hodgson's death is a tragic loss. He had already made a substantial contribution to the FT as an editor and a writer and had a very bright future on the paper."

He leaves a wife, Maria Manuel, a father and mother, two sisters and a brother. Obituary, Page 10

Charles Hodgson killed in crash

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MARKETS

Table with market data for Singapore Straits Times Index, US Treasury Bills, Federal Funds, etc.

Table with market data for Sterling, New York close, etc.

Table with market data for Stock indices, Dow Jones Ind. Av., etc.

Table with market data for Dollar, New York close, etc.

Table with market data for Gold, New York latest, etc.

Table with market data for Oil, Brent 15-day (Argus), etc.

Table with market data for West Tax Crude, etc.

Advertisement for Air France 'The Insider's Guide to Europe' featuring a list of destinations and the slogan 'The Fine Art of Flying'.



EUROPEAN NEWS

# The villages Ceausescu levelled in search of order

Leslie Collit, on a rare visit by a Western correspondent, investigates Romania's policy of rural resettlement

**M**RS MARIA Butoi proudly showed a visitor the new three-room flat she and her husband Grigore were given a year ago in the village of Ghermanesti, a budding agro-industrial complex north of Bucharest which is a model for the rural upheaval which is to take place throughout Romania.

The peasant couple was forcibly moved into the flat under the programme of *sistemizarea* (ordering) - the elimination of up to 8,000 unviable villages to raise rural living standards to urban levels.

Western protests against the plan have rained down on Romania since President Nicolae Ceausescu outlined his plan for rural resettlement in March last year. Neighbouring Hungary alleges that 1.7m ethnic Hungarians, many of them living in rural areas of Transylvania, will be uprooted.

But the Romanian authorities have flatly refused to allow international organisations to investigate the progress of *sistemizarea*.

The Butoi's old farmhouse less than three miles down the road was levelled along with their ancestral village of Vladiceasca. Fields of grain ripen in its place on both sides of the road leading to the summer resort of Snagov. There is no trace of the dozens of pastel-hued farmhouses that made up the village.

Its residents were given eight months advance warning that their homes were to be destroyed and were told not to make repairs or plant their gardens. But many of them tried to forget the orders, hoping they would not be carried out, like so many other Romanian directives.

In the end they had two days to tear down their cottages or pay to have them bulldozed. As the sites of their homes were to be planted with crops they received no compensation. On the other hand, villagers in Ghermanesti whose homes were replaced with blocks of flats were given some money by the state.

Every timber and wooden window frame was saved by the Butoi family from their old house to heat the new flat in a four-storey building with a stucco facade and red-tile roof which had just been built.

From an architectural point of view, at least, it was an improvement on most of the pre-fabricated slab apartment blocks in Eastern Europe. The oven-heated flats have simple bathrooms with running water, a bathtub and toilet - none of which normally exists in the old farmhouses. Balconies are decorated with flowers and the families have hung colourful Romanian embroideries from their old home on the concrete walls of their tiny flats.

But the Butoi family and their neighbours, all of whom work on a state farm, have not only lost their homesteads. They are now without the household gardens which fed them and provided a surplus of eggs and produce which were sold at the side of the road to Bucharest.

**Romanian officials may have been anxious to provide the President with visual proof that they were carrying out his rural modernisation scheme**

Some tenants have doggedly planted vegetables on the communal property surrounding the apartment blocks. A few hastily-built wooden sheds for chickens and hens stand to the rear of the buildings. The rural apartment dwellers of Ghermanesti, however, have become net consumers of precious food at a time when city dwellers are seeking out an ever more frugal existence.

Rows of new apartment blocks stretch to the rear of the Butoi's flat and cranes loom over a House of Culture

under construction. Nearby, several peasants probed a field with sticks where their houses had stood. They were searching for personal remains which might have been ploughed under.

By some stroke of luck or vagary of planning, the farmhouses on the other side of the road and in the rest of the village were spared. Ghermanesti had swallowed up all the residents of Vladiceasca and a number from adjoining Ciocient where some cottages had been levelled.

Two villages have been wholly eliminated - Vladiceasca and 30 December to the south of Bucharest which was in the path of a canal project. Part of Ciocient has been razed as well as farmhouses in Ghermanesti and Snagov where flats are still being built.

The village of Otopeni near Bucharest's international airport has also been partly eliminated to make way for blocks of flats. All the razing has taken place in a 30-mile radius of Bucharest.

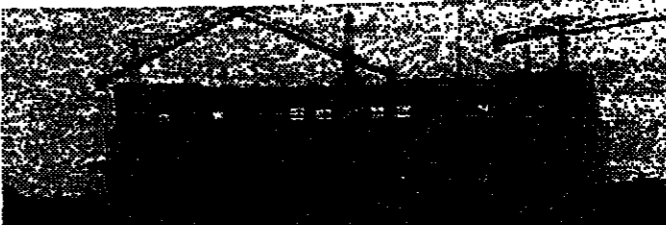
A spate of reports in the Western media last year that ethnic Hungarian and German villages in Transylvania and the Banat region were being bulldozed were apparently incorrect. They seem to have been based on Hungarian and German fears that ethnic villages were a special target of *sistemizarea* as part of Bucharest's policy of Romanisation of minorities.

Mr Gabor Ildody, a Hungarian diplomat in Bucharest, says he has seen no sign of villages being razed in Transylvania. Massive new housing, however, rings the cities and towns of Transylvania to accommodate workers brought in from elsewhere in Romania, a process which dilutes their Hungarian character.

Western diplomats who travel widely in the country, side have also discovered bulldozed villages apart from those near Bucharest. It is perhaps significant that four of the "systematised" villages lie on the road which President Nicolae Ceausescu takes when he is driven from Bucharest to his summer residence at Snagov. Romanian officials may have been anxious to provide the President with visual proof that they were swiftly carrying out the more than 20-year-old rural modernisation scheme which he gave new impetus last year.

The rural upheaval elsewhere in Romania may be a good deal slower, if only because of a shortage of cement to build new flats. On the other hand, it is difficult to believe that Western protests have induced the leadership to alter its plans.

Some East European officials suggest that in the future the bulldozing of villages will be



Palace of the Republic in Bucharest, whose construction is thought to symbolise Ceausescu's radical reordering of Romania.

will be voluntarily abandoned by their inhabitants. Bus services to the villages may be halted so that the many men who work in the towns will be forced to commute and will be unable to move away. Village schools for children above 12 years of age could be shut down along with food shops.

This, they believe is to be done by making life in the villages that make up the communes so difficult that they

## Bush under attack in Moscow for 'poverty of ideas'

SOVIET newspapers yesterday criticised US President George Bush for what they called a disappointing lack of new ideas on East-West relations in his first major foreign policy speech last week. Reuter Commentaries in the Communist Party daily Pravda and the armed forces newspaper Krasnaya Zvezda said Mr Bush had failed to respond to Soviet initiatives, including a new offer to cut 500 short-range nuclear warheads from Eastern Europe.

"We must say right away that what we heard could not but cause disappointment. Practically nothing new could be found in this speech," Pravda said.

"Such a poverty of ideas is especially striking against the background of a whole range of Soviet initiatives directed at constructing a safe, nuclear-free world."

Mr Bush ended four months of virtual silence on East-West relations with a speech on Friday at a Texas university. He declared his goal was to "welcome the Soviet Union back into the world order," and challenged Moscow to tear down the Iron Curtain and open Soviet skies to aerial surveillance.

Pravda spurned the "open skies" proposal as a recycled idea from the 1960s and said it made little sense when reconnaissance satellites already operated in the skies and military inspections were being carried out on the ground.

Indignant at his offer to welcome the reforming Soviet Union back into the world order, the newspaper added: "The revolutionary changes which occupy the Soviet people are carried out not to please anyone abroad. We need perestroika for ourselves, for our country, for our people."

Krasnaya Zvezda said Mr Bush sought unilateral concessions from Moscow without offering anything in return, and was trying to impose conditions for better US-Soviet relations.

"In the speech one could hear the word 'if' more often than anything else," the paper said. "If the Soviet Union does this and that... then maybe the United States will agree to this or that."

Pravda noted however that one speech did not determine the whole atmosphere of US-Soviet relations. The visit to Moscow last week by Mr James Baker, the US Secretary of State, had reactivated the superpower dialogue, it said. "Not just the people of the USSR and US, but the whole world is interested that the constructive Soviet-American dialogue continue successfully," it said.

## W German trade surplus with rest of EC increases

By David Goodhart in Bonn

A DETAILED breakdown of the West German trade flow, published yesterday by the Federal Statistical Office, shows that in 1988 more than 70 per cent of exports went to Europe, 8.9 per cent to the US and Canada and 4.4 per cent to Eastern Europe and Asia.

Exports to other EC states rose 11 per cent to DM298.2bn (£97bn) or 54 per cent (53 per cent in 1987) of total exports, while imports from EC states rose 5.5 per cent to DM227.4bn or 53 per cent (53 per cent) of the total. About two-thirds of Germany's trade surplus last year, DM128bn, was thus accounted for by the EC.

Non-EC Europe's trade deficit with Germany remained static. German imports rose 7.1 per cent to DM70.1bn but exports also rose 6.6 per cent to DM106.3bn. That represents 16 per cent of total imports and 19 per cent of exports.

North America considerably improved its trade balance with Germany although that may reflect increased German production capacity inside the US. Imports from North America rose 13 per cent to DM32.7bn and exports weakened slightly to DM50.5bn - marking a drop in the share of total German exports from 10.4 per cent to 8.9 per cent.

## Hungary denies breaking international agreement

By Judy Dempsey in Vienna

THE Hungarian authorities yesterday denied that they had broken any international agreements after suspending all work on a controversial dam project on the river Danube at the weekend.

An agreement to build the giant hydro-electrical dam at Nagymaros in northern Hungary, which was to be twinned with another at Gabčíkovo in Czechoslovakia, was signed in 1977. Yesterday, Mr Gyula Horn, the recently appointed Hungarian foreign minister, rebutted claims by the Czechoslovak authorities that his country had reneged on an international treaty.

"If such circumstances and conditions were unforeseen at the time and serious developments could not then be seen then there should be grounds of re-negotiating the treaty," he said on Hungarian television.

Meanwhile, in sharp contrast to the Czechoslovak reaction, the Austrian government, which lent Hungary over Sch5bn (£220m) to construct the dam, said it would "respect" Budapest's decision. However, Viennese bankers and the Verbund, the giant state-owned utilities company, are less than happy with the decision.

## Polls show Solidarity support

By Christopher Bobinski in Warsaw

OPINION POLLS carried out by Solidarity, the independent Polish trade union, in two large provincial towns suggest that the union can expect considerable support in Poland's June 4 national elections.

The polls also indicate that the turnout in the elections will be high. In Wroclaw, 68 per cent of those polled said that they would vote in the elections and of those, 44 per cent said they would support Solidarity.

Only 23 per cent said they would vote for its opponents, and 23 per cent were still undecided.

A further 11 per cent said that they intended to choose candidates on their personal

merits. Solidarity is competing in the elections against Communist Party and allied candidates in a free ballot for a 100-seat senate.

The union is also hoping to fill the 35 per cent of the seats that are reserved for the opposition in the 460-seat lower house of Parliament, the Sejm.

According to the opinion polls published in Solidarity's Gazette Wyborcza daily, the turnout in Krakow will be 60 per cent, with 81 per cent declaring their confidence in Mr Lech Walesa, the Solidarity leader.

An official poll in the city suggests that 47 per cent would vote for Solidarity and that 7

per cent will support Communist party candidates. However, 38 per cent of the respondents said they would judge candidates on their personal merits and would not vote according to party or opposition allegiance.

Krakow voter confidence in General Wojciech Jaruzelski - who is not standing in the elections - is relatively high at 40 per cent, and Mr Mieczyslaw Rakowski, the Prime Minister, had the support of 37 per cent of the respondents.

These results cannot be compared with government opinion polls, which are being conducted around the clock but whose findings are not published.

**FT** FINANCIAL TIMES CONFERENCES

## THE OUTLOOK FOR EUROPEAN PETROCHEMICALS

### LONDON, 3 & 4 JULY 1989

This major international conference on an important industry features papers by:

<p><b>Mr John G Holloway</b> Chairman and Managing Director Exxon Chemical Limited</p> <p><b>Mr Kurt Ritter</b> Head of DG IVC2 Commission of the European Communities</p> <p><b>Mr Ibrahim Ibn Abdullah Ibn Salamah</b> Vice Chairman &amp; Chief Executive Officer Saudi Basic Industries Corporation (SABIC)</p> <p><b>Mr Edward A Weilman</b> Managing Director Chemical Bank</p> <p><b>Mr Stanley Johnson</b> Adviser to the Director General for Environment, Nuclear Safety and Civil Protection, DG XI Commission of the European Communities</p> <p><b>Mr Ralph Hodge</b> Deputy Chief Executive Officer ICI Chemicals &amp; Polymers Limited</p>	<p><b>Mr Evert Henkes</b> The Managing Director Shell Chemicals UK Limited</p> <p><b>Dr Marcello Colitti</b> Energy Adviser to the ENI Chairman Chairman, Ecofuel Spa</p> <p><b>Mr John N Turnbull</b> Chief Executive, Petrochemicals and Polymers Group BP Chemicals</p> <p><b>Mr Simon De Bree</b> Member of the Managing Board of Directors, NV DSM</p> <p><b>H E Alhaji Rilwanu Lukman</b> President, OPEC Minister of Petroleum Resources, Nigeria</p> <p><b>Mr Peter D Gaffney</b> Senior Partner Gaffney, Gilne &amp; Associates Ltd</p>
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**THE OUTLOOK FOR EUROPEAN PETROCHEMICALS**

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**FT** A FINANCIAL TIMES INTERNATIONAL CONFERENCE

## EC to issue charter for workers today

By David Buchan in Brussels

THE European Commission is today expected to issue workers' rights and tax proposals - which officials claim that they have toned down to placate Mrs Margaret Thatcher, the British Prime Minister.

UK diplomats say that even toned down, however, the proposed "social charter" of work-

ers rights is likely to get a hostile reaction from London - particularly during the gathering election campaign for the European Parliament.

The social charter would take the form of "a solemn declaration" by EC governments' heads and give the Commission a mandate to prepare detailed legislative proposals. It focuses on workers' rights to decent pay, set hours, insur-

ance protection, free movement, union membership and collective bargaining.

General references to education, however, have been excised. The UK Government's recent objection, in the context of the Lingua foreign-language training project, that pre-university education lies outside Community competence has not gone unnoticed in Brussels.

## Commission's 25 proposals on single financial services market 'not enough'

By Alan Friedman and John Wyles in Venice

THE 25 proposals set out in the European Commission's developing financial services market will need to be supplemented by others if all national barriers to the provision of financial services are to be removed, the FT banking conference was told yesterday.

Mr Geoffrey Fitchew, the Commission's Director General of financial services and company law, said that so far EC governments had approved 12 of the 25 proposals and had reached "common positions" on two others.

New initiatives would be needed, however, because of omissions in the 1985 White Paper on the Single Market. The Commission was now giving a priority to the question of capital adequacy rules for securities businesses because existing regulation deals only with credit risk.

Discussions with member governments had begun on how to provide adequacy requirements for interest rate risk, foreign exchange risk, position risk and settlement risk "and it is already clear that finding solutions will not be easy," said Mr Fitchew.

On this and other issues, such as the division between home and host country control the Commission's approach is to wait until problems are thrown up and hopefully solved by the market itself.

A vigorous defence of the market's ability to resolve its own problems was delivered by Mr Hans-Joerg Rudioff, chairman of Credit Suisse First Boston. He argued that it was impossible to harmonise differing structures through political negotiation and that markets must be left themselves "to bridge these difficulties."

Restructuring and profound suffering in some industries after 1982.

This was inseparable from competition and would stimulate calls for a retreat into more protected arrangements. This was evident from within the securities industry itself which was suffering from overcapacity and erosion of margins.

Cartels and protected turf still existed in financial services and it was time that people in the industry stopped paying just lip service to liberal values.

Giving a British view of the European single market, Sir Robert Wade-Gery, a director of Barclays de Zoete Wedd, said that the single market was seen as part of the City of London's wider strategy of developing an international basis for its operations.

The globalisation of securities and banking operations would be taking place independently of the single market, but was also being stimulated by it. London could certainly expect to do well in some areas but there would be "no easy victories because many of London's skills have already been replicated on the Continent", and others would be.

Retail banking was seen as the area least likely to be affected by 1992, with the exception of the technological-aided central delivery of consumer services. There may be some pull of equities business

towards London which could, however, be the laggard in developing dematerialised settlement systems.

A French assessment of the impact of 1992 was delivered by Mr Alexis Wolkenstein, executive director of the International Division at Credit Lyonnais SA. He said that the single market was already a fact in many banking and financial areas, but would no longer achieve in others, despite the opening of frontiers, because of local factors.

As a result the degree of exposure to wider competition will not be the same in all product lines and for all customer brackets. Credit and payment systems could expect "harsh competition" but customised products such as global operating credits, personal loans, treasury services and portfolio management consultancy will feel less impact.

A similar view from Spain was offered by Mr Emilio Botin, chairman of Banco Santander. Spanish banks had become well capitalised and profitable since the lifting of interest rate controls in 1977 and 1981 and were pursuing differing strategies with an eye to 1992.

Some were seeking to grow in the domestic market through mergers while others were restructuring domestically and seeking foreign alliances - as Santander had done with the Royal Bank of Scotland. Domestic banking margins in Spain were bound to fall with the growing presence of foreign banks of which there were now more than 40 with a combined market share of 15 per cent.

Mr Robin Hutton, Director-General of the British Merchant Banking and Securities Houses Association, described the process by which financial services have significantly outgrown the pattern of regulation currently in existence and

issued a plea for the development of an adequate international system of clearing and settlement in all the relevant currencies as well as for greater coordination among regulators in different national markets. These steps would be absolutely essential in order to ensure that financial markets remain open.

The complexity and fast-changing nature of the international banking and financial system was a theme also underscored by Mr Martyn Taylor, a party of Deloitte Haskins Sells. Mr Taylor pointed out the need for regulators across Europe to be sufficiently imaginative and adaptable to keep up with the pace of change in the markets so that financial regulation would be brought into the 1990s by the time that 1990 arrives.

Looking at the European banking system from an Italian point of view Professor Augusto Schianchi, a member of the board of Banca Nazionale del Lavoro (BNL), said he did not see major Europe-wide changes over the next five years as far as commercial banking was concerned. Rather he predicted a period of "fine tuning" and restructuring in national domestic markets.

Mr Sergio Pininfarina, chairman of Confindustria, the Italian industrialists' association, said that Italian banks had made some progress this decade, but still needed to reduce cost structures and improve services.

Mr Pininfarina repeated his frequent complaint against proposed legislation that would limit to 20 per cent the amount of equity that industrial groups may own in Italian banks and urged that Italian industry be allowed to buy into banks. "We don't want a war between industry and banks. We just want to be helpful to the country," Mr Pininfarina said.



# At least 16 non-Western nations 'have missiles'

By David White, Defence Correspondent

AT LEAST 16 countries in the Middle East, Asia and Latin America either possess or are developing ballistic missiles, claim the editors of a new reference work on strategic weapons.

According to Jane's Strategic Weapon Systems, published today, at least six of the countries are known or believed to have the capability to manufacture nuclear warheads.

The findings underline the serious concern of Western governments about missile proliferation, with developments like the Condor II project - on which Argentina is reported to be collaborating with Egypt and Iraq.

The book's editors identify 20 types of ballistic missile with ranges of up to 1,000 kilometres. The book says 11 of the missiles are new - either still in development or just entering service.

Co-editor Mr Duncan Lennox, a defence consultant and guided-weapon specialist, warned that weapons were being upgraded to longer ranges and that new intermediate-range missiles were emerging. He cited the Israeli Jericho II and Indian Agni programmes.

Concern rose last year with the disclosure that China had supplied Saudi Arabia with the powerful CSS-2 missile.

In their foreword, Mr Lennox and Mr Roger Loosby cite Brazil, Iran, Libya, North Korea, Pakistan, South Yemen, Syria and Taiwan as other countries outside Nato and the Warsaw Pact which are believed to have missile capabilities.

"In some instances missile acquisitions are being made to a small nuclear weapon, Mr Lennox said.

The International Institute of Strategic Studies is due to focus strongly on the risks resulting from missile proliferation when it publishes its annual Strategic Survey next week.

(Jane's Strategic Weapon Systems, edited by Duncan Lennox and Roger Loosby, Jane's Defence Data, £175.00).

existing nuclear powers are unlikely to expose themselves to nuclear threats from other sources.

"They say it is unclear whether any of the missiles held by countries outside the five nuclear powers are in fact being nuclear-armed.

In addition, other kinds of warhead now under development in both the US and the Soviet Union might be just as devastating. So-called "fuel air" explosives, spread as a cloud and then detonated, would produce a blast similar to a small nuclear weapon, Mr Lennox said.

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US, Soviet and British nuclear energy chiefs united yesterday in defence of the environmental impact of their industry.

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# Gambling on a national obsession

Peter Bruce reports on a row over computerised bingo in Spain

M R FRANCISCO Martinez is on to a good thing. If only, that is, the Spanish Government would see it that way.

In 1985, he invented a computer that allows a bingo player to run, theoretically, an infinite number of cards at once. As the caller shouts out the numbers, the computer, having read the codes on the player's cards, automatically marks the card and alerts the player should he or she win.

But Bing Data (the computer), is now at the centre of a blazing row. The National Gaming Commission has all but banned the machine, insisting that players cannot use more than four cards at a time and that no new machines be installed in almost half - the number over which it has jurisdiction - Spain's 642 bingo halls.

The other bingo halls, controlled by regional governments, have not been affected, but already police, members of the Gaming Brigade, have raided halls to seal illicit Bing Datas.

Mr Martinez has fallen foul, it seems, of Mr Santiago Mendioroz, the new Technical Sec-

retary of the Gaming Commission, who took over the post late last year. When the computers were first produced in 1986, the Commission approved them but now, says the aggrieved inventor, "without knowing a single thing about this machine he has stopped us."

Two suits have been filed against Mr Mendioroz who, claims Mr Martinez, "is flouting the law. It reminds me of Franco, or worse, (but) times have changed. We don't have to be frightened anymore."

The Gaming Commission says the computers give players rich enough to hire or buy them an unfair advantage.

Since bingo, fruit machines and casinos were legalised in 1977, the Spanish have become probably the most prolific bingo players in the world. Last year the halls sold 38m entrance tickets and grossed about Pta 531bn (\$4.5bn), but paid out about 80 per cent in prizes and taxes.

Bingo halls report that Bing Data has helped to improve profits by up to 20 per cent and the owners are almost as angry with the Gaming Commission as is Mr Martinez. But Mr Men-

dioroz, a distinguished career civil servant, remembers that the first bingo licences were made out to non-profit making organisations who have since leased the halls to entrepreneurs.

"We are paying the price for that now," he says.

If Mr Mendioroz is slightly prudish about the numbers involved, it is probably because the bingo revolution forms only a small part of the huge gambling trade that has taken root in Spain since 1977.

In all, the nearly Pta 3 trillion spent on games of chance is about three times more than private citizens spent on insurance last year and five times more than the state spends on education.

Gamblers Anonymous groups are springing up around the country to help new addicts. Mr Mariano R. cured his alcoholism by going to bars and playing the machines instead of drinking. He quickly became addicted to the machines and remembers one binge two years ago that cost him Pta 300,000. He was earning Pta 80,000 a month as a municipal clerk.

He has started a group in

Madrid, and estimates that up to 600,000 Spaniards may by now be compulsive gamblers. "The problem isn't winning," he says. "It's the compulsion. Ninety per cent of the machines are fixed anyway."

And in spite of efforts by the Gaming Commission to slow down the growth of gambling, Spaniards show little sign of stopping. The country's 22 casinos first built to cater for tourists, now make 90 per cent of their money from locals.

Mr Mendioroz shakes his head as he reels off some of the figures. New to the Commission, he admits to have been "scandalised" by the amount of money his fellow citizens gamble.

That is unlikely to make life any easier for Mr Martinez and the Bing Data, though he is undeterred. Some 1,200 Bing-Datas are already installed in Spain and some have been sold in Portugal and even in New Caledonia. He has taken patents out in most European Community countries but wants to cover Spain first. "It's the biggest market of all," he says. And Mr Mendioroz?

A bureaucrat, explains Mr Martinez. "He won't last long."

# Greece to rule on extradition after poll

By Andriana Ierodiakonou in Athens

GREECE'S Socialist Government yesterday decided to postpone a decision on whether to extradite an alleged Palestinian terrorist to the US - until after the June 18 Greek general election.

The Greek Supreme Court ruled in favour of the extradition last week. The ruling won praise from Washington, which views the case as a test of Greece's commitment to fight terrorism.

"The present Government cannot take a decision on the matter. It will be examined by the Government which emerges from the elections," Justice Minister Mr Yiannis Skoufalis said after a meeting with the US ambassador to Athens, Mr Robert Kealey.

The Socialists are currently running a poor second in the polls to the Conservative opposition. By passing the buck on the case, they resisted the temptation to fish for badly needed votes from the radical left by refusing the American extradition request.

They also side-stepped the problem of retaliatory terrorist action, which radical Palestinian groups had threatened to take against Greece if it granted extradition.

The Palestinian in the case, wanted by Washington under the name Mohammed Rashid, was arrested in Greece for travelling on a forged Syrian passport in 1987. He has claimed throughout that his real name is Mohamed Hamdan and that he is not involved in terrorism.

The US authorities charge that Rashid was involved in a 1982 bomb attack against an American passenger aircraft.

# Seeking the peaceful path through a political minefield

Robert Taylor outlines the growing stature of the Stockholm International Peace Research Institute

THE Stockholm International Peace Research Institute (Sipri), whose authoritative year-book is published today, has become an increasingly important organisation in bridging the gulf between East and West in the sensitive area of arms control and disarmament.

Founded in 1969 by the then Swedish prime minister Tage Erlander to commemorate his country's 150 years of peace, Sipri acquired an early reputation for being a committed and radical body and one viewed with some suspicion by the American defence establishment.

That view of Sipri was misconceived. Its first director, Professor Robert Nieid, was determined to ensure that the organisation's research was scrupulous in its use of facts. "There is no value-free research in the social sciences," he said yesterday. "But I was always very careful to make sure that our work came up to the highest scholarly standards."

It was Nieid who started the annual year book, something that the old League of Nations had done before the war. "We were very much mapping in uncharted waters," he remembers.

Under his directorship the institute steered clear of taking sides on controversial issues such as the Vietnam war. Later, under the directorships of Frank Blackaby and Frank Barnaby, the organisation came in for some criticism for taking a more explicit stand on defence questions, most notably the deployment of Cruise and Pershing medium-range nuclear missiles in western Europe, which Sipri opposed. However it was Dr Walther Stitzle, its director since October, 1986, who played a crucial role in the drafting of the

famous 1977 Alestair Buchan lecture delivered by West German Chancellor Helmut Schmidt, calling for the introduction of those missiles into western Europe. He was a close adviser of Schmidt until the downfall of the Social Democratic/Liberal coalition in Bonn in 1982.

Much to the annoyance of some in the international peace movement, its director intends to make sure that the institute strengthens its reputation as an objective body which can be listened to with respect in Washington as well as Moscow.

"Sipri has become much better since it ceased to be run by Englishmen," was one wry comment by a defence expert.

'Sipri has become much better since it ceased to be run by Englishmen'

at the British embassy in Stockholm recently. Certainly over the past two years its research has drawn favourable comment from western defence circles. Indeed, in 1988 there was some surprise at the sceptical tone of the director's comments on Mr Mikhail Gorbachev's disarmament moves in the Sipri year-book, which appeared to conflict with the prevailing optimism.

It was on Dr Stitzle's personal initiative that research has been carried out into the hypothetical question of how western Europe could defend itself in the event of American military withdrawal. Across the Atlantic such a concept might set alarm bells ringing, but the forthcoming study will demonstrate just how much the defence of Europe and the

US is inextricably linked.

"There is no alternative to the American alliance for western Europe," asserts Dr Stitzle. Indeed, the Sipri study looks like giving more comfort to the supporters rather than the critics of Nato. But on the other hand, Dr Stitzle is very critical of the call by Mrs Margaret Thatcher, the British Prime Minister, for a modernising of the short-range nuclear missiles based in West Germany.

"She is inflaming the situation," he argues. In his opinion, the key to progress in disarmament lies in the perfecting of verification methods. In the institute's tradition, established by Nieid, he wants to "make it more difficult for the decision-makers of the East and West to avoid the facts and figures."

An important piece of current Sipri research is examining whether global security is possible in a world without nuclear weapons. "Emphasise the question-mark in that study," insists Dr Stitzle. "Our mandate is to scrutinise the military and political realities for arms control possibilities."

But the institute is also concerned with what is happening beyond the super-powers. Today's year-book contains chapters on the relations between the Third World debt crisis and arms spending as well as the use of chemical weapons by Iraq.

The organisation attracts scholars from both the United States as well as the eastern bloc for its research programme. Funded almost entirely by the Swedish government, it enjoys an independence that has not been threatened. Recently Sweden's prime minister Ingvar Carlsson visited SIPRI to give a lecture and express confidence in its work.

# East and West agree on nuclear power

By Bruce Clark in Moscow

US, Soviet and British nuclear energy chiefs united yesterday in defence of the environmental impact of their industry.

Lord Marshall, chairman of Britain's Central Electricity Generating Board, and Mr William Lee of Duke Power Co of the US concurred happily as the Soviet atomic energy minister, Mr Nikolai Lukonin, described properly managed nuclear power as the most ecological form of energy.

Their defence of nuclear reactors, on the grounds that

they do not contribute to global warming, followed a conference to inaugurate WANO, a body that will group virtually all the world's nuclear utilities in an information-swapping system.

Mr Lukonin indicated that in his country, where a series of nuclear energy projects have been cancelled, shut down or limited in size, the nuclear industry has had to embark on a hearts-and-minds campaign not dissimilar to that in the West. He said the Soviet

nuclear authorities would work closely with local government and the public to explain to them the pros and cons of different forms of power generation.

Mr Lukonin dismissed as "pure invention" a report in yesterday's Stroitel'naya Gazeta newspaper that workers in a northern Soviet meat factory suffered rashes and thyroid complaints because of radioactive meat.

Lord Marshall defended Mr Lukonin from a stream of sceptical questions from local and

Western newsmen. He said the Soviet Union was now bound, through WANO, to share its problems with 138 other utilities round the world - making it virtually impossible for an accident to be covered up.

But Lord Marshall stopped short of giving a clean bill of health to the RBMK reactor design, used in Chernobyl, of which British scientists have in the past been particularly critical. UK experts are due in Moscow soon to assess Soviet safety improvements.

# Church urges priest to withdraw from Euro-poll

CATHOLIC Church authorities yesterday urged an Irish priest at the centre of a bitter extradition row with Britain to withdraw from next month's election for the European Parliament, Reuter reports from Dublin.

The ruling council in Ireland of Father Patrick Ryan's Pallottine Order called on him to cease all activities connected with the election campaign "in accordance with canon (church) law."

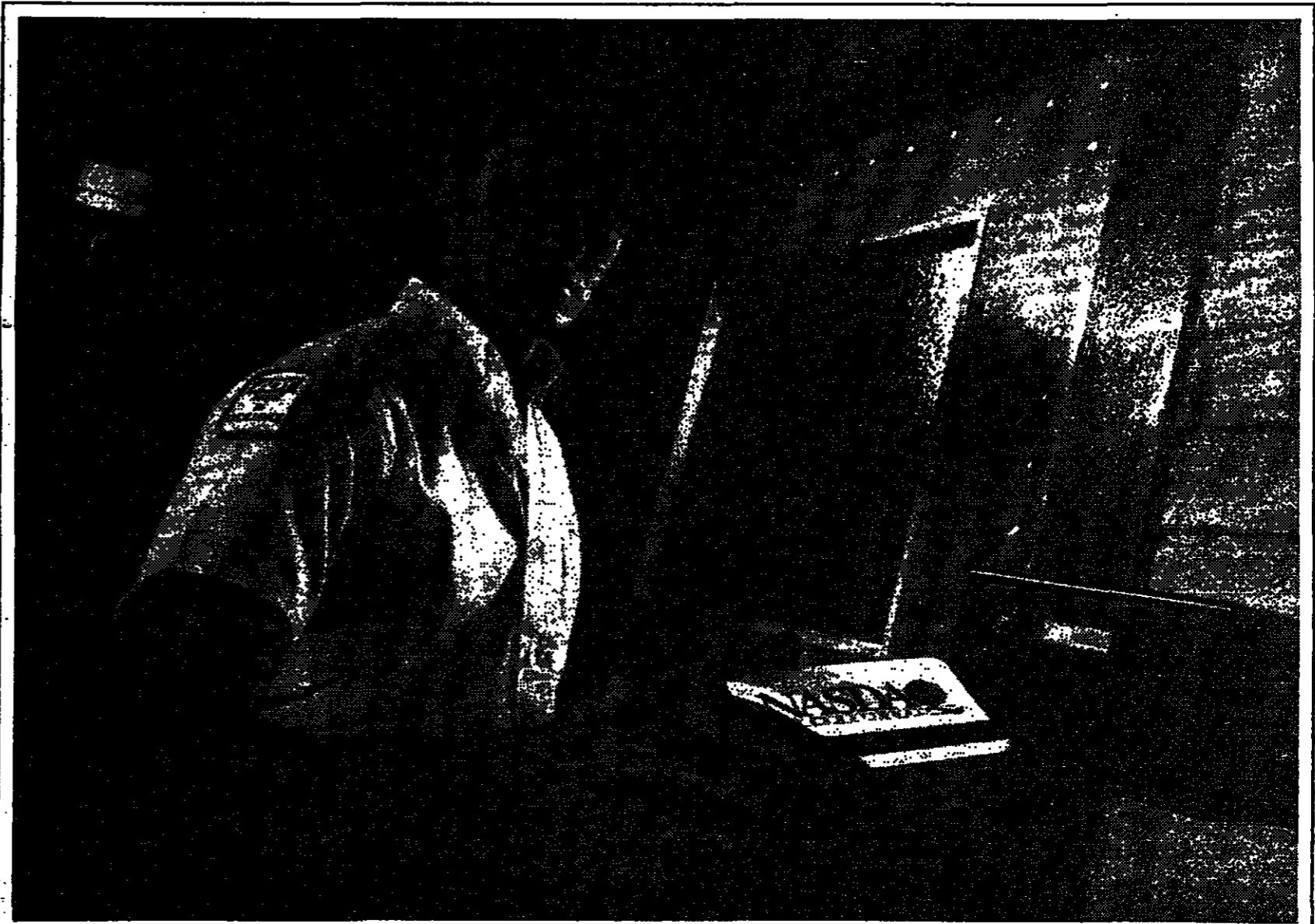
Ryan, wanted in Britain on explosives charges as a suspected Irish Republican Army

# 'New home' for Elgin marbles

GREECE yesterday announced plans to build a new Acropolis museum to house the Elgin Marbles, even though Britain has said it has no intention of returning them, Reuter reports from Athens.

The 2,500-year-old carved marble frieze depicting triumphant horses and riders was stripped from the Parthenon in 1800 by Britain's ambassador to the Ottoman Empire, Lord Elgin. The marbles have been at the British Museum in London since 1816.

Ms Melina Mercouri, Culture Minister, has been seeking their return of the frieze since 1981, when she took office.



# When ADT, the world's largest electronic security company, entered into ADRs, NASDAQ opened all the doors.

Choosing the wrong market can be an expensive mistake, when it comes to listing your company's shares.

When ADT, a \$2 billion company with interests in electronic security protection and vehicle auctions, decided to issue ADRs in the US, they scrutinised all the options in depth.

They chose NASDAQ - the screen-based market of the National Association of Securities Dealers - in preference to the traditional stock exchanges.

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Was it because NASDAQ's electronic technology (so successful that it provided the model for London's new SEAQ system) makes it a highly efficient, liquid and well-regulated market?

Was it because NASDAQ's system of competing market-makers can offer issuers sponsorship, sales support and research coverage - something that cannot be provided by the single specialists on the traditional exchanges?

Or was it even that, since most of NASDAQ's income is derived from the sale of its price quotation information, introduction and listing costs are a mere fraction of those on other exchanges?

Whatever the reasons, ADT is not alone in thinking them compelling ones.

Two out of every three ADRs listed in the US are traded on NASDAQ.

NASDAQ issuers include companies of the calibre of Cadbury-Schweppes, Jaguar, Volvo, NEC and Nissan.

And some 1000 US companies who have met the financial requirements for listing on the New York Stock Exchange have chosen to stay with NASDAQ.

For full information on NASDAQ and the advantages it offers European companies seeking wider exposure and access to new capital markets, contact Lynton Jones, Executive Director Europe, NASDAQ International, 43 London Wall, London EC2M 5TB. Telephone: 01-374 6969 or 4499.

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OVERSEAS NEWS

Peking in chaos as workers join protests

By Colina MacDougall in Peking

PEKING was thrown into complete chaos yesterday as thousands of workers joined the marches to Tiananmen Square in support of 3,000 students on hunger strike for greater freedoms.

Public support for student protest is growing. In Tiananmen Square yesterday a huge cheer went up when the staff of the History Museum and the Revolutionary Museum, which face the Great Hall, hung out two banners, one carrying an enormous V for victory and the other a slogan which read "We can't wait any longer."

Buildings were decked with banners. Talks between Premier Li Peng and President Mikhail Gorbachev of the Soviet Union, originally scheduled to take place yesterday afternoon in the Great Hall of the People, were moved to the Dianyutai Guest House in the suburbs.

Motor traffic along Peking's main east-west boulevard, Chang'an, has been diverted by the police, causing long delays. Troops of marchers coming in from the suburbs slowed

vehicles elsewhere to a crawl. During the afternoon a large crowd marched on Zhongnanhai, the party headquarters adjoining the Forbidden City, and were repelled by about 50 police.



Peking toast: Mr Mikhail Gorbachev and Deng Xiaoping toast each other at luncheon yesterday

Guangdong restricts imports

By John Elliott in Hong Kong

GUANGDONG, China's most prosperous and consumer-oriented province, has this week introduced wide-ranging restrictions on the import of consumer goods, including a ban on foreign cigarettes, wines and cosmetics.

The province, on the southern coast of China adjacent to Hong Kong, has escaped many of the country's economic cutbacks imposed in recent months. It is believed to have decided on the curbs in an attempt to show critics in Peking that it is prepared to try to help solve the country's serious balance of payment problems.

The move comes despite its position as the country's biggest foreign currency earner with a positive trade balance. Last year exports totalled \$7.4bn (\$4.5bn) compared with \$8bn imports, according to government statistics.

The restrictions, announced in the provincial capital of Canton, are intended to apply to the whole province, including three special economic zones, of which Shenzhen is the most prominent.

They will, however, be difficult to enforce because there is substantial public demand for consumer goods from the US, Japan and elsewhere following rates of economic growth exceeding 30 per cent in the past two years.

There is easy access to and from Hong Kong, with thousands of people crossing the border daily. This means that demand will probably be met through increased smuggling aided by official corruption.

A government circular said that the restrictions applied to hotels owned by foreign joint ventures as well as government units and departments.

The ban included the import of canned food, garments and household electric appliances.

Angolan leader presents plans to end civil war

By Michael Holman, Africa Editor

PRESIDENT Eduardo dos Santos of Angola was yesterday expected to outline his government's proposals to end the country's civil war at a one-day conference of seven African leaders.

Speaking to reporters before the meeting began, the President called for the US to end military support for Angola's UNITA rebel movement, led by Mr Jonas Savimbi.

The President went on to say that he hoped that the "summit will help our people and governments to see their way to fully reaching the goals of peace, stability, good neighbourliness, peaceful co-existence and co-operation."

Nakasone agrees to testify on the Recruit scandal

By Stefan Wagstyl in Tokyo

MR Yasuhiro Nakasone, the former Japanese prime minister, yesterday indicated that he would yield to intense political pressure and give evidence before the Diet (Parliament) about his role in the Recruit scandal.

The decision could help the ruling Liberal Democratic Party to recover some public confidence, which has been dented badly by the affair. It might also ease the party's difficulties in selecting a successor to Mr Noboru Takeshita, the prime minister who has promised to resign over his role in the affair.

Mr Nakasone has long refused to bow to demands that he should testify - apparently for fear that he might perjure himself in explaining his role in the scandal. Alleged bribetaking occurred when Mr Nakasone was in office.

Opposition parties have been boycotting the Diet's lower house for most of the past three months in the hope of forcing Mr Nakasone to give evidence. But the real pressure came from within the ruling party - other leaders felt Mr Nakasone had to accept some public responsibility for the scandal by testifying.

This pressure increased after Mr Takeshita announced at the end of last month that he planned to resign.

It was not clear last night, however, when or on what terms Mr Nakasone would give evidence. His decision was conveyed privately to other LDP leaders and not announced publicly. Opposition party leaders are unlikely to accept anything less than immediate and full testimony.

Meanwhile, the ruling party is waiting for its Political Reform Committee to announce proposed reforms for



Nakasone: pressure from party

cleaning up Japanese politics. Likely measures include changes to fund-raising laws, and in the longer-term - a possible switch from multi-member to single-member constituencies.

The committee is expected to recommend that Cabinet ministers, former prime ministers and other senior officials should withdraw from their factions. Mr Nakasone and Mr Takeshita have indicated their willingness to accept this change. Analysts question how effective such a reform would be, however, because factional loyalties run very deep.

A leading Japanese opposition member of the Diet (Parliament) resigned his seat yesterday, the first politician to quit politics as a result of his involvement in the Recruit corruption scandal.

Mr Katsuya Ikeda, of the Clean Government party, has been questioned by the Tokyo District Public Prosecutor's Office which is investigating the affair.

Military activity fuels speculation of coup

MILITARY activity in the Ethiopian capital of Addis Ababa last night fuelled speculation that President Mengistu Haile Mariam had been overthrown while on an official visit to East Germany, writes Michael Holman, Africa Editor. But the state-run radio claimed that an attempted coup had been foiled.

Soldiers in tanks and armoured personnel carriers surrounded the Ministry of Defence, while helicopter gunships circled the city, while troop

carriers were reported to be taking up positions on the road to the airport. There was no immediate response from the military government which overthrew Haile Selassie in 1974. Although the past year saw significant policy changes, the regime's brutal enforcement of its doctrinaire Marxist policies further impoverished the near-fertile society.

If speculation about a coup proves correct, the event will have profound implications not only for Ethiopia but

for its neighbours, in particular Sudan. Although it is too early to say for certain, an alternative Ethiopian government is likely to respond to massive social and political discontent by pushing ahead with reforms designed to reduce state control and introduce market orientated pricing policies in agriculture.

At the same time, the new government would urgently need to negotiate a settlement of the two long running conflicts in the provinces of Eritrea

and Tigray, which have helped sap the economy and undermined central government morale.

It has become apparent that the Soviet Union has been placing increasing pressure on Mengistu.

Ethiopia wakes at last to economic reality

Julian Ozanne, recently in Addis Ababa, explains the background to events last night

THE FATE of Ethiopia's military government led by President Mengistu Haile Mariam appeared to hang in the balance last night. Sapped by wars in the provinces of Eritrea and Tigray, draining an already debilitated economy, and under pressure from the Soviet Union, it is a regime ripe for change.

Recent defeats at the hands of the Eritrean People's Liberation Front and the Tigrayan People's Liberation Front, the one seeking secession, the other demanding greater autonomy, led senior and middle-ranking Ethiopian army officers demoralised and disillusioned with President Mengistu's leadership, say Western military analysts in the capital.

At the same time, the Soviet Union, Ethiopia's main backer, anxious to extricate itself from a fruitless regional conflict, had served notice on President Mengistu that change was essential. Western diplomats say that Moscow, which has provided an estimated \$6bn worth of military equipment, urged Mengistu to reach a negotiated solution to the civil wars.

The Soviet Union, claim the diplomats, refused to make any new promises of military support after the present arms contracts run out next year. Moscow turned the screw further when it expressed reluctance to reschedule Ethiopia's

debts. On the economic front, pressure has also been building up. The freshly painted red, green and gold billboards around Revolution Square still proclaim the communist slogans of proletarian struggle, but the Government has been slowly waking up to the failure of its rigid, centrally planned economy.

Western donors and diplomats say the Government has been in the throes of liberal reform after 15 bleak years of Soviet-style state socialism which, together with drought and civil war, have made Ethiopia the world's poorest country.

The move towards reform is a direct result of a speech made last November by President Mengistu to the ninth plenum of the Central Committee of the ruling Workers Party of Ethiopia.

He lamented the slow rate of economic growth, the failure of state collective farming to boost agricultural production and called for better agricultural incentives, increased private small-scale and cottage industries, and more foreign aid and investment to boost the economy and provide for Ethiopia's population, currently 47m, which is growing at 3 per cent per year.

The basic issue is how the private economic sector and private owners of property are involved in national reconstruction.

Steps taken on the path of reform include a revised code on joint ventures, allowing majority private control, guaranteed repatriation of profits in foreign currency and providing substantial tax exemptions to capital investors.

The fine detail of how to implement the policy statement have yet to be made by the various ministerial committees, and it remains to be seen whether a new regime would adopt the reforms. It would find, however, that work is far advanced on the promotion of small-scale industries, export development, food security and population policy.

Less progress has been made on the more politically sensitive issues of land tenure and leasing, private commercial farming and pricing and marketing policy.

On the brink of a Gorbachev-style economic perestroika, arguing that in a country where thirds of economic activity is in the private sector and 86 per cent of agriculture produced by private peasants, talk of restructuring is unrealistic.

"We never went down the road of complete socialisation. So now we don't have to go to the opposite extreme and say we regret what we have done and we want to turn back," said Mr Tesfaye Dinka, Deputy Prime Minister, in an interview recently.

It seemed clear, then, that change would be pursued at a relatively slow pace. Many diplomats and donors, while welcoming the reforms, have stressed the urgent need to revive an economy hit by drought, conflict, declining international prices for coffee, the main export, and government mismanagement.

Over-taxation of the peasants and coffee exports has given Ethiopia one of the highest revenue/GDP ratios in Africa - almost 30 per cent. But the budget deficit has been rising to about 12 per cent of GDP because of increased expenditures, particularly on the civil wars which, according to President Mengistu, consume 50 per cent of the regular budget.

Ethiopia will find it increasingly difficult to meet its financing gaps in the future with the burdens of limited export earnings, non-existent domestic savings and minimal development - unless, that is, a pro-Western regime attracts greater international aid.

Economic imperatives have provided one of the greatest incentives for the recent reform drive. But there has also been at least a recognition among senior party apparatchiks that the increasingly impoverished people are growing impatient with the failure of the 1974 revolution to improve their lives.



Palestinian workers rush to board a truck to the Gaza Strip yesterday in bid to beat the curfew

Israeli army in West Bank clampdown

THE Israeli army, in an unprecedented move, ordered Arabs from the Gaza Strip to leave Israel and return home yesterday while troops made mass arrests in raids on several West Bank villages, Reuters writes from Jerusalem.

Security sources said the iron-fist clampdown was intended to reassert army control two days after the cabinet adopted an initiative for elections in the occupied areas. Among those arrested only hours before he was to meet Mr Dennis Ross, a special US envoy on the Middle East, was Ghassan al-Khatib, a professor of cultural studies, regarded as close to the Palestine Communist Party.

Referring to a proposal to hold elections in the territories for Palestinians to negotiate an interim period of self-rule with Israel, Mr Yitzhak Rabin, the Defence Minister, said: "There is not and will not be another alternative to the political process relating to Palestinians that is not based on the government initiative."

Poor start to year for Israeli economy

By Hugh Carnegie in Jerusalem

ISRAEL'S economy has shown little sign of revival this year, after real growth in gross domestic product last year of just 1.6 per cent, the Central Bureau of Statistics said yesterday.

Presenting final figures for 1988, which offered a picture of stagnation, the bureau said decreases in investment and consumption had resulted in a lack of growth so far in 1989 and rise in unemployment, which stood at 8 per cent at the end of last year.

Exports were especially disappointing - they picked up after a 12 per cent devaluation of the shekel at the turn of the year, only to fall off sharply in March and April.

Figures show that exports in the first four months rose only marginally to \$3.5bn (\$2bn), with key sectors such as agriculture, food products and textiles showing a fall over the same period in 1988.

There was some solace in flat imports, in which the share of consumer goods fell,

but the trade deficit over the period still rose more than 9 per cent compared with the first four months of 1988 to \$850m.

Optimists hope the present slowdown will help reduce inflation and improve efficiency leading to a stronger recovery later. Wages are stabilising, but inflation is proving stubborn, totalling 9.7 per cent in the first four months.

The statistics bureau said the marginal real rise in total gross domestic product to shekels 67bn (\$21.8bn) at current prices last year compared with 6.2 per cent real growth in 1987. Industrial and agricultural production, investment and exports were all down.

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There was some solace in flat imports, in which the share of consumer goods fell,

Helen Suzman to quit parliamentary battle against apartheid

By Jim Jones in Johannesburg

MRS Helen Suzman, one of South Africa's most highly respected anti-apartheid campaigners, is to retire from parliamentary politics ahead of this September's general election. Her retirement at the age of 72 comes after 36 years of unflinching opposition to apartheid.

All her Progressive Party colleagues lost their seats in the 1981 election as whites swarmed behind Prime Minister Hendrik Verwoerd's declaration of a republic.

The electoral losses left Mrs Suzman the sole Progressive MP for 18 years until the election of 1974. Her outspoken opposition to the steady erosion of individual liberties

weakest constituency, but soon split to form the then Progressive Party when the United Party backed the ruling National Party's plans to acquire land to settle black South Africans apart from whites.

That opposition, as her party's principal spokesperson on law and order, also earned her the disapprobation of whites benefiting from the inequalities of apartheid and happy to fall in behind the party of Verwoerd and Vorster.

Announcing her retirement yesterday, Mrs Suzman said it was necessary to clear the new DP of the old PFP image. The

DP was formed from the merger of the PFP, supporters of former ambassador Mr Denis Worrall and the independent MP Mr Wynand Malan, and the so-called fourth-force of Afrikaners led by Mr Wimpie de Klerk.

He wanted to continue working as an independent among Afrikaners. Mr De Klerk, a former editor of the largest Afrikaners Sunday newspaper, is the brother of Mr FW de Klerk, the ruling National Party's leader and his choice as presidential candidate. Though he has not said so, Mr De Klerk's political shift is thought to be motivated by a belief that the NP, led by his brother, can bring about change.

An opinion poll conducted by the Gallup Organisation for the South African Chamber of Mines found that 85 per cent of black South Africans and

oppose disinvestment by foreign companies, while 82 per cent were against sanctions. The survey of 1,400 blacks was carried out by Gallup's South African affiliate.

South Africa appeared yesterday to be fishing for a meeting between Mr FW de Klerk and President George Bush, Reuters reports from Johannesburg. A commentary on state-run radio referred to reports, given wide publicity in the local media, that Mr De Klerk might be invited to Washington. "Such an invitation would be an important breakthrough in South African-US relations," it said.



Suzman: unease over merger



WORLD TRADE NEWS

# Takeda plans assault on European drugs market

By Peter Marsh

**TAKEDA**, Japan's biggest pharmaceutical company and eighth in the world, is planning to boost sales in Western Europe over the next few years through its three joint ventures with European groups.

The company has sales of about \$2.5bn a year, mostly in Japan, the world's second biggest drugs market after the US.

Like other Japanese drug companies, Takeda has no manufacturing activities in Europe. In general these companies sell their products in Europe either via marketing partnerships with other companies or by licensing agreements.

Takeda has recently set up a

European development centre in Frankfurt which acts as a liaison point between the company's Osaka headquarters and its three joint ventures.

These are with Grünenthal of West Germany, American Cyanamid and Roussel Uclaf, a subsidiary of Hoechst of West Germany. They handle sales of Takeda's drugs in Germany, Italy and France respectively.

The Frankfurt centre aims to speed the flow of new drugs emerging from Takeda's Japanese research operations into the European market. Its main purpose is to assist the three European joint ventures in operating the clinical trials which new drugs must

undergo before they can go on sale.

Takeda, which sells several dozen drugs in Europe, is best known for its antibiotics and formulations for treating brain-related disorders.

It is thought to have some promising products in its research pipeline, in cancer therapy for example.

The company recently received Japanese government approval for Adecut, a heart drug, which could have a big potential for sales in Europe.

Another promising formulation recently developed by the company is Oseton, a product for treating osteoporosis, a bone disorder.

# Talking tough and carrying a small stick

Free trade is still US goal, in spite of protectionist noises, writes Peter Riddell

**MR ROBERT** Mosbacher, the US Commerce Secretary, talks of an "industry-led, business-government partnership". Mrs Carla Hills, the US Trade Representative, says she will use a "crowbar" to open markets with unilateral as well as multilateral actions.

Remarks such as these have raised the question of how far the US is moving along the spectrum from the free trade/free market end towards managed trade and intervention.

As always in Washington the answer is ambiguous.

First, there are many different views within the Administration. The State Department is institutionally pro-free trade, just as the Commerce Department tends to speak for business.

Second, the first four months of the Administration of President George Bush have been a period more for words than actions. But in the next six weeks Mr Bush will have to take a series of decisions which will clarify policy.

These include:

- The listing - by the end of this month - of priority countries and trading practices deemed unfair under the Super 301 provisions of the Omnibus Trade Act of 1988.
- The extent of retaliation - due within a month - against the Japanese tele-

communications industry because of limited US access to its mobile phone market.

- The nature of government help - expected by early July - for the development of high-definition television.
- The renewal - probably in June - of the voluntary restraint agreements restricting imports of steel.

Underlying all these questions is a widespread sense of unease about the competitive position of US industry, in particular in relation to Japan. This has surfaced in the current fierce congressional debate over the FSX fighter project with Japan where Mr Mosbacher and Mrs Hills pressed for a revision of the terms of the deal to protect American technology.

Mr Mosbacher talked last week of the US need for "a strategy to innovate, produce, market and sell world-class products in each and every industry". Commerce Department officials claim their version of an industry-led policy is different from the industrial policy favoured by prominent Democrats because it involves little government money and relies on a private sector lead.

However, Democrat supporters of industrial policy see Mr Mosbacher as an ally, while the pro-free market Heritage Foundation has attacked his proposals as hurting US com-



Secretary Mosbacher: his business is business

petitiveness.

On the question of HDTV, Mr Mosbacher has warned against expecting large amounts of federal money, though the Pentagon is already committing \$30m.

Instead, his emphasis has been on government support through the relaxation of anti-trust laws to permit the creation of joint production ventures as well as changes in taxes.

Restrictions on steel imports are a classic example of the interaction of political and industrial pressures. Four days before the election last Novem-

ber, candidate Bush wrote to a Republican Senator from Pennsylvania, a leading steel state, promising to support an extension of voluntary restraint beyond this September. So import restrictions have to be continued even though the industry is now doing much better.

There is, however, what one senior participant describes as "a spirited debate" within the Administration about how the agreement should be applied - in short, how quickly the US should move in the direction of a free market.

Mrs Hills has talked tough on trade, which has created a good deal of worry abroad. But she is an experienced Washington lawyer who knows the value of applying public pressure, not just to extract concessions but also to handle Congress. Not only are many of her words for domestic political consumption but they also represent negotiating positions in the battles within the Administration.

There is another side to the debate, even though it is less often publicly expressed. Mr Richard Darman, the director of the Office of Management and Budget, Professor Michael Boskin, chairman of the President's Council of Economic Advisers, and Mr Roger Porter, the senior domestic and economic policy adviser in the

# Volvo in trucks deal with Daewoo

By Robert Taylor in Stockholm

**VOLVO**, the world's second biggest manufacturer of heavy trucks, signed a co-operation agreement yesterday with the South Korean company, Daewoo, for the importation and distribution of Volvo trucks in the rapidly growing South Korean market. The deal also includes a plan for the local manufacture of Volvo trucks in South Korea in the future.

The first delivery of Volvo trucks is expected in the autumn. Last year South Korea's heavy trucks market totalled around 8,900 units.

The agreement is an important breakthrough for Volvo in a highly competitive area. Last year the truck side of Volvo recorded its best performance, with a 27 per cent increase in turnover to SKr22.7bn (\$2.1bn)

and a 25 per cent rise in sales to 59,500 trucks in more than a hundred countries.

The Daewoo group is one of South Korea's largest companies with estimated sales in 1988 totalling around \$20bn. It has been involved in a number of joint ventures with foreign companies, including one with General Motors.

# US and EC heading for soybeans clash

**THE US** and the European Community are heading for a clash over soybean trade, despite settling the row over hormones in meat at the world farm trade talks. Reuters reports from Washington.

The conflict could lead to \$1.5bn US trade sanctions against the EC - the largest retaliatory action ever taken by the US, says the American Soybean Association (ASA).

It claims EC subsidies on oilseed production have trimmed US soybean exports from \$3.6bn in 1981 to \$2bn in 1986.

In January 1988 the US Trade Representative's Office accepted an ASA petition claiming EC subsidies violated world trading rules.

Under the US trade law enacted last year, the US Trade Representative has 18 months to settle the complaint, in this case until July 5, or take action to offset the subsidies.

"There is zero chance the case will be resolved by July

5," a US trade official said.

The US has asked Gatt to examine the EC subsidies. While Brussels agreed last year to the formation of a Gatt dispute settlement panel, no progress has been made because the US objects to an EC call for the panel to estimate trade damages to US exporters.

To put pressure on the EC, the Bush administration has said it will hold up an EC request for a Gatt panel to examine US quotas on imports of sugar, cotton, peanuts and dairy products.

EC Trade Commissioner Mr Frans Andriessen is to meet Mrs Carla Hills, the Trade Representative, on Friday, and it is thought he might announce a decision by the EC to drop its demand that the panel determine damages.

In return, Mr Andriessen would ask Washington to allow Gatt to review the US import quotas, which the EC claims violate the trade pact.

# Aden tries to regain its former glory

By Victor Mallet, recently in Aden

**THEY** say there are hardly any sharks off Aden these days, so steep has been the decline in passenger shipping and the associated garbage once thrown overboard. That is good news for swimmers, but it is also another sign of the hard times at the port.

In the 1950s Aden was surpassed only by Liverpool, London and New York in the number of ships it handled. More than 6,000 called each year, and before the closure of the Suez Canal in 1967 three quarters of the canal traffic put in for fuel oil bunkering or trade. Nowadays Aden receives less than 2,000 ships a year.

With the help of foreign donors South Yemen is attempting to reverse the decline and regain some of Aden's old status as gateway to the Red Sea and freight staging post between Europe and the East. Both the port at Steamer Point and the refinery across the bay at Little Aden are being refurbished.

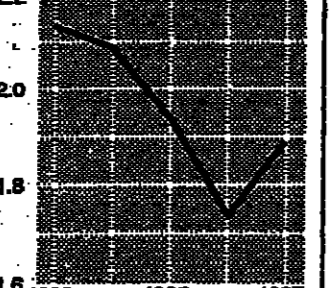
It is recognised in South Yemen that Aden is unlikely to reach the level of activity it knew in the past, because since the re-opening of the Suez Canal 14 years ago cargo ships have increased their range and thereby reduced their dependence on refuelling ports such as Aden. South Yemen itself, poor and with a population of only 2.4m, is not an important market. Nevertheless the discovery of oil in the Shabwa region of South Yemen - the oil will be sent to Bir Ali by pipeline but may be shipped onward to Aden for refining - and the port improvements themselves should enhance Aden's competitiveness.

A \$60m project to build new berths and provide cranes and other equipment, paid for by aid from Saudi Arabia, Kuwait and Abu Dhabi, should be completed next year. At present there is only one large cargo quay for ships of less than 10,000 dwt, and most ships tie up at buoys and have freight laboriously transferred by lighter. The construction company Archirodon, advised by UK consulting engineers Coode and partners, is building four new berths capable of taking 36,000 dwt ships. If well managed the new facilities should easily be able to handle the present traffic.

The refinery across the bay, built by BP in 1964 and taken over by the state in 1977, is showing its age as much as the port. It has suffered a decline in business and faced growing competition from newer refineries in the wealthy Gulf oil states. With a capacity to process 8.3m tonnes of oil a year, Aden dealt with only 3.6m tonnes in 1985 and less than 3m tonnes a year since then.

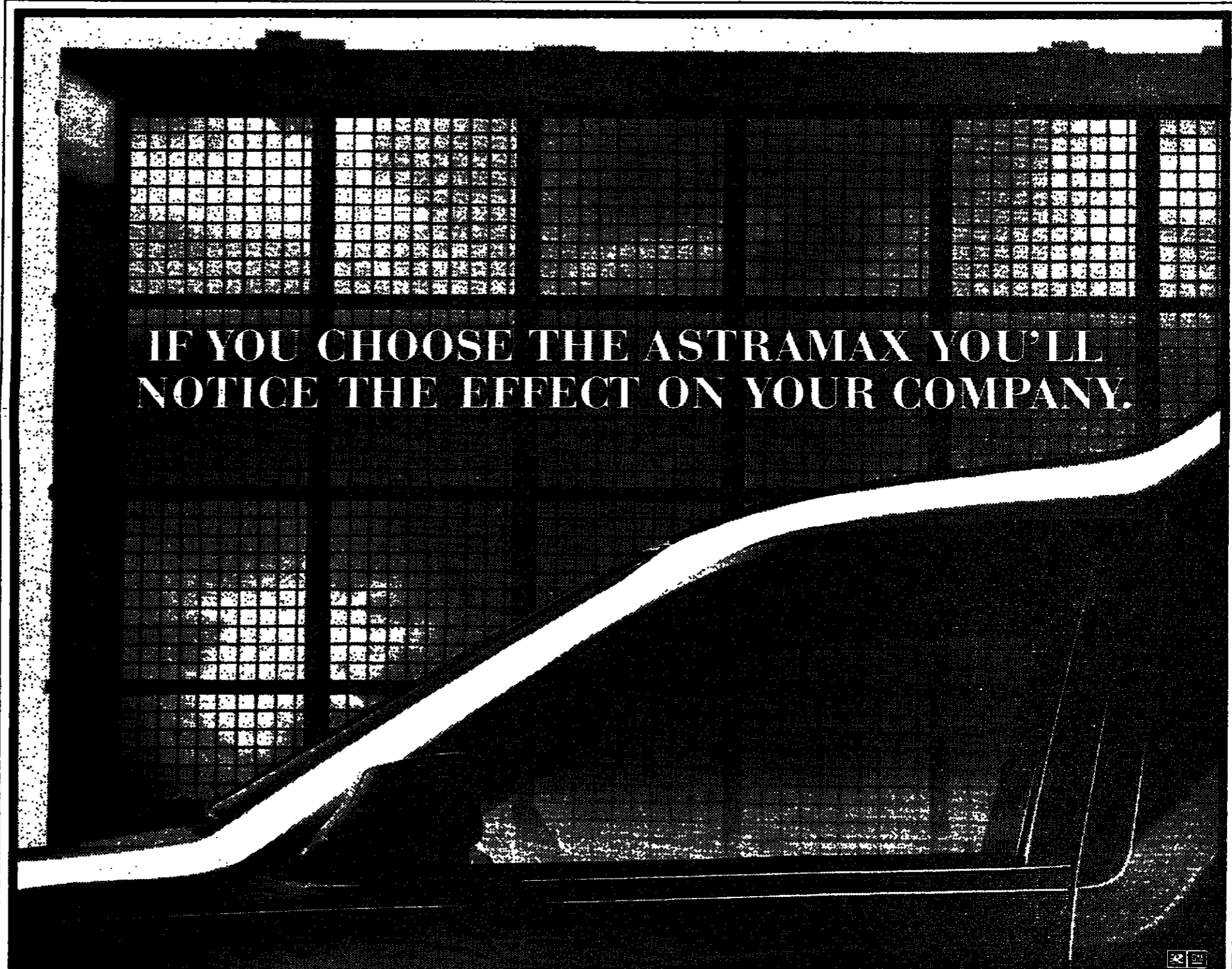
Even so, the refinery and its 2,400 employees are said to account for four-fifths of South Yemen's industrial output, making its viability a matter of national importance: a large picture of Lenin stands outside the gates.

A previous attempt to diversify the refinery, originally designed to produce marine fuel oil for the bunkering trade as 50 per cent of its output, has



been undermined by a lack of customers - the \$25m asphalt plant which can produce 10,000 drums a day is only making 500 a day. More faith is being placed in an equally costly refurbishment of the refinery berths, a project already half completed. Three will be able to take tankers of up to 65,000 dwt, instead of 32,000 dwt, and the fourth will handle those up to 110,000 dwt. Clients were lost in the past because of Aden's inability to receive larger tankers.

The next stage is to replace old storage tanks, with the help of the Soviet Union and possibly a \$15m loan from the Islamic Bank, and then to build a new power station. Aden may yet regain its reputation and be seen as something more than a stopover for Soviet warships.



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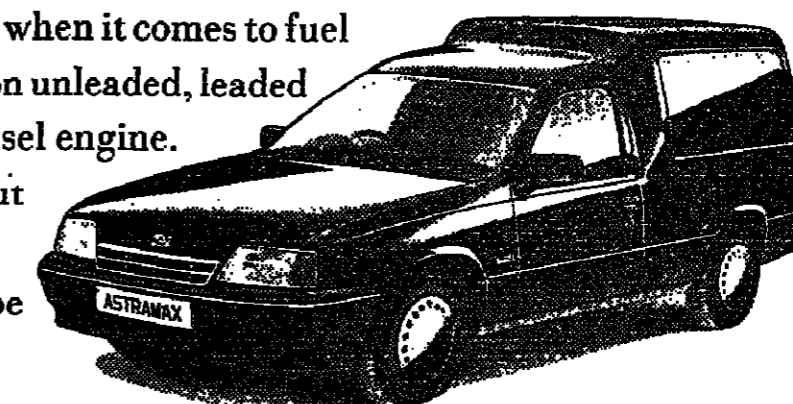
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## AMERICAN NEWS

## Pulling the plug on Canada's passenger railways

David Owen on the budgetary arguments threatening the great transcontinental network

THE VIEW from the narrow-gauge railway which meanders away from St John's, Newfoundland at the start of its 547-mile journey to Port aux Basques is hard to beat.

As it hugs the coastline, the waters of Conception Bay glist in the frigid sunshine. The grass-capped cliffs beyond are dappled with shadows cast by the shifting light.

But the rails themselves are now yellowed with the rust of disuse. Last September, the plug was pulled on Canadian National's loss-making freight service. The last passenger train - the late lamented Newfie Bullet - lumbered into the annals of history 20 years ago.

The only signs of life in the crisp autumn afternoon are a handful of scavengers collecting dislodged sleepers for their Guy Fawkes bonfires, and a flock of gulls for whom the stony embankment makes an ideal killing field. The track is littered with the roseate debris of broken crab-shells. On the leeward side, deserted gravel pits are filled with water opaque as bleach.

Following the austere budget delivered last month by Mr Michael Wilson, the Finance Minister, a similar fate is expected to befall many more stretches of Canadian track.

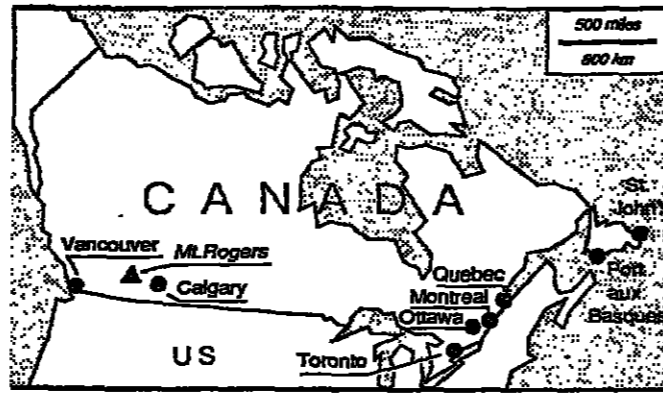
The Government intends to slash its annual subsidy to Via

Rail, the Crown Corporation charged with running Canada's passenger service, from C\$641m (\$840m) last year to C\$260m by 1993-94. The move appears to leave Mr Ronald Lawless, the new chief executive, with a Hobson's choice of raising fares or cutting services. He will probably do both.

Though this is not the first time that significant cuts in the service have been countenanced, anything beyond a superficial pruning is sure to be vigorously protested.

The nostalgic affection which the railways invariably inspire among enthusiasts is magnified in Canada. Here, the great transcontinental railroad, completed in 1885, is seen as the very essence of nation-building. "Canada's greatest need is a moral equivalent of the Canadian Pacific railway," the essayist Frank Underhill once observed. Without it, the mountainous Pacific coast province of British Columbia would probably have joined the United States.

If the construction of the railway is so directly associated with nation-building, there is clearly a temptation - however far-fetched - to equate its decay with Canada's future disintegration. With the Mulroney Government accused already of weakening the ties which bind the country by promoting the US-Canada free



trade agreement and the Meech Lake constitutional accord, it is a temptation to which many railway supporters will surely succumb.

In fact, to suggest that the budget constitutes the end of the line for Canada's rail network is an exaggeration. Rail freight remains a viable business, as evidenced by CP Rail's decision to construct the most expensive section of track in the world, through Rogers Pass, British Columbia. The C\$500m project, which incorporates a 15km tunnel, was opened amid great fanfare earlier this month.

In addition, Ottawa itself insists that certain specified passenger services to remote communities be maintained. Moreover, passenger trains

along the heavily-populated Quebec-Windsor corridor, and on the Calgary-Vancouver tourist route could conceivably pay their way.

Nonetheless, the subsidy cuts are certain to intensify the agonised debate over how much Canadians are willing to pay to preserve their cherished passenger train service. This debate has raged intermittently for 30 years, ever since the advent of cheap air travel and the completion of the Trans-Canada highway effectively destroyed the railways' long-distance monopoly.

It is not difficult to construct a case for the maintenance of a viable passenger network in any industrialised country. Trains are generally accepted as cleaner and more fuel-effi-

cient than rival modes of transport. In Canada's case, they could also be instrumental in easing air traffic congestion between Toronto and Montreal.

Moreover, the rail network's true comparative cost is often misrepresented. As Mr Darrell Richards, a former transport policy analyst argues: "The railway is the only mode of transport that must generate profits and pay income tax on the capital employed in its infrastructure."

But such is the saga of mismanagement and neglect that has dogged the service in Canada, that the cost of salvaging a truly effective operation would today be immense.

Long-term expenditure commitments are seldom compatible with the exigencies of the ballot box. Consequently, as more of the responsibility of running the passenger service has devolved upon Ottawa, efforts have concentrated on minimising the operating deficit to the detriment of capital spending.

For 10 years from 1967, for example, the Government pledged to cover 80 per cent of CP and Canadian National's passenger-related losses. The more money the service lost, in other words, the larger was the pay-out that the two companies could anticipate.

Under the Via regime, much energy has been devoted to

increasing the number of passengers, which - despite recent gains - has fallen by 20 per cent in eight years.

In the meantime, subsidies have risen to about C\$100 per passenger and Via's antiquated steam-heated rolling stock has grown steadily more decrepit. Even when new equipment has been purchased it has proved unreliable. About C\$1bn of the C\$5bn in subsidies which Via has received since 1977 has gone on capital spending.

If the level of subsidisation necessary to sustain a passenger service in Canada is ever again to retreat to acceptable levels, experts argue, a large dose of new government investment in state-of-the-art equipment is required.

Mr Greg Gormick, a rail consultant, believes the first priority should be the purchase of bi-level carriages.

The construction of a C\$3bn TGV-style high-speed network between Montreal and Toronto has also been suggested. This would cut journey time between the two commercial centres to about three hours. But such arguments will cut little ice with a government struggling to control its C\$30bn annual budget deficit. It may sadly be too late to prevent the sacrifice of the bulk of Canada's passenger train service on the altar of fiscal rectitude.



President Rodriguez (left) receives the ceremonial sash yesterday from Alberto Noguez, president of Congress

## Paraguay leader sworn in

THE first democratically elected President in Paraguay's history vowed to defend democracy as he was sworn in at a ceremony which showed the nation's political isolation was ending, Reuters reports from Asuncion.

In his inauguration speech, General Andres Rodriguez promised "to defend... our freedom in a republican system of authentic and creative democracy."

Gen Rodriguez, 65, who overthrew dictator Gen Alfredo Stroessner in a coup three months ago, received 74 per

cent of the vote in elections on May 1. Eight parties fielded candidates.

The inauguration, in an open-air ceremony in front of the Congress building, was attended by Presidents Jose Sarney of Brazil, Raul Alfonsin of Argentina and Julio Maria Sanguinetti of Uruguay.

Gen Rodriguez said that participation of the three presidents "is the jubilant voice of America which joins in our hopes and I can assure you that your significant participation in this ceremony will not be betrayed."

## Housing starts down for third consecutive month

By Anthony Harris in Washington

US HOUSING starts fell in April by 2.7 per cent, for the third successive month, to an annual rate of 1.82m, the lowest figure since the end of 1982.

However, the more reliable figures for building permits, a short leading indicator for future activity, rose 7.3 per cent, to recover more than half their heavy fall in March.

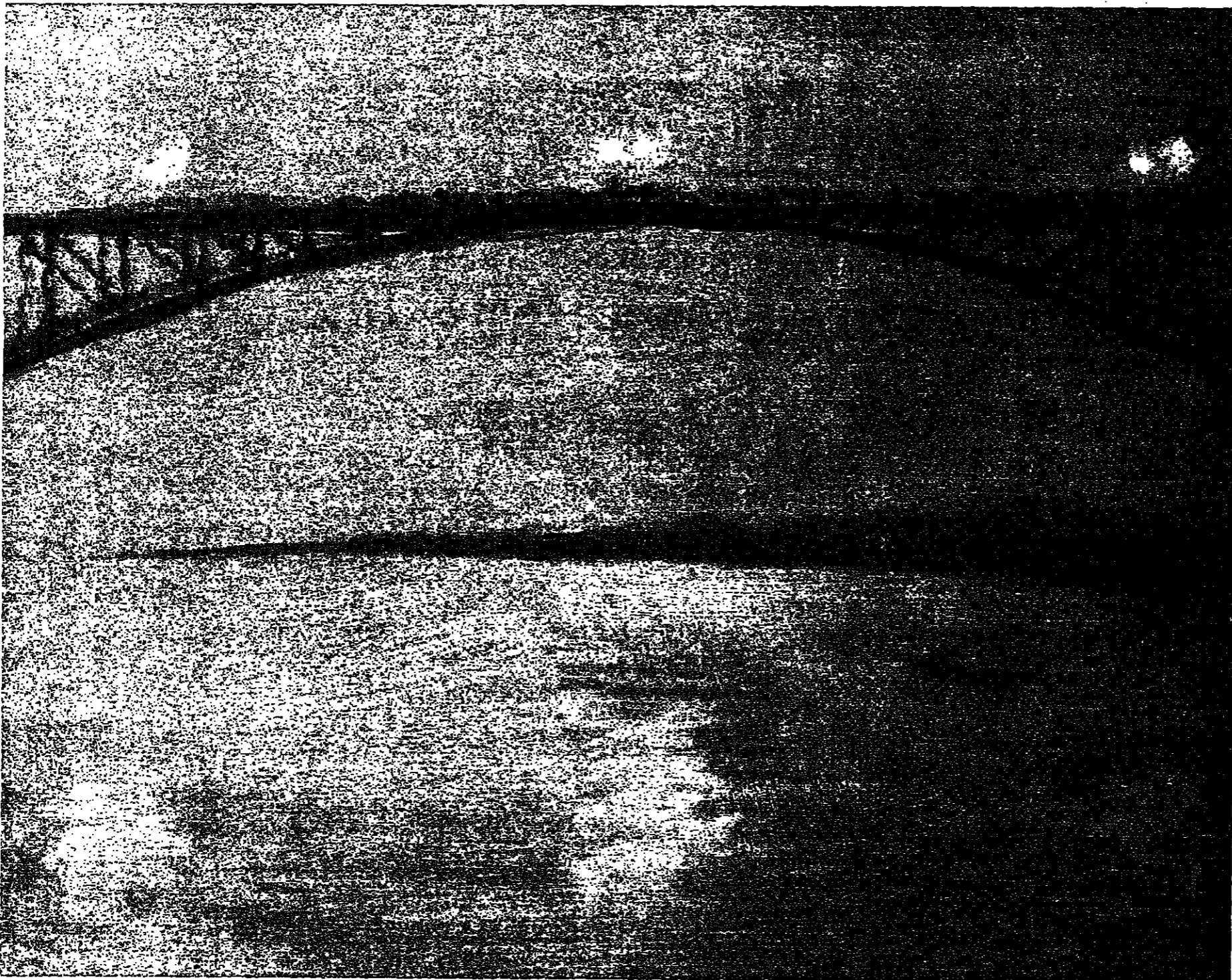
The new annual rate for permits at 1.82m suggests that the housing slump still has some way to go in output terms, but the rise reflects some recovery in demand. US mortgage rates have been fall-

ing this month, reflecting the sharp fall in money market rates and the recovery in the bond market.

Housebuilding activity is now 13.6 per cent below its level in April last year, but new permits are running 7.9 per cent down on 1988, again suggesting that the slump may be near its bottom.

While activity has weakened very sharply in the past three months, January was a strong month - mainly because of unusually mild weather. Starts in the first four months of the year are only 3.4 per cent below the same period in 1988.

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## AMERICAN NEWS

## US doubts Moscow has ceased arming Nicaragua

By Lionel Barber in Washington

THE US yesterday cast doubt on claims by President Mikhail Gorbachev that Moscow has stopped sending arms to Nicaragua.

"We're reluctant to be positive about this because we did not receive the kinds of public commitment or the kinds of visual ones that we would like to see," a White House spokesman said.

The US scepticism runs parallel to President George Bush's statement last week that he sought "deeds, not words" from the Soviet Union. If verified, the Soviet move would ease superpower tensions over Central America, and further encourage the Bush administration's efforts to cooperate with Moscow on resolving troublesome regional conflicts in the Third World.

Mr Gorbachev's pledge came in a letter to Mr Bush shortly before Mr James Baker, US Secretary of State, left for Moscow last week. During Mr Baker's meeting in the Kremlin, Mr Gorbachev repeated his claim that Moscow had stopped supplying arms to Nicaragua. The Bush administration has tried to make Soviet aid to the

Sandinistas a litmus test for the superpower relationship. The Soviet claim meets a long-standing US demand, but only after the Bush administration struck a pact with Congress this year to end US military aid to the Contra resistance in Nicaragua. "The US resumes military aid, so will the Soviets," said Mr Viron Vaky, a former senior Carter administration official and ambassador to Venezuela and Costa Rica.

US intelligence is still trying to corroborate Mr Gorbachev's claim. The Soviets supplied some \$650m of military equipment to Nicaragua last year, according to CIA estimates. This is the second-highest annual total since the USSR began sending weapons to Managua in 1980 and replicates Moscow's stockpiling of weapons in Afghanistan before its troop withdrawal this year.

So the immediate impact on the military balance in Central America remains uncertain. A further unknown is the role of Cuba - Moscow's other client state in the region - which continues to support the San-

dinistas with guns and ammunition. According to reports yesterday, Mr Gorbachev had declined to suspend their military support of the Castro regime.

US officials also noted that Mr Gorbachev's pledge did not appear to cover military assistance such as trucks, supplies and clothing. In addition to the military aid last year, Moscow supplied up to \$500m of economic assistance, according to intelligence sources.

Moscow's move is expected to encourage the US to step up pressure on its European allies to halt aid to the Sandinistas. In a newspaper interview yesterday, Mr Bush said he was pleased that the western Europeans had cut their aid from \$150m to \$90m, but he added: "There are a lot of countries (in Central America) that are democratic and deserve the support."

Six European countries have agreed to provide a total of \$50m in economic aid to Nicaragua, according to President Daniel Ortega, who has recently returned from a European trip.

## Bankers, G-7 hold further debt talks

By Stephen Fidler, Euromarkets Correspondent

A NEW YORK meeting between deputy finance ministers of the Group of Seven industrialised countries and leading western commercial bankers about debt relief for highly indebted nations was described yesterday as constructive - but as yielding no significant new insights.

Meanwhile, bankers said Mexico's debt negotiating team and its 15-bank advisory group were likely to meet this week. Banks could present an outline response to Mexico's request for annual debt relief of more than \$4bn in coming years.

Officials and bankers said that Monday's meeting had not been intended as a negotiating session, but one in which both sides could improve their understanding of the others' positions.

Bankers explained they were worried by the almost exclusive focus on the reduction of debt burdens, which had followed the debt initiative launched on March 10 by Mr Nicholas Brady, US Treasury Secretary.

He envisaged accelerated debt reduction helped by financial support from the International Monetary Fund and World Bank.

Many banks consider new loans will still be necessary. Bankers reiterated a view, dismissed by the US Treasury last week, that credit enhancement from the IMF and World Bank should be applied to encourage banks to make new loans.

Some division among the industrialised countries over the proposals remained evident, although there was agreement that Mexico's debt problems should not be allowed to overshadow those of other countries. The Mexico debt deal is widely considered to provide a blueprint for working the vaguely defined Brady proposals.

Many banks, particularly in the US, would prefer more emphasis on debt service reduction rather than lowering debt principal.

## Buy-outs tax move resisted

By Anthony Harris in Washington

THE US Treasury is resisting Congressional pressure for tax changes to discourage leveraged buy-outs, and will only change its stance if there is evidence the LBO trend is reversing.

"We will not counsel major tax changes to correct a trend which may be about to correct itself," Mr John Wilkins, the acting Treasury Under-secretary for tax policy, told the House Ways and Means Committee.

## US offers families flights out of Panama

By Lionel Barber in Washington and Tim Coone in Panama City

THE US has decided to offer evacuation flights from Panama to all military personnel dependents who wish to leave, administration officials said yesterday.

The move came as the Bush administration stepped up its diplomatic effort to remove General Manuel Noriega, Panama's military ruler, starting with the emergency meeting today of the foreign ministers of the Organisation of the American States.

President George Bush is pushing for a strong OAS call for the general to step aside, and would also like other Latin American states to join the US, Venezuela and Mexico in withdrawing their ambassadors from Panama. Mr Bush has spoken to President Carlos Salinas of Mexico this week in an effort to win his support.

In Panama, a general strike has been called for today by opposition leaders in an attempt to regain the political initiative for the anti-Noriega opposition, and to draw the attention of the OAS.

The Panamanian government has issued a warning to business leaders to ignore the call for a national stoppage lest sanctions be applied against them under the country's labour code.

Government employees are being told to report to work today to pick up their pay cheques, while banks are expected to keep their doors open in case of retaliation from the government-controlled Banking Commission if they support the stoppage.

The country has been in crisis since elections on May 7, which were scuppered by a government-inspired fraud and nullification of the results. These were appearing to give an overwhelming victory to ADOC, the opposition alliance.

Last week, Mr Bush dispatched 2,000 combat troops to Panama to join the 10,500 of the US Southern Command in Panama.

The White House noted that there are more than 50,000 US citizens in Panama and officials fear they could become hostages if tensions between the US and the Noriega regime were to worsen.

This may account for the decision to offer evacuation flights for dependents. Some of these, with US embassy workers, have left Panama on military transport aircraft that were ferrying extra troops to Panama.

There are about 14,000 dependents of service personnel and Defence employees in Panama. The evacuation should be complete by July 1, officials said.

## Bush hopeful of the hemisphere

Lionel Barber assesses prospects for the OAS meeting on Noriega

THE emergency meeting of the Organisation of the American States in Washington today marks an important test of the US administration's diplomatic effort to remove General Manuel Noriega of Panama.

The administration, which has sought to enlist the support of other Latin American states, hopes the OAS foreign ministers will call for the displacement of the general, but officials fear they could take only a lesser step, such as denouncing him.

Such a statement on Panama by the 31-member organisation might cause the US to feel pressed harder to take unilateral action. However, some believe it would also amount to a lost opportunity for Latin American states to deliver a reassuring statement in favour of democracy.

"This meeting is a historic one for the OAS," said a leading Latin American diplomat yesterday, recalling that, 10 years ago, it called for the

"immediate removal and replacement" of the Nicaraguan regime headed by General Anastasio Somoza. He resigned soon afterwards to be succeeded by the Sandinistas.

Consistency alone would seem to require the OAS to speak out against Gen Noriega, accused in the US drug trafficking, who annulled the presidential election in Panama this month after the opposition appeared to be winning by a margin of 3-1. However, Latin Americans have usually been reluctant to back the principle of intervention - particularly when the US is a party to the dispute.

It was not always so. After World War II, the OAS arisen from a predecessor formed in 1890 as the Pan-American Union - was used by the US as a bulwark against communism and Castro's Cuba.

In 1965, when the US sent 30,000 troops to the Dominican Republic to end a civil war which, it said, threatened to

place the country under communist control, the OAS delivered its seal of approval. Many Latin Americans still condemn that as "shameful."

The US was able to leave its ideological message with generous cultural and economic development programmes, notably under the banner of President Kennedy's Alliance for Progress.

It has since having turned into the seventies, the OAS might become "a critic of Latin American electoral processes."

The question is critical because the Bush administration - through a compact with Congress this year to cut off military aid to the Contra rebels in Nicaragua - has begun to turn away from intervention and towards diplomacy as an instrument to pursue its interests in the region. Part of its strategy is to turn focus on Nicaragua's elections, due in February 1990. The OAS, depending on its performance over Panama, could have an important role to play.

The Bush administration has promised to restore full payments, but money alone will not resolve the organisation's identity crisis. Will it choose to develop recent declarations on behalf of representative democracy, such as the Cartagena protocol, or will it adhere to the principle of non-intervention as affirmed this week by Mexico, which warned that the OAS might become "a critic of Latin American electoral processes."

The question is critical because the Bush administration - through a compact with Congress this year to cut off military aid to the Contra rebels in Nicaragua - has begun to turn away from intervention and towards diplomacy as an instrument to pursue its interests in the region. Part of its strategy is to turn focus on Nicaragua's elections, due in February 1990. The OAS, depending on its performance over Panama, could have an important role to play.

## US lags in crucial arms technologies

By Peter Riddell, US Editor in Washington

JAPAN has a lead over the US in the development of several advanced technologies which are crucial to US national security, the Department of Defence said yesterday.

A report submitted by the Department of Defence to the Senate and House Armed Services committees says: "In key niches of microelectronics, optics, super-conductivity and information-systems technologies, Japan either holds or shares a worldwide lead."

The report adds: "Japan has shown a growing interest in and willingness to expand its military technology base. Japan could play a major role in future co-operative arms developments."

Moreover, the Soviet bloc appears to have superior technology in high-power microwave and mobile, high-power lasers and "many have a technological lead over the US in developing very high-power sources for electromagnetic or electrothermal guns."

Senator Jeff Bingaman, the Democratic chairman of the Armed Services subcommittee on the defence industry and technology, called the report "unsettling. I don't want to see us become totally dependent upon foreign sources for the technologies we need. . . . As we assess the source of our greatest economic and technological competition we need to recognise that it's Japan and not Europe."

## Mexico plans new investment rules

By Richard Johns in Mexico City

MEXICO announced details of a new and more liberal investment regime late on Monday, designed to attract more foreign capital.

Under the new regulations, approval of foreign investments of up to \$100m outside sectors reserved for the state and national companies - will be "automatic" and require registration only if they satisfied six basic conditions, Mr Jaime Serra Puche, Commerce and Industry Minister, said.

Outlining sweeping regulatory changes and a major opening, he said foreign companies would also be given the opportunity to take majority control for a period of 20 years - through a system of "fideicomisos or trusts" - of industries and businesses in which they had been restricted to minority partnerships. Their life could be extended beyond two decades, Mr Serra indicated.

He estimated that about 60 per cent of the Mexican economy would be open to foreign participation as a result of a broad revision of the regulations governing Mexico's foreign investment law of 1976, the revisions of which came into force yesterday. Sectoral exclusions apart, the six conditions qualifying for automatic approval for investments are:

• Capital should not exceed \$100m.

• Financing should be external.

• Projects should be located outside the Valley of Mexico, Monterrey and Guadalajara where most of the country's industry and business is concentrated.

• Over the first three years of a project, there should be an "equilibrium in balance of foreign exchange".

• Permanent employment should be generated and training given to Mexican personnel.

• Adequate technology should be used to satisfy environmental requirements.

Among the industries and businesses where a majority interest up to 100 per cent ownership could be secured for a period of 20 years through "indirect investment", via trusts, are secondary petrochemicals (where the legal limit is set at 75 per cent), automotive parts (40 per cent), minerals subject to special concessions (34 per cent), financial leasing (49 per cent), and fishing (49 per cent).

It has allowed 100 per cent ownership of ventures to companies such as IBM and Xerox, despite the law's limitation of holdings to 49 per cent, but Mr Serra said that such applications had taken "365 days" to deal with, adding that the new regulations included provisions to eliminate red tape and simplify administrative procedures.

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MICROGNOSIS

## US foreign policy shifts upstaged by Gorbachev

Bush moves went unnoticed, writes Peter Riddell

IT IS a frustrating time for President George Bush and his foreign policy team. They have laboured hard over their review of East-West policy, yet Mr Mikhail Gorbachev always gets the headlines. The Soviet Union's latest arms proposals overshadowed Mr Bush's major speech last Friday, not just in Europe but also in the US.

The president's speech received a lukewarm reception from US commentators who stressed Mr Gorbachev's ability to take the lead. By comparison, Mr Bush's new idea, reviving the Eisenhower "Open Skies" air surveillance proposal of 1955, appeared tame.

To give just a few examples: Newsweek magazine heads its East/Week piece "Gorbachev Strikes Again - a minor arms-control move upstages Bush", while the Wall Street Journal notes "Moscow Parries Attempt by US to Shift Focus of Their Relationship" and "West German Missile Crisis, Other Woes Fueled by Bush's Irresolute Approach."

The New York Times said Mr Bush's speech and the proposals Mr James Baker, the Secretary of State, made in Moscow last week were "long on vision and short on content".

A New York Times/CBS poll, taken a week ago before the latest developments and published yesterday shows, that Mr Gorbachev's conciliatory approach has had a big impact on public opinion. The number of American people believing that the Soviet Union poses an immediate military threat to the US has dropped since 1983 from 64 per cent to 26 per cent.

Three-quarters of the sample favour talks on the elimination

of short-range weapons in Europe and nearly a third believe Mr Bush has been too slow to respond to Soviet initiatives.

The inherent caution of President Bush and his close advisers - and his lack of publicity flair - have meant the significance of his rethinking has been underrated. Looking beyond the doctrine of containment, coupled with a desire to reintegrate the Soviet Union into world society, are major developments. But they have been couched in modest terms.

## Bush's caution and his lack of publicity flair have meant the significance of his rethinking has been underrated

Senator Joe Biden, the Democratic chairman of the Senate sub-committee on European affairs, has summed up a widespread feeling: "Mr Gorbachev's initiatives are putting us in the position of appearing to be recalcitrant. Our failure either to come forward with any sweeping initiatives that could steal the marks from Gorbachev or respond to his specific initiatives, puts great pressure upon our European allies at a time when we need unity."

On the substance of the new US approach, Mr Bush has received a qualified welcome. Mr William Hyland, editor of Foreign Affairs and deputy National Security Adviser in the Administration of former President Gerald Ford, argued that the Bush approach had

closed the gap with the Soviet Union. "Mr Gorbachev's Bully, National Security Adviser in the 1960s, did not regard the speech in itself as either very bold or very sweeping with one or two of the proposals rather "gimmicky". He also thought that "a little bit of lecturing of the Soviet Union" would not go down well in Moscow.

There has been support for Mr Bush's step-by-step policy towards the Soviet Union in seeking to defuse regional conflicts and "draw Europe into a wide range of Democrats and some Republicans believe that Mr Bush has to be more imaginative and specific to persuade the Europeans that the US is committed to a changed East/West relationship.

By Barbara Durr in Santiago

MR HERNAN BUCHI, former Chilean finance minister, has declined to enter the presidential race and so left the conservative camp with far less promising prospects for the poll in December.

Despite his considerable popularity, and after pondering a candidacy during the 40 days since he left the Finance Ministry, he said his decision was definitive: "I am not a politician. I have never had the ambition to be president of Chile."

The Santiago stock market fell sharply on learning of Mr

Buchi's withdrawal.

He is affiliated to no political party and has not been under great political pressure to enter the presidential race. A group of businessmen had been promoting his candidacy.

Mr Buchi, a man of outstanding intelligence and some reluctance to step into the limelight, confessed he had given himself as a political candidate. "My medium is silence. I love privacy."

The 40-year-old ex-minister, was widely regarded as the best chance for the right wing.

He had won higher approval ratings in opinion polls than any other conservative politician. Even so, he was regarded as vulnerable for never having spoken up against human rights abuses during the Pinochet regime, in which he held various positions for more than 13 years.

Mr Buchi refused to endorse immediately another conservative candidate. Several are in the field, the most likely and far less charismatic choices now are Mr Sergio Jara, president of the National Renovacion party and Mr Sergio Diez.

## Notice of Redemption and Termination of Conversion Rights

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of July 1, 1975, as supplemented by a First Supplemental Indenture dated as of September 1, 1982 (effective as of October 1, 1982) between Komatsu Ltd. (the "Company") and First National City Bank (now Citibank, N.A. as "Trustee") under which the above-designated Debentures were issued, all of the outstanding Debentures have been called for redemption on June 30, 1989, at a price equal to 100% of the principal amount thereof.

The Debentures will become due and payable, and UPON PRESENTATION AND SURRENDER THEREOF (those Coupon Debentures to have all coupons appertaining thereto maturing after June 30, 1989) will be paid on said redemption date at Citibank, N.A., 111 Wall Street, Corporate Trust Services, 5th Floor, New York, NY 10043, principal offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London, Milan, Paris and Citibank (Luxembourg) S.A., and the principal offices of J. Henry Schroder Wagg & Co. Ltd. (London), Banque Europeenne de Tokyo, S.A. (Paris), Kreditbank S.A. (Luxembourg), The Sumitomo Bank, Limited (London), The Bank of Tokyo, Ltd. (London) and The Sumitomo Bank, Limited (London), as the Company's Paying Agents. From and after said redemption date, interest on said Debentures will cease to accrue.

Interest payable June 30, 1989 to holders of fully Registered Debentures shall be paid to the persons in whose names the Debentures are registered at the close of business on the Regular Record Date which shall be June 15, 1989 and said interest shall be mailed to the registered holders. If the holder does not elect to convert, coupons maturing June 30, 1989 should be detached and presented for payment in the usual manner.

The Debentures called for redemption may be converted at the option of the holders thereof into Common Stock of the Company, American Depositary Receipts ("ADRs") or European Depositary Receipts ("EDRs") representing Common Stock of the Company at any time prior to, but not after, the close of business on June 27, 1989 at a conversion price of 352.10 Japanese Yen per share of Common Stock. A cash adjustment equivalent to accrued interest for the period between January 1, 1989 through March 31, 1989 shall be paid by the Company for those Debentures converted during April 1, 1989 to June 27, 1989. At the Close of Business on JUNE 27, 1989 SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL DEBENTURES BEING REDEEMED.

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## First Quarter 1989

Client	Description of Transaction	Approximate Size of Transaction
<b>Acquisitions</b>		
Adams Publishing Acquisition Corp.	Acquisition of Trailer Life Group from American Bakeries Company	\$ 138,000,000
Briggs Industries Holding Corp., a new corporation formed by CS First Boston, Inc. and Management Group	Acquisition of JPI Plumbing Products, Inc. from J.P. Industries, Inc. (Pending)	76,000,000
Canada Malting Co. Limited	Acquisition of Great Western Malting Company from Penwest, Ltd.	125,000,000
Central Co-operative Bank	Merger for Cash with Somerset Bankshares Inc. (Pending)	38,000,000
Cipher Data Products, Inc.	Cash Tender Offer for Irwin Magnetic Systems, Inc. (Pending)	76,000,000
Consolidated Freightways, Inc.	Cash Tender Offer for Emery Air Freight Corporation (Pending)	230,000,000
Consolidated Natural Gas Company	Joint acquisition of Mark Producing, Inc. with Japax (U.S.) Corp. from Veba AG (Pending)	245,000,000
Constellation Bancorp	Merger for Common Stock with New Brunswick Savings Bank	50,000,000
Corona Minerals Corporation, a wholly-owned subsidiary of Corona Corporation	Cash Tender Offer for Dickenson Mines Limited Class B Shares (Pending)	32,000,000
Corona Minerals Corporation, a wholly-owned subsidiary of Corona Corporation	Cash Tender Offer for Kam-Kotia Mines Limited (Pending)	28,000,000
Encore Computer Corporation	Acquisition of Computer Systems Division from Gould Inc. (Pending)	174,000,000
First Financial Management Corporation	Acquisition of Georgia Federal Bank, FSB from Fuqua Industries, Inc. (Pending)	232,000,000
Georgia US Corp., a subsidiary of Nationale-Nederlanden NV	Acquisition of Southland Life Insurance Company from Franklin Life Insurance, a subsidiary of American Brands, Inc.	440,000,000
Gibbons, Green, van Amerongen, L.P.	Cash Tender Offer for The Ohio Mattress Company (Pending)	941,000,000
Imperial Oil Limited	Cash Tender Offer for Texaco Canada Inc. (Pending)	4,150,000,000
Kaufman & Broad, Inc.	Acquisition of Annuity Operations of Commercial Life Insurance Company from The Continental Corporation	65,000,000
King Videocable Company	Acquisition of Suburban Cable Company from Hauser Communications, Inc. (Pending)	Not disclosed
Miles Inc., a subsidiary of Bayer (USA) Inc.	Acquisition of Cooper Technicon, Inc. from Cooper Companies, Inc. (Pending)	212,000,000
Naamloze Vennootschap DSM	Acquisition of Copolymer Rubber & Chemical Corporation from Mark IV Industries, Inc.	250,000,000
National Westminster Bancorp Inc.	Merger for Cash with Ultra Bancorporation (Pending)	282,000,000
Outlet Communications, Inc.	Merger for Cash and Securities with Atlin Communications, Inc.	Not disclosed
SCEcorp	Merger for Common Stock with San Diego Gas & Electric Company (Pending)	2,560,000,000
SGS-Thomson Microelectronics BV	Acquisition of INMOS Ltd. and Semiconductor Assets from Thom EMI North America, Inc. (Pending)	Not disclosed
STC PLC	Cash Tender Offer for Computer Consoles, Inc.	168,000,000
Sage Acquisition Corporation	Acquisition of remaining 31.1% Equity Interest in Sage Energy Corporation (Pending)	20,000,000
The Charles Schwab Corporation	Acquisition of Rose & Company Investment Brokers, Inc. from The Chase Manhattan Corporation (Pending)	37,000,000
Stone Container Corporation	Cash Tender Offer for Consolidated-Bathurst Inc. (Pending)	2,200,000,000
Tokio Marine & Fire Insurance Company	Acquisition of 40% Equity Interest in First Insurance Company of Hawaii from The Continental Corporation	28,000,000
UNICM Corporation	Acquisition of Commercial Life Insurance Company from The Continental Corporation	179,000,000
WCI Holdings Corporation	Cash Tender Offer/Merger for Preferred Stock for Wickes Companies, Inc. (Pending)	538,000,000
<b>Corporate Sales and Divestitures</b>		
Aetna Life and Casualty Company	Divestiture of Aetna Life and Casualty Ltd. to Prudential Corporation PLC	\$ 94,000,000
American General Corporation	Divestiture of Maryland Casualty Company to Zurich Insurance Company (Pending)	740,000,000
American Standard, Inc.	Divestiture of Steelcraft Division to Masco Industries, Inc.	Not disclosed
American Standard, Inc.	Divestiture of Tyler Refrigeration Corporation to Kelson & Company (Pending)	Not disclosed
BMA Corporation	Divestiture of KDVR-TV Denver (CO) to Chase Communications Inc. (Pending)	12,000,000
Bank of Delaware Corporation	Merger for Common Stock with PNC Financial Corporation	230,000,000
Becton, Dickinson and Company	Divestiture of Edmont Division to Pacific Dunlop Ltd. (Pending)	228,000,000
CSX Corporation	Divestiture of Texas Gas Transmission Corp. to Transco Energy Company	571,000,000
Carnellia City Telecasters, Inc., a wholly-owned subsidiary of BMA Corporation	Divestiture of assets of KTXL-TV Sacramento (CA) to Renaissance Communications Corp. (Pending)	56,000,000



Client	Description of Transaction	Approximate Size of Transaction
Campeau Corporation	Divestiture of AnnTaylor Inc., a subsidiary of Allied Stores Corporation, to AnnTaylor Holdings, Inc.	\$ 430,000,000
Campeau Corporation	Divestiture of Children's Place Retail Stores, Inc., a subsidiary of Federated Department Stores, Inc., to TCP Acquisition Corp.	26,000,000
The Cherokee Group	Cash Tender Offer by Green Acquisition Company (Pending)	171,000,000
The E.W. Scripps Company	Divestiture of The Sun-Tattler to DTH Media, Inc.	Not disclosed
Falstaff Brewing Corp.	Merger for Cash with S&P Company (Pending)	79,000,000
Federal Savings Bank of Puerto Rico	Merger for Cash with Banco Santander Puerto Rico	100,000,000
First Brands Corporation	Divestiture of European Household Products Operations to The Dow Chemical Company	Not disclosed
Fortune Financial Group, Inc.	Merger for Cash and Securities with Dyson-Kissner-Moran Corporation (Pending)	181,000,000
GAF Corporation	Merger for Cash and Securities with Management Group led by Samuel J. Heyman	1,574,000,000
General Cinema Corporation	Divestiture of General Cinema Beverages, Inc. to PepsiCo, Inc.	1,750,000,000
Meritor Savings Bank	Divestiture of Meritor Mortgage Corporation-West to Mortgage Servicing Trust (Pending)	Not disclosed
Meritor Savings Bank	Divestiture of Meritor Credit Card Operations to The Chase Manhattan National Bank USA	Not disclosed
Meritor Savings Bank	Divestiture of Meritor Credit Corporation to Ford Motor Credit Company	Not disclosed
New England Life Insurance Company and Guardian Royal Exchange Assurance plc	Divestiture of 51% Equity Interest in Connecticut National Life Insurance Company (Pending)	Not disclosed
The New York Times Company	Divestiture of NYT Cable to Comcast Corporation, Lenfest Communications, Inc., and a group formed by Bruce Llewellyn (Pending)	420,000,000
PacifiCorp	Merger for Common Stock with Utah Power & Light Company	1,900,000,000
Pegasus Communications, Inc.	Divestiture of WTVM-TV Columbus (GA) to American Family Broadcasting Group	45,000,000
The Pillsbury Company	Cash Tender Offer by Grand Metropolitan PLC	5,574,000,000
Quantum Chemical Corporation	Divestiture of Emery Division to Henkel Corporation (Pending)	480,000,000
Ransburg Corporation	Cash Tender Offer by Illinois Tool Works Inc.	177,000,000
Ransburg Corporation	Divestiture of Maschinenfabrik GmbH to Matuschka Group	Not disclosed
Republic American Corporation	Merger for Cash with Penn Central Corporation (Pending)	290,000,000
Rock Island Refining Company	Merger for Cash with Marathon Petroleum Company	Not disclosed
Sound Warehouse Inc.	Merger for Cash with Shamrock Holdings, Inc. (Pending)	133,000,000
Tenneco, Inc.	Sale of Tenneco Oil Company and certain related businesses to Various Purchasers (Pending)	7,300,000,000
Texas Eastern Corporation	Cash Tender Offer/Merger for Securities with Panhandle Eastern Corporation (Pending)	3,223,000,000
Texas Eastern Corporation	Divestiture of North Sea Oil and Gas Assets to Enterprise Oil PLC (Pending)	1,400,000,000
Travelers Corporation	Divestiture of Keystone Provident Life Insurance Company to Liberty Mutual Insurance Company (Pending)	Not disclosed
Wardair Inc.	Cash Tender Offer by PWA Corporation (Pending)	207,000,000

### Restructurings, Takeover Defenses and Other Advisory Services

Affiliated Publications, Inc.	Spinoff of API Print Corporation/Merger for Common Stock with McCaw Cellular Communications (Pending)	\$ 2,898,000,000
The Citizens and Southern Corporation	Advice with respect to offer from NCNB Corporation	2,401,000,000
Committee of Dalkon Shield Claimants	Advisors to Claimants in American Home Products Corporation's acquisition of A.H. Robins Company, Inc. (Pending)	3,300,000,000
Consolidated Gold Fields PLC	Advice with respect to offer from Minorco S.A.	5,400,000,000
C3, Inc.	Advice with respect to offer from Knoll Capital Management	Not disclosed
Ekco Group, Inc.	Repurchase of 8.6% Equity Interest from Sonar Partners	5,000,000
Fairchild Industries, Inc.	Repurchase of 25% Equity Interest from Quantum Fund, N.V. and Certain Affiliated Investors	75,000,000
Her Majesty the Queen in Right of New Zealand	Privatization of Air New Zealand Limited acquired by a consortium comprised of Brierly Investments Limited, Qantas Airways Limited, AMR Corp. and Japan Air Lines Co. Ltd.	420,000,000
Kaufman & Broad, Inc.	Restructuring/Spin-off of Kaufman & Broad Home Corp.	300,000,000
Kawasaki Steel Corporation	Formation of a Joint Venture with the Eastern Steel Division of Armco Inc. (Pending)	350,000,000
Madison Gas & Electric Company	Advice with respect to offer from WPL Holdings, Inc.	249,000,000
McBain, Rose Partners	Recapitalization of Flexible Technologies	Not disclosed
NWA Inc.	Advice with respect to offer from a Partnership formed by Marvin Davis, General Partner	2,700,000,000
Prime Computer, Inc.	Advice with respect to offer from MAI Basic Four, Inc.	1,550,000,000
Public Service Company of New Hampshire	Restructuring (Pending)	Not disclosed
Quantum Chemical Corporation	Recapitalization	1,150,000,000
TW Services, Inc.	Advice with respect to offer from SWT Associates, L.P.	1,430,000,000
UAL Corporation	Sale of 49.5% Equity Interest in the Covia Partnership to Alitalia, British Airways, KLM Royal Dutch Airlines, Swissair and USAir, Inc.	500,000,000
Wesray Capital Corporation	Sale of Avis, Inc. Preferred Stock to Avis on behalf of Employee Stock Ownership Plan	Not disclosed
Wesray Capital Corporation	Sale of Equity Interest in Simmons Bedding to Employee Stock Ownership Plan	Not disclosed

# First Ideas, Then Results.

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UK NEWS

EdF plans to supply electricity across Channel French allowed to buy up shares in power boards

By Maurice Samuelson

THE FRENCH electricity industry will be allowed to hold shares in British electricity boards in exchange for supplying them with additional power after they are privatised. This was made clear yesterday by the UK Department of Energy after Mr Remy Carle, director-general of Electricité de France, expressed interest in the idea and said his Board was thinking of raising it with the British Government. EdF, the French State-owned electricity authority, believes that such a scheme might enable electricity distribution companies, primarily in southern England, to buy French nuclear power to meet their 20 per cent non-fossil fuel quota, as required in the privatisation legislation. Some 70 per cent of France's power is generated in nuclear stations. Mr Carle is reported to have made the proposal at an international conference on the

nuclear industry in Moscow on Monday. If adopted it would help EdF to expand its electricity market as the basis for continuing its power station construction programme in the 1990s. Whitehall officials raise no objection in principle, but list a number of qualifications. EdF would be excluded from the initial issue of electricity shares and could obtain shares only subsequently with permission of the companies' other shareholders. Like other shareholders, EdF would be limited to a 15 per cent maximum stake, a rule which the Government intends to enforce through its own "golden shares" in all the privatised utilities. EdF currently supplies the Central Electricity Generating Board via a 2,000 MegaWatt cable link on the bed of the English Channel. After the break-up and privatisation of the CEB, the

French power is likely to be purchased centrally by the National Grid company. A shares-for-power swap, therefore, could be a way of helping to finance an additional 2,000MW "interconnector." Such a scheme is currently being investigated by three or four area boards in Southern England. It is by no means certain, however, that additional purchases from EdF would automatically qualify as part of area boards' non-fossil fuel quota. Besides helping diversification from coal and oil, the non-fossil element is designed to enhance security of supply. Electricity officials believe it will for the industry's future regulator to decide whether transmissions through a 26 mile link on the bed of the Channel are more secure than from power stations in Britain itself.

In Brief Government wins court decision on poll tax

The Government has defeated an attempt to block the delivery of 21m households in England of a leaflet forming part of its £1m campaign to explain its proposed community charge or "poll tax." Two judges in the High Court yesterday rejected a complaint by the London Borough of Greenwich that the leaflet was so misleading that its publication using public funds amounted to "a misuse of ministerial power."

**AEA sales drive** A corporate drive by the £450m-turnover UK Atomic Energy Authority to market worldwide its technological skills and facilities was launched in London.

**Wage deal warning** Current levels of wage deals are the biggest danger faced by the UK economy in the fight against inflation, according to Robin Leigh-Pemberton, Governor of the Bank of England.

**CFC decision** The flexible polyurethane industry in the UK, the products of which are mainly used in making car seats, furniture and bedding has announced that it is to phase out the use of chlorofluorocarbons in its products.

**Lloyd's consortium** Seven of the eight life syndicates at Lloyd's of London, the international insurance market, have formed a consortium in a move to expand their market to a wider UK public.

Howe says Britain will join EMS when 'the time is right'

By Peter Norman, Economics Correspondent

SIR GEOFFREY Howe, the Foreign Secretary, last night held out the prospect of Britain one day becoming a full member of the European Monetary System while rejecting the Delors committee proposals for economic and monetary union in Europe. Addressing the annual dinner of the Confederation of British Industry, the employers' organisation, Sir Geoffrey recalled that Britain had long said it would join the EMS exchange rate mechanism "when the time is right." He added, however, that when Britain took such a step it would not imply an endorsement of the Delors report. As in the past, Sir Geoffrey gave no hint as to when the time might be right for Britain to become a full EMS member despite a plea from Sir Trevor Holdsworth, the CBI president, that British business must not allow itself to be disadvantaged by isolation from the EMS

exchange rate mechanism. "Most of the Government's word processors continue to agree that we should join: 'when the time is right,'" observed Sir Trevor drily. "Having lived through a 10-year period of stagnation to boom with widely ranging exchange rates, it is not easy to identify exactly what ripeness means." Last night, Sir Geoffrey said that Britain had a "realistic approach" to monetary co-operation in Europe. He said Britain favoured practical steps towards monetary integration such as abolition of exchange controls, financial services liberalisation and developing the role of the European Currency Unit. Sir Geoffrey said that Britain's political as well as economic future lay with the European Community. "The Community is not only a new horizon of economic opportunity for the UK."

OBITUARY Charles Hodgson

CHARLES Hodgson was, as one of his colleagues put it yesterday, "affable and unflappable." As an editor, he proved he had an exceptional ability to get the best out of others. As a writer, at the age of 33, he was in the process of demonstrating that he was in the first rank. Educated at Hurlstreepoint College in Sussex and at Bristol University, where he took a degree in politics, he soon migrated to Brussels. He was one of the group of very bright young people who worked on "European Report" covering EC affairs. He then worked as a reporter and feature writer for the European News Service. Charles joined the FT in 1982 as a subeditor in our Frankfurt office, before returning to London to work on the international edition desk in 1984. He became editor of the American page of the newspaper at the start of 1986 and of the European section 12 months later. A year ago he moved to our political staff in Westminster.

On his return it seemed logical that he should take on a full time writing position in the political arena. In fact, he returned to Moscow later to cover the momentous party plenum, at which the Gorbachev reforms were spelled out in full. He went almost directly from there to the intricate but more humdrum affair of a Labour Party conference. He handled both with remarkable facility and adaptability. At Westminster, he was among the few political correspondents who understood how to extract from the daily maelstrom of events those developments which have a significance beyond a single day's headlines: to filter out the important from the froth. He wrote with understanding and sensitivity about difficult subjects like Northern Ireland and with wit about the intrigues and gossip which fill the corridors, bars and tea-rooms of the House of Commons.

Through - or perhaps because - he was never captured by the Westminster establishment, he won the respect of his colleagues on other newspapers and of the MPs and Peers about whom he wrote. Charles Hodgson was one of that small group of people who can combine real style with humility. His discreetly trendy mode of dress went hand-in-hand with a natural reserve; he was a linguist par excellence; he was genuinely cosmopolitan, with a particular love for Portugal where he and Maria Manuel had a home, and a more than lingering affection for Brussels; he was one of those few Englishmen who could be considered a true European. His lives leaves a real void in the lives of his family, colleagues and friends.

Always fascinated by foreign affairs, he possessed a singular talent for handling foreign correspondents, never the easiest of breeds to manage. He seemed to be able to direct, cajole, inspire and criticise them in a way that was simultaneously intellectually rigorous without ever lapsing into arrogance or animus. On the foreign desk, he was considered utterly dependable by his colleagues, yet possessed of a relaxed, cool and ironic style that belied the fact that he was a real workhorse. His knowledge of Europe approached the encyclopaedic. His real writing "break" on the FT occurred early last year when he was sent at short notice to fill a gap in the Moscow bureau. The quality and range of his reporting was soon evident, to the point that

Heathrow rail link plan to go ahead

By Rachel Johnson

The £200m plan to build a fast rail link from Paddington to Heathrow has not been entirely abandoned by its sponsors, the British Airports Authority and British Rail, following the rejection of the proposed route by a House of Lords select committee. The five lords scrutinising the Heathrow Express Bill deposited last November - decided by a majority of three to two that a 1.5 mile section of the new line would result in "fragmentation of the green belt."

The bill's sponsors are planning to pursue one of three options to ensure that they still secure parliamentary approval for the new line even after this week's setback, which represents an early hitch in the Government's plans to promote private funding of big transport projects. This might present construction problems because the present alignment avoids tunnelling underneath a council rubbish tip which is thought to contain explosive methane gas. The modifications would add

an extra £20m to £200m to construction costs. If the Lords will not agree to that, the sponsors are prepared to make "more fundamental modifications" to the bill and reintroduce it in the next parliamentary session. The express link would run every 15 minutes from Paddington and stop at Heathrow Central and Terminal 4. It would cut down journey time from the current 45 minutes to the Underground to 16 minutes and relieve congestion on roads near Heathrow.

New powers to monitor £13bn charities industry

By Robert Rice and Ivor Owen

THE CHARITY Commission is to be given tough new powers to tackle fraud and mismanagement in Britain's £13bn a year charities industry, under Government proposals for the first major overhaul of charities law in 30 years, outlined in a policy document published yesterday. The proposals are designed to enable the commission to take a more active role in the supervision of charities, to increase charities' accountabil-

ity both to the commission and to the public and to place greater responsibility on charitable trustees. Announcing the publication of the policy document Mr Douglas Hurd, the Home Secretary, said the aim was to "strike a balance between freedom and control." Charities had to have the freedom to go about their business without unreasonable interference but within a proper framework, he said.

Advertisement for Barclays International Funds. The central text reads: 'BARCLAYS CAN MAKE ALL YOUR SACRIFICES WORTHWHILE.' Below this, it describes the benefits of investing offshore, such as living in a sunnier climate and avoiding high taxes. It lists various investment options like 'Covered Stand Centre Court' and 'Chelsea Show'. The advertisement includes a coupon for requesting a free brochure and details of the Barclay's International Funds department in Jersey, C.I. Tel: (0534) 07888. At the bottom, it features the Barclays International Funds logo and contact information for Richard Roberts.

Construction industry heads for unrest Employers plan to extend 'compact' schools project

By Jimmy Burns, Labour Staff

BRITAIN'S construction industry is facing the prospect of growing industrial unrest after employers and union leaders failed to agree on pay. Ucat, the main construction union, yesterday warned that it was possible that there would be a ballot on industrial action among 600,000 workers in the industry. Union officials on Monday rejected a revised offer from employers of 8 per cent. Mr Albert Williams, Ucat general secretary said: "I have told the employers that they will have to come up with a much better deal before I can take their proposals back to my membership." The Building Employers' Federation described talks as "adjourned" and not broken down, but described the position taken by union leaders as "intransigent" and stressed that it would not be able to meet the claim.

Employers plan to extend a pioneering partnership based on a US model between business and schools to cover older children. The proportion of fourth and fifth years attending school for at least 85 per cent of the year rose from 45.8 to 59.1 per cent. However, only 10 of the 212 compact jobs on offer were taken by pupils in the compact schools. This was partly because a relatively high proportion of fifth-formers achieving all compact goals stayed in education. The employers are preparing a pilot scheme under which 17- and 18-year olds in education will be covered by a compact. They will be guaranteed a job if they achieve certain goals including courses tailor-made to employers' needs. The Campaign for Work in its report says employers are dissatisfied with the Boston compact, largely because it failed to achieve a cut in drop-out rates from schools.

Advertisement for British Telecom strategy for the 1990s. It states: 'BRITISH TELECOM - strategy for the 1990s'. The advertisement describes a major assessment and analysis study of BT's domestic and international strategy for development into the 1990s. It mentions that the study considers strategic initiatives being taken by BT, the key issues it is facing, and its performance as one of the world's largest operating companies. It lists large shareholders, market makers, telecommunications equipment manufacturers, service providers and operating company competitors worldwide. The price is £495 (European customers) / US\$950 (Customers outside Europe AIRMAIL). AMEX charges accepted. Brochure available on request. Contact: 45 The Square, Bannham, West Sussex, PO22 0HB, United Kingdom. Telephone: (0243) 532622 - International: +44 243 532622. Facsimile: (0243) 533125 - International: +44 243 533125. Telex: 869449 (TRCRES G).

Advertisement for The Open University: 'THE OPEN UNIVERSITY: NOW OPEN FOR BUSINESS IN BELGIUM'. It lists benefits: 'Study at home for your MBA or Professional Diploma in Management', 'Study in English', and 'Study with Europe's premier distance teaching University'. It includes contact information for The Open University Open Business School, Brussels, Belgium. Call: 732 1911, 736 7976.

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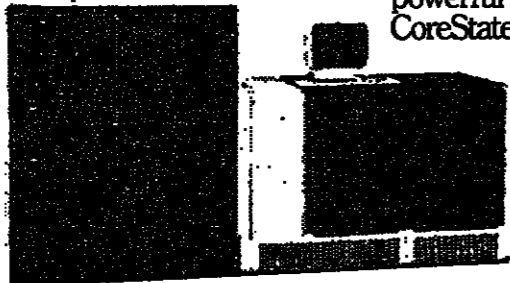


MAC is one of the largest ATM networks in the U.S., with more than 13 million cardholders making 31 million transactions each month.

made its Money Access Center, MAC, one of the largest ATM networks in the U.S.

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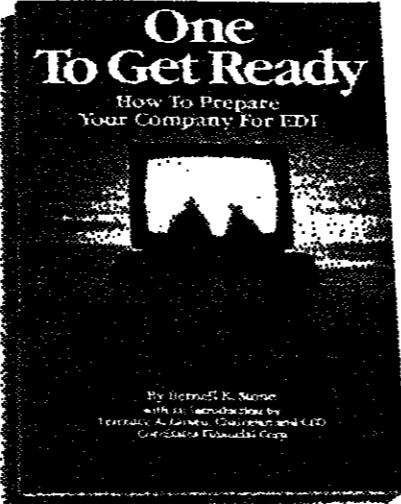


CoreStates people developed CompuCash 2, a leading video-image-based system for automated lockbox processing.

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To help Corporate Treasurers maximize the benefits of Electronic Data Interchange, CoreStates people published a comprehensive book on this topic in 1988.

For a CoreStates Quarterly or Annual Report, contact the CoreStates Investor Relations Department, P.O. Box 7618, Philadelphia, PA 19101, or call 215-973-3528.

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## UK NEWS

# Siemens sets its sights on Britain

## Alan Cane looks at the West German company's aggressive plans

SIEMENS, the West German electronics company now bidding with General Electric Company for control of Plessey, plans to be among the top five suppliers of computer systems to the UK market within five years through an aggressive programme of acquisition and organic growth.

It has a stiff task ahead. The UK "league table" is headed by International Business Machines of the US with revenues of £1.7bn (excluding exports), followed by ICL (£968m), Digital Equipment (£772m) and Unisys (£662m) of the US and Bull (£225m), formerly Honeywell Bull, of France. Just outside the top five, Hewlett Packard of the US turned over £218m.

Siemens, however, has only just established a data systems division in the UK and last year it turned over less than £5m. Mr Andrew Ferrier, appointed head of the division six months ago, said it intends to meet its target through a combination of substantial organic growth and acquisitions, partnerships and marketing agreements.

He expected existing staff numbers of 276 to grow to between 700 and 1,200 within three years. The division was growing at 80-100 per cent a year and was likely to do so for the foreseeable future. He would not rule out the possibility of manufacturing computers in the UK.

There would be no constraints on funds, he said, to make acquisitions. Last month, rumours that Siemens was interested in acquiring International Computers, owned by STG of the UK, were denied somewhat unconvincingly by both parties, leaving suspi-

cions that the two companies had been exploring a merger or strategic alliance.

The plan for growth in data systems in the UK is part of Siemens' broader strategy to strengthen its presence in the principal industrial markets outside West Germany, which has seen it investing substantial sums to secure market presence in areas as diverse as semiconductors and medical engineering.

Data systems represent about 10 per cent of Siemens DM 56bn (\$28.82bn) world-wide business, but 75 per cent of its computer sales are in West Germany where it is second only to International Business Machines. It is weak or absent elsewhere in Europe. It has targeted France and the UK for substantial business initiatives and recently purchased IN2, the French software house.

Siemens is, however, virtually unknown as a computer company in the UK. Yet a month ago it surprised the computer world by being awarded the prestigious contract to supply Britain's new police national computer, defeating consortia led by IBM and Amdahl, the UK mainframe vendor, in the process.

The contract was won at least in part because of the close working relationship Siemens has established with a West Germany software company, Software AG, whose database software had already been chosen as the heart of the police system. Siemens sees partnerships with specialist software houses as a powerful technique for winning contracts.

Siemens produces a full range of computers from laptops to supercomputers. It manufactures most of its range



Andrew Ferrier

in West Germany although its supercomputer is bought in from Fujitsu of Japan and it works closely with the Japanese company in developing the chips for its major systems.

Despite the decline in gross margins which all manufacturers are experiencing as silicon chips replace whole manufacturing assemblies, Siemens is committed to staying in computer manufacture, believing it has the volumes to produce at competitive cost. While its computers will never be the cheapest, it believes, they will command a market premium because of quality.

Mr Ferrier, a former ICL manager who has more recently been working for the US computer company Pyramid Technologies, is actively looking to acquire three kinds of company to complement the firm's organic growth:

● Software houses with expertise in particular market sectors. These would not be bound tightly to the division but allowed to operate on a loose rein. The company is believed to be close to agreeing the acquisition of a UK soft-

ware house specialising in the banking sector.

● Firms with systems integration capability, able to choose the best computer hardware and software from a diversity of sources to meet a customer's computing requirements.

● Companies with substantial shares of particular markets which would act as a channel for the distribution of Siemens' hardware.

The division intends to focus its marketing efforts on three principal kinds of customer. First, the finance and banking sector including building societies and investment banks, where it will sell branch office, back office and dealing systems - and where it can be expected to meet stiff competition in the UK from, among others, Philips of the Netherlands, Olivetti of Italy and Nixdorf of West Germany.

Second, geographical information systems, a new and fast growing market involving the combination of graphical and textual information - detailed computer maps of the approaches to airports, for example. Third, general projects, of which the Police National Computer contract is an example.

Siemens has a second interest in the mainframe computer business in the UK through its minority stake in Compaq, a joint venture with BASF. Mr Ferrier says the two companies operate completely independently. He says it is too soon to say what effect a Plessey joint venture owned by Siemens and GEC might have on his plans but welcomes the publicity the furore has generated. It has proved an effective shortcut to putting the Siemens name on the business map of the UK.

# Tentative signs of pick-up in manufacturing export orders

By Ralph Atkins, Economics Staff

TENTATIVE signs of a pick-up in UK manufacturing export growth - particularly in London, the south west and east midlands - came in a survey published yesterday.

Business confidence remains high despite a slowdown in home sales by both manufacturing and service companies, according to the survey of 3,000 businesses in 12 regions. Less welcome for the Government, it shows investment growth has fallen - almost certainly the result of high interest rates - while serious skill shortages remain in many regions.

The Association of British Chambers of Commerce said growth in manufacturing export orders accelerated in the first three months of 1989 after only modest gains throughout most of last year. However, the rate of increase remained below levels reported at the start of last year and was slower than growth in home sales.

The revival could boost hopes of an improvement in Britain's export growth in 1989. Slow growth in exports shown by the survey last year coincided with the rapid deterioration in Britain's current account deficit.

The difference between the percentage of manufacturers saying export orders increased in the first quarter of 1989 minus those reporting a fall was a balance of 16 per cent. That compared with 8 per cent in the last three months of 1988 and 20 per cent in the first quarter of last year.

The association said regions recording a slowdown in domestic orders did not correspond with those reporting an increase in exports. This suggested companies were not simply switching output from domestic to overseas markets. Instead growth has probably been driven by companies' export programmes, particularly among smaller businesses, and

increased imports of UK goods by other countries.

Manufacturers and service companies' domestic orders remained strong in the first three months of the year although the growth rate fell slightly. A balance of 25 per cent of manufacturing companies reported increases, compared with 30 per cent in the fourth quarter of 1988.

Mr Andrew Laneley, the association's policy director, said: "There is no sense of black clouds or recession on the horizon as far as our members are concerned." However, investment growth fell steeply in the first three months of the year. A balance of 18 per cent of manufacturers reported increases, down from 24 per cent at the end of 1988. *Quarterly Economic Survey, Association of British Chambers of Commerce, Sovereign House, 212 Shaftesbury Avenue, London WC2H 8EW. £3 (£30 annual subscription)*

# Consumers will pay for 'green' products

By Christopher Parkes, Consumer Industries Editor

MOUNTING public concern over "green" issues shows up clearly in a study which shows a high proportion of British consumers prepared to pay premium prices for environmentally-friendly products.

Around 70 per cent will pay more for chemical-free products according to a Gallup poll conducted for Crown Berger, the decorative paints company. More than 50 per cent said pollution was the worst aspect of life in Britain, followed by litter, and the disappearance of the countryside.

Pollution figured strongly, along with drug abuse and Aids, among the three greatest sources of fear.

Smoking, road accidents and accidents at home, were of far less concern even though 5,000 died on the roads last year.

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# Labour pledge to intervene in oil price levels

By Steven Butler

A LABOUR government would be prepared to reduce British oil output and co-operate with other oil producers in an effort to promote "stability" in oil prices, Mr Frank Doran, the opposition party's spokesman on oil and gas policy, said yesterday.

Mr Doran, a Labour MP, said that if the party formed a government it would not rely on market forces, but intervene strongly on a range of oil industry issues.

Mr Doran, speaking at a conference organised by Spectram Energy and Information Technology, said a Labour government would be prepared to enter talks with other producers and offer restraint in British production.

He said that while the volume of any British restraint on production would be insufficient to affect the market directly, it would have an important psychological impact. The policy differs sharply from the approach of the present Conservative Government, which is committed to allowing market forces to determine oil prices and has spurned any hint of co-operation with the Organisation of Petroleum Exporting Countries.

Mr Doran also said that Labour would promote a UK-based oil services and supply industry which would survive the eventual decline in UK oil production. This would require co-operation between government and industry to invest heavily in research and development, promote training of skilled workers, and ensure that UK companies receive the full transfer of new technology from parent companies.

He said holders of new oil licence blocks would be required to conduct a "proper" exploration effort and to furnish results to the government.

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ARTS

TELEVISION

Never mind the chit-chat, where's the conversation?

It already seems pretty clear that life is not going to be easy for the new generation of television providers.

The great thing about talk or "talking heads" in the industry's own contemptuous phrase, is that it is not expensive.

Every weekday from 10.30 to 11.30 am Tony Blackburn and Jenny Hanley present the studio-bound Sky By Day which consists almost exclusively of chat with "celebrities" about "problems," in response (supposedly) to viewers' letters.



New twists to the old talk show format in "Target" on Sky: Austin Mitchell and Norman Tebbit grill people in the news on Sky

The 30-minute Frank Bough interview which is carried at 8.30 every weekday by Sky News (repeated at 2.30 in the morning, with The Best Of on Saturday evenings) is better, if may be my imagination, but now that he is away from the BBC Bough seems sharper with his guests, and more ready to challenge them.

Rivron, the oh-so-self-consciously "zany" talk series late on Saturday nights on Channel 4 in which Rowland Rivron has been interviewing the usual showbiz guests while floating, chest-high, in the dark, in the River Thames. Once, for five minutes or so, might have been amusing; an entire series was tedious beyond belief.

So, too, the second interview: "Car park cleaner, that's the official title."

"And do you use a broom?" "Yes." "Anything else?" "Bin liners." "Ever had a girl friend?" "Yes. In 1958."

It could be that Wax's production team tracked down the breakdown man, the car park attendant, the female bomb disposal officer - an excellent interview - and the three psychic mediums, in the normal way, but I am inclined to believe they really did discover them all around the Newport Pagnell Service Area. If so, this proves, in a single programme, that the old claim made repeatedly by producers of conventional chat shows (that you have to stick to the familiar showbiz stage army because ordinary people are just that - ordinary) is hogwash.

Why, then, do the old shows, and particularly the BBC shows, stick so dutifully to those sent out by the agencies to promote their books, concerts, and films? What is the point of having 15 minutes or so of Wogan devoted to Stevie Wonder if it is organised in such an indulgent and lazy way that the audience learns less - literally - than from the opening paragraph of a newspaper profile?



Channel Four's "After Dark" which triumphantly broke the rules from the beginning, returned last week chaired by John Underwood

simultaneously. While convention demanded the self-promoters pay for their plugs by boosting the ego of the all-important host, After Dark frequently used complete unknowns and you often reached the end of the programme without having noticed who the chairman was.

The hostility between just two of the participants, which often brings most life to the programme, occurred this time between Tony Benn and ex CIA man Miles Copeland, and it was the fundamental difference in political outlook between these two which informed the entire discussion.

Murray Perahia

Perahia's Monday programme found him on paper, musically early Beethoven followed by his favourite numbers from Rakhmaninov's Etudes-Tableaux, and then quirky, vintage Schumann (the Fuschingschwank aus Wien) with standard virtuoso Liszt hard on his heels.

Holliger and Schiff

The Wigmore's current "Schumann and His Circle" series included Monday's recital by Helix Holliger (oboe) and the resident pianist André Schiff. The programme was all middle-to-late-period Schumann, the combination of two such fine chamber musicians (the oboist took up additional duty as second pianist in the Brahms aus Oester piano duet) and a mixed bill of mostly lesser-known works promised delights which were not fully forthcoming - mainly because the musical quality was heard to droop and flag rather a lot of the time.

Stephen Varcoe

For his contribution to the series "Schumann & his Circle" Stephen Varcoe had the happy idea - doubtless with prodding from his accompanist Graham Johnson - of singing not only Schumann and his mentor Mendelssohn, but their female partners too: Clara Schumann, of course, and Felix's sister Fanny. Each pair collated on a published set of a dozen songs, which Varcoe and Johnson delivered with warm sympathy; in three of Robert Schumann's, the mezzo Catherine Denley added the requisite voice for a few bars of tender duetting.

ARTS GUIDE

THEATRE London Hamlet (Olivier). This picturesque Renaissance revival by Richard Eyre for the National Theatre is a disappointment, although Daniel Day-Lewis may improve in the role with time.

is not very good but still worth seeing (797 8399). Alec Guinness and Edward Herrmann in feeble off-duty arms negotiation encounter by Lee Blessing. Guinness, back on the London stage after 10 years, is in subtle virtuoso form as the Soviet veteran of tactical stonewalling and no-walking tricks (830 2678, or 839 1428).

20-minute meditation on a transatlantic relationship between two Americans and their distant English relatives. An intriguingly mature exercise in style, directed by Mags Stafford-Clark (750 1745).

Russell's amusing and touching story of a Liverpool woman's awakening in the Aegean Sea. Simon Callow again directs without something any of the Northern English edges that retain an authentic touch.

lessons in pagantry and drama over the past decades (343 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy but refreshing establishment (968 9000).

exposes the changes in the South over the past decades (343 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy but refreshing establishment (968 9000).

SALEROOM Ceramic record shattered

The world auction record price for a Chinese ceramic was broken yesterday in Hong Kong, only to be shattered again two hours later. The first came in Sotheby's spectacularly successful sale of the Ming and Qing wares acquired on behalf of the British Rail Pension Fund. Half of the Fund's collection of Chinese works of art was on offer, acquired between 1974 and 1990 for £1.8m.



FINANCIAL TIMES

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Wednesday May 17 1989

Britain's role in Europe

THE COUNCIL of Ministers of the European Community health ministers in this particular instance - decided yesterday by 11 votes to one to adopt a minimum standard for health warnings to be printed on packets of cigarettes offered for sale in Community countries. It was the UK which found itself in the minority of one.

alist superstate is very remote, and the British Government would not be short of allies in the struggle to prevent it.

Strong personality

The fact that the President of the Commission is a Socialist, and a strong personality with ambitions to give the Community greater coherence, has helped to obscure the fact that many of the Commission's initiatives go in what Mrs Thatcher would consider an anti-socialist direction. Sometimes it has saved her from an unsuspected socialist demon in herself masquerading as a defender of national interest, as when it prevented her from featherbedding British Aerospace.

Didactic powers

She would perform a better service, to Britain as well as the Community, if she used her didactic powers to remind the British public of certain relevant facts, such as:

- The Commission employs a much smaller staff than most British Government departments.
It is an executive body, not a legislative one; in other words it has to try to enforce the rules, but cannot make them up on its own authority.
Any decision involving a major inroad on national sovereignty has to be taken unanimously.
Where decisions can be taken by majority vote it is in virtue of the Single European Act, which she herself signed and the British parliament endorsed.
Both the Commission and the Council of Ministers have non-Socialist majorities, and even some of the so-called Socialists are nowadays keen believers in deregulation and free competition.

A strategy for wage bargaining

THE EMERGENCE of industrial disputes in the public and private sectors, from broadcasting to the docks, once again raises questions about the effectiveness of the British system of collective bargaining.

being considered in the universities, the docks, and the electricity supply industry.

National bargaining often encourages a very ritualistic, formal approach. Yet decentralised bargaining is not a cure all, and it can create its own problems. A move towards decentralised pay bargaining in the private sector has if anything made it more difficult to control pay drift. It can put greater strain on both managers and local union officials who often lack the resources and expertise to deal with major industrial relations issues alongside their other responsibilities.

Greater flexibility

Other reforms to collective bargaining may be just as important as decentralisation. A paper published by the TUC recently suggested unions and employers would gain from establishing single-table bargaining to bring together blue and white-collar workers in one forum. This would make it easier to discuss strategic issues affecting the whole workforce and to introduce more flexibility between blue and white-collar workers.

'Big Bang' sweep

Centralised national negotiations can also encourage managers to propose a 'big bang' which sweeps away old demarcation lines and pay structures in one fell swoop, when change may be better pursued in a more sustained but gradual way through local talks.

Detailed national negotiations over pay, hours and working practices are too cumbersome for many industries. But they can provide an agreed overall framework for talks at local level. In the rush to decentralise, companies should not lose sight of the need for local flexibility to be matched by an overall strategy.

Mr David Ogilvy probably had no personal taste for some of the food products he pushed during his long and distinguished career on Madison Avenue. But, in all likelihood, he never learnt to swallow anything as quickly as he did yesterday's \$664m (£445m) takeover of the agency he founded 41 years ago.

When he first heard a fortnight ago that WPP, the UK-based marketing services group Mr Martin Sorrell has built in four frantic years, wanted to buy his work, the deal stuck in his craw. Selling Ogilvy Group would be like selling an only child into slavery, he said.

Shareholders had no chance to enjoy yesterday a description of the learning experience that followed. Uncharacteristically silent about declining press interviews, Mr Ogilvy sat in the audience at yesterday's annual general meeting as Mr Ken Roman, the group's chairman, extolled the virtues of the takeover.

Mr Ogilvy first met Mr Sorrell - whom two weeks before he had called (in the mangled version) an "odious little jerk" - at dinner on Sunday night at Mr Roman's New York apartment. It was just the three of them.

Those on Madison Avenue who have long dismissed Mr Sorrell as a financial man who knew little about advertising, and the ethos and standards of the organisation, said Mr Roman. "I can't wait to see the first WPP board meeting."

Mr Ogilvy "will be immensely valuable to WPP in terms of advice and counsel" as its new non-executive chairman, Mr Sorrell said in an interview yesterday. "No doubt he will pepper us with messages."

Together they will have their work cut out to achieve the benefits Mr Sorrell believes will flow from the merger. "We've got to get it right and that will be a long hard job."

Mr Sorrell said the purchase of Ogilvy completes his quest to build "the finest advertising agency in the world." He adds: "It's not a question of size but of quality."

The first big building block was the hostile \$566m takeover in 1987 of JWT Group, parent of the J. Walter Thompson agency. It took months of struggle to turn round the flagging group, and some major clients defected, but eventually Mr Sorrell won Wall Street's admiration and more respect on Madison Avenue.

WPP eagerly wants Ogilvy because it is quite different in character and strength from JWT. The two agencies are two of the most valuable names in the business. As Mr Burton Manning, JWT's chief executive, told a press conference yesterday, manufacturing companies have been buying competing brands for years to build market power. This deal "improves WPP's chances of succeeding in the marketplace."

None the less, the wide-ranging provisions on autonomy which Mr Roman won from Mr Sorrell means that JWT and Ogilvy will compete fiercely. Though Ogilvy and JWT share several major worldwide accounts, including Ford, Philips, Unilever and M&M, they also service many competing brands in the food, confectionery, drinks, insurance, and oil industries.

Mr Sorrell said he hoped the merger would, if anything, increase the two agencies' rivalry. "I look forward to beating his (Mr Roman's) brains out in the next competition," Mr Manning said. Mr Roman said there was less client overlap between Ogilvy and WPP than any other potential new owner.

Even if size was not Mr Sorrell's goal, it is an indisputable fact of WPP's new life. Last year WPP was third in the worldwide advertising industry with billings of \$7.82bn and revenues of \$1.17bn. Ogilvy was fifth with \$5.7bn and \$838m respectively.

Together they will vie for world leadership with Saatchi & Saatchi, the UK group that triggered the trend to mega-agencies with a takeover hinge earlier this decade.

The Saatchi story has turned sour recently: its forecast of lower profits this year has fulfilled market fears that biggest brings plenty of management problems with no guarantees of collective power.

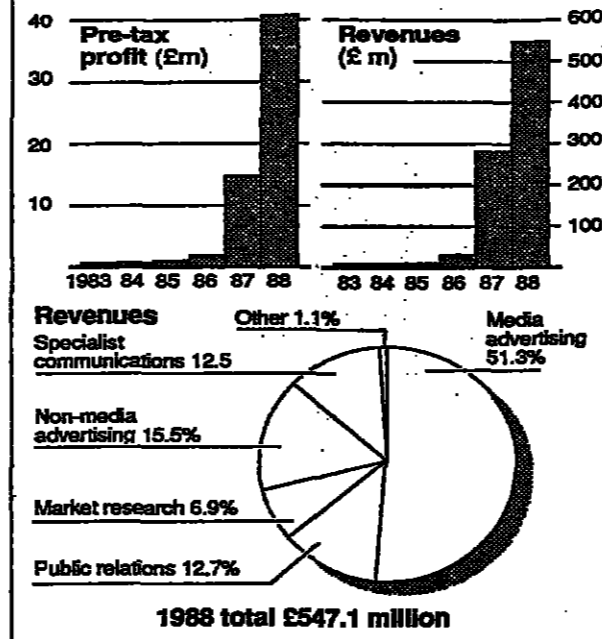
Mr Sorrell declined to comment yesterday on comparisons between WPP and his former employers, the Saatchis, saying only: "We're very different in quality and quantity. We're much more narrowly focused" with Saatchi, for example, far more deeply involved in consulting services.

He argues that agencies need to be big and global to serve clients facing trends such as takeovers and concentration of media outlets. Moreover the clients themselves are subject to consolidation within their own industries.

Roderick Oram, Philip Rawstone and Nikki Tait look at WPP's takeover of the Ogilvy Group

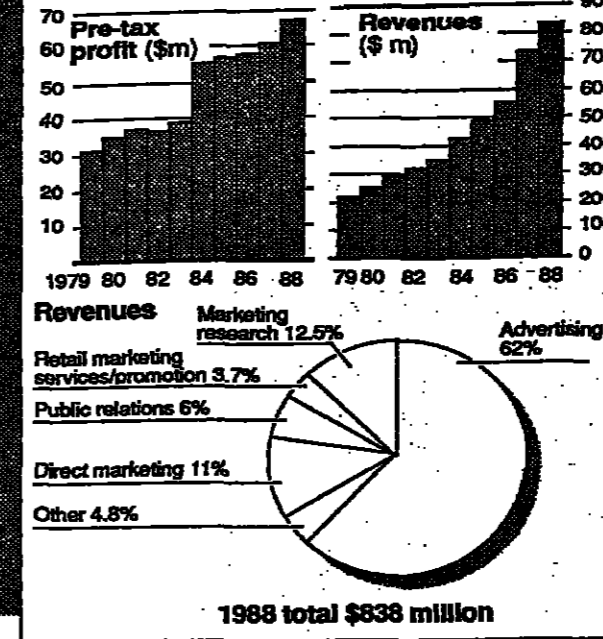
WPP Group

- Chief executive: Martin Sorrell, who took control in 1985, intending to use it as a vehicle for acquisitions.
Acquired JWT Group, parent of J Walter Thompson, for \$566m in 1987. Group margins raised from 7.5% (end 1987) to 9.5% (end 1988).
Claims 12.5% of all new business comes from cross referrals within group.
JWT's biggest client: Ford, with £280m in billings worldwide. Group billings in 1988: \$7,700m, up from \$5,000m in 1987.
Combined, WPP and Ogilvy would have billings of \$13.5bn, slightly less than Saatchi & Saatchi.



Ogilvy Group

- Chairman and Chief Executive: Kenneth Roman.
Founded in 1948 by David Ogilvy.
Best known early campaign: "At 60 miles an hour the loudest noise in the new Fictis-Royce comes from the electric clock."
Biggest clients: Unilever: £250m in billings; Ford £150m.
Reorganised its operations in April 1989, bringing in new boss for flagging New York office.



How David Ogilvy ate his words

Mr Sorrell says he hopes to use the two agencies' combined strengths to develop WPP's advertising business outside the US and its "non-media advertising" operations such as marketing and public relations around the world. Both JWT and Ogilvy are strong in advertising in the US and the UK. Elsewhere, Ogilvy is strong in continental Europe and south-east Asia while JWT is strong in Japan and South America.

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Newcastle's pride

Newcastle United may have been relegated to the second division; the local stockholders, however, are up with the best. Wise Speke, founded in Newcastle in 1905, was beaten only by Cazenove in the 1988 awards of the Securities Industry diplomas.

For the record, Cazenove picked seven, Wise Speke took five, the same number as C.Alexanders Lang and Cric-Alexanders and James Capel. Kleinworts won four. There have been 130 diplomas since the new professional examinations were launched two years ago.

Michael Lyons, the director of training at Wise Speke, says that his firm is happy to be in the same sort of company as Cazenove. "After all, we both specialise in private client business." But he claims that Wise Speke has a higher pass rate, especially in its Newcastle base.

Lyons also says - music to Mrs Thatcher's ears - that business in the north-east region is picking up very slowly indeed. Wise Speke has local offices in Middlesbrough and Leeds.

A London office was established at the end of the 1970s. A couple of years ago, the firm was taken over by the Sturge Group which, according to Lyons, gave it a "backing, but leaves it alone."

Incidentally, the Securities Industry allows private entries for its diplomas. An official from the Ministry of Defence has passed with flying colours.

Halifax hole

If you have anything to do with the Halifax Building Society, do not go to the branch at St Mary's in the City. It has become a hole in the ground.

OBSERVER

so far been unable to establish who they are. For your information, the Halifax branch that used to be at 6 St Mary's has moved to 62-64 Cornhill.

The long bull market on the Taiwan stock exchange has had its knock-on effect. The name of the Millionaires Nightclub, a frequent haunt of the investment community and whose members have done very well out of the boom, has been changed to - you've guessed it - the Billionaires Nightclub.

A new telephone share service opened yesterday - or at least opened to subscriptions. What you get so far if you dial 01-871 0007, is a demonstration only. What you should get in future is rather a lot of up-to-the-minute information on particular shares.

Shareholder Update, as the new service is called, invites companies to submit as much data as they like which will be available on an exclusive 01 telephone number at any hour of the day or night all through the year.

The attraction of the scheme, says Grant Wilkinson, the managing director of Telephone Information Services, is the 01 number, which makes it cheaper. Other share services use the more expensive 0899 or 0896 network.

How will the new service compete with the Financial Times service? "We're a minnow, and you're a whale," says Wilkinson graciously. But he thinks there is room in the market for competition and has received encouragement for the venture from, among others, the Institute of Direc-

Public order

In the long-running saga of Lomro and the House of Fraser, readers may recall (or perhaps not) that Lomro sought an injunction to prevent the House of Fraser, speaking at the Lomro annual general meeting last March. The attempt was overturned in the High Court.

Boyston Webb, the legal director of House of Fraser, continued his inquiries, however, into why Lomro had behaved as he did. He wrote a series of letters about the matter to Andrew Hugh Smith, the Chairman of the Stock Exchange.

Hugh Smith has now given the definitive answer. Lomro, he replied, had never objected to answering questions from House of Fraser, but wanted to do it in writing. It sought the injunction in order to have a "calming effect" on the AGM.

In other words, it was all in the interests of public order. "I suspect that Lomro's actions were more a reflection of his special relationship with your company than of its attitude to shareholders generally," he writes. And that seems to be it. Or so Hugh Smith must hope.

Old LBJ

It is, I suppose, just possible that the Organisation of American States will come to the aid of President Bush in deciding what to do about Panama at its meeting today. But one cannot help recalling what Lyndon Johnson said about that Organisation some years ago. "The OAS," he grunted, "couldn't pour - out of a boot, even if the instructions were written on the heel."



Apparently it's far more dangerous in the rest of the EC.

Advertisement for MICHELS, HARRISON & CO. PLC. Text includes: 'This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited (The Stock Exchange)'. It details share capital, company information, and contact details for the company's offices in London and Hong Kong.



A.H. Hermann on the contradictions of the European Community's legal system

# Trying to keep the EC together

When the UK joined the European Community in 1972, Parliament gave the European Court a power it had for centuries denied to UK judges: the authority to strike down statutory and common law rules.

The yardstick to be applied is compatibility with the Community Treaties. And not only with the treaties: the supremacy of EC law extends also to secondary legislation proposed by the EC Commission and adopted by the Council of Ministers in secret proceedings, sometimes only by a majority vote. Most of such legislation is never debated in national parliaments and does not require their approval.

Arguably, this far-reaching abdication of national lawmaking by the member states can only work well if there is common understanding of the overall aims of the supra-national organisation and if its judicial branch is sufficiently decentralised to take into account regional conditions and needs. The US is an example of such a flexible and decentralised system.

By contrast, the European Community follows the French model of a strong and legalistic centre. The law of the treaties and of secondary EC legislation is interpreted and further developed by a single European Court. "Its true function," said Lord Donaldson, the Master of the Rolls, earlier this year, "is actually to make new law by the application of principle to specific situations."

Taking its cue from the US, where the Supreme Court forged the loose federation of former colonies into a real Union, the European Court has consistently given the EEC treaty a radically interpretative meaning. It will be able to go much further in this direction when called upon to interpret the Single European Act.

Most of the provisions of this amendment of the Treaty of Rome are fudged to accommodate the often contradictory aspirations of the member states. The provisions of the Single Act can be given no many different and contradictory

meanings that an Austrian observer likened it to a kaleidoscope: the images change whenever you shake it.

The kaleidoscopic nature of the Single Act will give the Court an even greater freedom than it always took with legislative texts. Through judges everywhere have their historically conditioned social and moral bias, the Luxembourg judges give their "interpretation" by adopting a unique method of interpretation: they do not hesitate, whenever it suits their purpose, to derogate special provisions of the Treaty of Rome by giving greater weight to its introductory articles stating the aims of the Community in general terms.

This flouts the fundamental rule of interpretation - that specific laws override general ones. It creates a real danger that the resulting "law" will be unable to hold together when pulled in different directions by the different historical expectations of the member states.

In France and Germany, for example, customs unions were a mere preliminary to the establishment of effective central government by Louis XIV and Bismarck. Most British public opinion, by contrast, sees the attainment of a working customs union as an end in itself.

Differing attitudes to agriculture and trade also have deep historical roots. In the UK the repeal of the corn laws in the 19th century enabled imports of cheap food which helped the Industrial Revolution; both factors contributed to Britain's vital interest in free trade and the free movement of capital. By contrast, in many Continental countries industrialisation began under the protection of a mercantilist blockade against British goods.

More recently, the fiercely protectionist policies of the 1930s led to price fixing and market sharing by quotas and cartels. Many such cartels survive to this day, some as Community institutions. The EC's Common Agricultural Policy (CAP) is a continuation of the state monopolies created in the

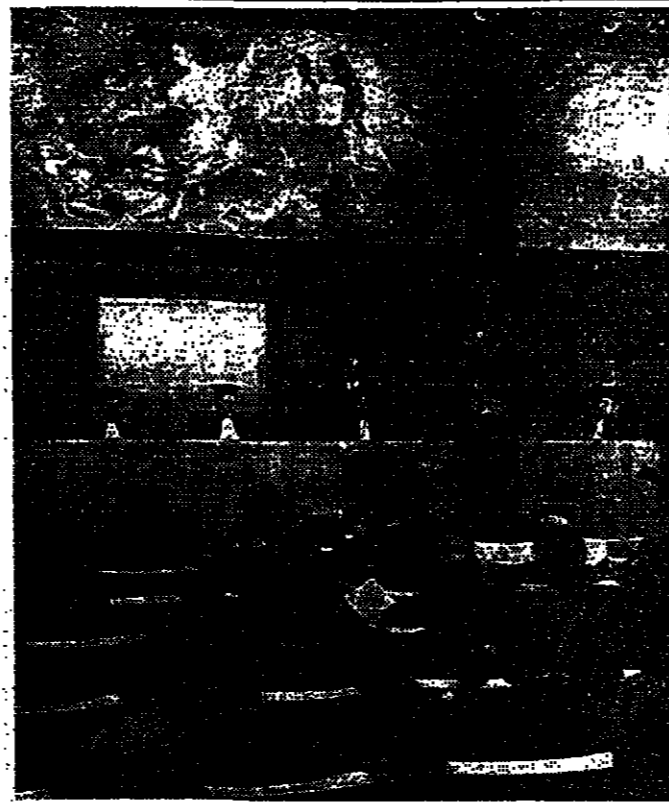
1930s by the powerful agrarian parties of continental Europe to keep prices well above the world market level.

Such policies are not only anti-competitive, protectionist and dirigiste, they also destabilise law and order in member states by generating fraud on such a massive scale that it throws the Community budget out of gear. No amount of policing could provide a remedy - only the adoption of an effective market could do that.

After its historical success in removing customs tariffs, the Community seems to have shot itself in the foot by evolving counter-productive legal rules and unnecessary harmonisation:

- Attacking the compartmentalisation of national markets by means of patents, trade marks and copyright, the Commission and the Court extended the impact of Articles 30 to 36 of the EEC Treaty far beyond their original purpose. This hampered many worthwhile transfers of technology and distribution agreements.
- Similarly, the attempts in the 1970s to harmonise national health and safety standards caused much irritation without having any great positive results. A change in legal policy, however, signalled by the *Cassis de Dijon* case - opening the frontiers to products satisfying health and safety rules of the producing country - heralded a new and more promising approach. Harmonisation of company law was successful only as long as it did not touch the real differences in management methods and industrial relations between different economies.
- No less regrettable is the fact that the Commission and the Court interpret the competition rules so as to hit all sorts of vertical agreements which are in most cases pro-competitive. Distributorships, franchising and know-how licensing have been thus subjected to onerous and mostly quite unnecessary restrictions.

These policies put tens of thousands of perfectly innocent and possibly pro-competitive agreements in the prohibited and notifiable category -



The European Court in Luxembourg: flashback to the official opening of the new court building in 1973

a bureaucratic nonsense which is further accentuated by the Commission's ambition of enforcing single-handedly an enormous number of cases which in the US would be tackled by private antitrust actions.

An attempt to resolve this difficulty by means of block exemptions (for example for certain types of patent licensing agreements) proved an unsatisfactory solution to an unnecessary problem.

More recently, the Commission has concentrated on the elimination of state aid to industry. This is a field full of dangers where lawyers might easily overreach themselves: the removal of tariff barriers threatens the new members of the Community and even certain areas of its old members - with de-industrialisation. State aid may well be necessary to shield the tender industries of the less developed regions. Such subsidies may, of course, also be an instrument of unfair competition. It is hardly a lawyer's business to distinguish between the two.

Most of the legal problems which obstruct the development of the Community into a viable economic unit derive from the fact that the Commission and the Court, as now constituted, cannot shape the legal rules in a way that meets the varied needs of the 12 member states.

The Commission's intransi-

gence and the assumption of legislative power by the Court is partly due to the frequent inability of the Council of Ministers to agree on urgent issues. It has, however, also much to do with the frustration of bureaucrats trying for the politically impossible, and with the organisation and working methods of the two institutions.

The Commission, the sole initiator of new legislation, is steered by the political *cabinets* of the Commissioners subject to no democratic control and a playground of lobbyists. The Court is closer to a constitutional tribunal than an ordinary court of law, and is intellectually dependent on the legal service of the Commission.

There is reason to fear that if these two institutions continue to use their power for doctrinaire purposes, ignoring both the regional diversity of the Community and the need it has of world-wide free trade, the vision of a European Union will be greatly compromised. Such aim can hardly be attained without first transforming the present system, rooted in the French concept of a centralised omnipotent bureaucracy, into decentralised administration, subject to political control by elected representatives and by a truly independent judiciary, both at the centre and regionally.

## UK Social Security

# Thatcherism and the elderly poor

By Raymond Nottage

When Mrs Thatcher formed her first Government, one of its earliest actions was to restrain the rate of increase of state retirement pensions, a main source of income of the nation's elderly poor.

Within barely a month of taking office the Chancellor of the Exchequer, Sir Geoffrey Howe, told the House of Commons, "Under the present rules pensions are uprated on the basis of the movement in prices or earnings, whichever is the greater. The Government have decided, however, that for the future the requirement for the statutory uprating of pensions should be based on price movements, and we shall be introducing legislation to that end."

That decision was to reverse the Wilson Government's formula which recognised that over long periods of time wages have risen more than prices, and was intended to give elderly citizens a share in the nation's increasing prosperity.

For Mrs Thatcher's first three years of office the change was of little significance. Between June 1979 and June 1982 the retail prices index and the average earnings index both rose by 47 per cent. Since then, however, the RPI has risen by at least 30 per cent while the average earnings index has risen by more than 55 per cent.

Some years ago the Government Actuary examined the effect on the National Insurance scheme of increases in earnings and prices. He stated that in April 1981 the basic pension was 21 per cent of the average weekly earnings of a male manual worker or 34 per cent for a married couple and that "if the increase in earnings over prices were to be at a rate of, for example, 2 per cent per annum in future and benefits rates were increased only in line with prices, then after 20 years these benefit rates would be about one third lower, and after 40 years more than one half lower, in relation to average earnings at the time."

Over the last six or seven years, earnings have increased by an average of 8 per cent per annum and prices by an average of less than 5 per cent per annum. This bigger differential

than the one assumed by the Government Actuary must, of course, greatly hasten the day when the basic retirement pension will come to be a significantly smaller proportion of average earnings than it was in 1981.

State retirement pensions account for about three quarters of the benefits payable each year from the NI Fund. The way in which the Fund's income is managed will thus have an important effect on the scope for raising state pensions.

Two factors outside the Government's control have operated to the Fund's advantage. First, the employed work force on whom NI contributions are levied has risen during the Thatcher years, now being over 400,000 larger than it was in June 1979. Second, earnings have been buoyant - contrary to the Government's wishes - and have risen by no less than 130 per cent since 1979.

The Fund has to bear the rebates in NICs first offered as an inducement to occupational pension schemes to contract out of the State pension scheme, and recently extended to the new personal pension schemes. These rebates, which will now amount to £5.8bn in 1989/90 are, in effect, a gift to the next generation of pensioners from resources that would otherwise benefit those at present in need.

The most serious blow dealt the NI Fund by the present Government comes from Nigel Lawson's policy of phasing out the Treasury Supplement - the contribution to the Fund from general taxation. When Mrs Thatcher came to power this was 18 per cent of the Fund's NI contribution income, calculated before rebates allowed for contracted out employees. After reductions starting in 1985, Mr Lawson's last budget abolished the Treasury Supplement contribution to the NI Fund altogether.

The Treasury Supplement has been a long-standing element in Britain's social security system. Beveridge wrote in his famous 1942 Report "The finance of the Plan for Social Security is based on a continuation of the tripartite scheme of contributions established in 1911. That scheme has been in

force for 30 years and has won general acceptance."

The concept of an Exchequer contribution to the NI Fund was endorsed by Conservative Minister John Boyd Carpenter in his 1968 white paper *Provision for Old Age* - The Future Development of the National Insurance Scheme. The justification for such a contribution, he said, "rests on the fact that without it the lower paid worker cannot, even with the aid of his employer, provide himself with an adequate pension."

A continuation of the Treasury Supplement at its 1979 rate would bring the NI Fund this year about another £6bn, enough to raise the basic benefits payable from it by at least 20 per cent.

The policy of paying standard pensions under the NI scheme no doubt now needs to be questioned. Over the next 50 years a part of the elderly population will be able at least to make ends meet in conditions of modest comfort. There is bound to be, however, a large number of persons for whom the state basic pension will be their main support. Among these will be many elderly women, most of whom will be living singly and few of whom will have been members of pension schemes.

To meet this situation, targeting must be a reasonable option to examine. The question is how to carry it out. Means testing of the traditional kind - with millions of frail elderly persons undergoing detailed financial inquiry by thousands of junior civil servants - is surely much too horrible to contemplate.

Would not a better way be to increase the standard basic pension for all and to introduce a pension surtax on those who, because they also have other income, are deemed not to need the increase? The net cost might well be higher than that arising from means testing in DSS offices. But the result would be much more effective, and probably not more expensive than a prosperous and compassionate nation could afford.

The author was formerly Director General of the Royal Institute of Public Administration.

## LETTERS

### The US dollar's 'surprising' strength

From Ms Rosalind Aitmann.

Sir, I have read with interest the many articles you have published recently, puzzling over an explanation for the "surprising strength" of the dollar. Concern about this issue amazes me: how a DML90 dollar can be called strong is a mystery.

To believe it, one would have to accept unquestioningly that the overshooting weakness, down to a level of about DML70, was the normal or equilibrium level. There is no evidence for this. Several recent studies of the correct purchasing power parity (PPP) levels find that DML90 represents an undervalued dollar level; clearly the foreign exchange markets are confirming this.

The dollar is only "strong" now, relative to unacceptably low levels reached after the October 1987 crash (an exceptional period for financial markets generally). But the fact that European monetary policy and economic commentary is focusing on a relationship which defies economic (PPP)

evidence is a situation potentially dangerous to the stability of the world economy.

But what about global current account imbalances? These are supposed to "prove" somehow that the dollar should not rise. But again, we need to look at the facts in proper perspective - not at commentators' short term misinterpretations. The fact is that the bilateral US trade deficit with Europe has been declining for two years or more, suggesting that the dollar is competitive at current levels. There are several important reasons for the persistence of a US current account deficit, and none of them require the dollar to fall below DML90 to ensure an improvement.

US industry is working at full capacity and is probably not ready to sell more goods - regardless of price. The leads and lags involved in international trade are very long; we must realise that it takes more than a few months for US industry (especially in the face of a strong domestic economy) to gear up to export abroad. It

is a gradual process now well under way - likely to continue as long as the dollar remains undervalued on a PPP basis.

In addition, the dollar probably needs to depreciate to be competitive other than the Deutsche Mark bloc and the yen, in order to help the US trade deficit further. This will be a slow process, and does not preclude the dollar rising even more against other currencies.

Let us also not forget the "black hole" of missing world trade items. It is possible that US trade is being improperly recorded, and that the US deficit is not as large as it appears. Let's face it - no one really knows what the correct value of the dollar should be, but the markets are telling us that the low levels reached last year were too low and recovery is required. Perhaps we should take more notice - before monetary authorities change policy in reaction to the wrong signals, and plunge us back into recession.

R.M. Aitmann,  
9 Fairholme Close, N3

### EMS drags its anchor

From Mr Daniel McLaughlin.

Sir, Mr Lawson's call for a D-Mark revaluation (Letters, May 12) ignores the policy malaise in the Federal Republic and the consequent weakness of the D-Mark over the past year. Commentators have focused on the withholding tax behind the market's disenchantment with the D-Mark, but the fiscal and monetary policy mix also gives cause for concern.

Monetary policy has been far too loose since 1987. The benefit of the latest rise in interest rates has been dissipated by public disagreement on whether it was necessary. And fiscal policy has moved from expansionary in 1988, to contractionary this year, and back to expansionary in 1990. Moreover, the West German Government is in trouble politically, despite Germany's strong growth performance.

All this points to a weak rather than a strong currency, and indeed, the dollar has risen by over 12 per cent against the D-Mark over the past 12 months. This also highlights an interesting policy dilemma for the other members of the European Monetary System (EMS): what happens if the "anchor" in the system breaks loose?

Traditionally high inflation EMS countries have undoubtedly benefited from the link with the D-Mark, but the Bundesbank's uncharacteristically clumsy touch on the monetary tiller has resulted in the EMS, as a block, importing inflation at broadly the same rate as Germany.

Daniel McLaughlin,  
Blada & Co,  
28-29 Grafton Street,  
Dublin

### Political bias at public cost

From Mr Toby Eckersley.

Sir, While the Labour Party relies on Greenwich ratepayers to bear the financial risk of its political campaign against the community charge, leaflets, ratepayers of Labour-controlled London boroughs are

powerless to challenge abuses like bias in council publications, and grant-giving policies.

Perhaps Labour's aggressive use of the law on the leaflet will spur the UK Government to introduce legislation to provide an effective means of

redress by aggrieved ratepayers (and future charge-payers) in Labour-controlled local authorities.

Toby Eckersley,  
Chairman, Dulwich Conservative Association,  
110 Lordship Lane, SE22

### Use and abuse of economists in industry

From Professor David Stout.

Sir, Ralph Atkins's article (May 8) on the use and abuse of professional economists in industry has one eye shut. He takes for granted that what they must be used for is only to forecast the large-scale behaviour of economies.

As James Gleick points out in his book, *Chaos - Making a New Science*, any economic (or weather) forecasting, other than the most trivially short-run, is flawed by what students of chaos call "the butterfly effect." When the relation between cause and effect is not a straight line one, even tiny perturbations can result in large later deviations from prediction. In practice, non-linearities are commonplace in economic systems, and their

characteristic state is actual or incipient instability.

Some of the most useful contributions in-house economists can make to business decisions are by showing how individual markets and competitors are affected by events which are not "out there," but are at least partly within the company's own control.

In recent years one promising avenue to this has been the application of non-collusive, non-zero-sum game theory to the dynamics of competition. This work has helped micro-economists better to understand the outcome of patent races, the antidotes to "poison pills," the reasons for the beginnings and ends of price wars, or the impact of an overt commitment (for example by

large investment) on the conditions of market entry.

In short, it has made it possible for economists in industry to influence strategic decision-making by applying this work to the detailed, often confidential information within their own files. If economists are used for less than this, their contribution to their business is less than it should be.

Furthermore, unless companies reposition their economists and demand that they be trained to cope with disequilibrium, and to model competitive dynamics, the teaching of economics in our universities and business schools will not meet industry's needs.

David Stout,  
Undeover House,  
Blackfriars, EC4

### Checked out

From Mr David Condon.

Sir, While my cheque card, with its £50 limit and expensively produced hologram, is not much use for shopping trips to our local hypermarket, the same establishment is willing to take, as a cheque guarantee, anything that has my name and address on it.

Such as the envelope the cheque card came in...

David Condon,  
80 Frances Road,  
Windsor, Berkshire

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# AirUK



EC likely to resolve dispute over Japanese chips

By Terry Dodsworth in London

THE long-running row over the dumping of Japanese memory chips in the European Community is likely to be resolved by an agreement establishing floor prices below which manufacturers would not be able to sell their products.

Community governments are expected to receive a proposal from the European Commission within weeks giving details of the plan. This follows extensive talks with the Japanese and with European chip producers and users since the Commission's decision last year to support dumping allegations.

Officials stress that ministers from member countries will want to examine the

detailed proposals before they give approval. The main European governments are said, however, to be in agreement with the idea of extracting formal undertakings from the Japanese which would relate prices to average manufacturing costs over specific periods.

The chip action has proved particularly difficult for the Commission to handle because of the radical change in the market since the problems arose in 1985 and 1986.

At that time, a world glut in semi-conductors led to a sharp fall in prices of both dynamic random access memories (Drams) and erasable programmable read only chips (Eproms), the two products

involved in the row.

Since the European action was launched, however, prices have risen sharply again through a combination of higher demand and capacity shortages.

Given these price increases, the European Commission decided not to impose sanctions which would put even more of a burden on European chip users.

At the same time, though, it wanted to find a way of recognising the injury caused to European chip producers, while preventing a similar damaging incident in the future.

Some form of protection for the European industry against

"unfair" prices has become an even more sensitive issue since the launch of ambitious government-backed growth plans by several European chip producers.

The floor price proposal has not met with universal approval. Within the Commission, the directorate in charge of anti-monopoly issues has had strong reservations about the policy, and users throughout the Community are anxious about a procedure which may prevent them from buying freshly at the lowest prices in the future.

Japanese manufacturers dominate the memory chip business, in effect, deciding the price of these products.

Officials also say that European governments are particularly keen to avoid the problems that arose out of the semi-conductor trade agreement between the US and Japan three years ago.

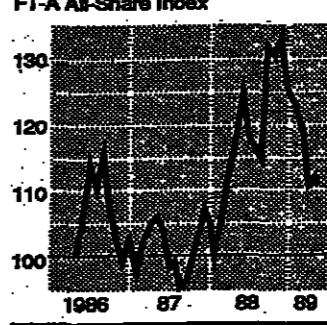
This deal established a fair price procedure, but was followed by soaring prices and chip shortages that forced many US computer manufacturers to cut their production plans.

Some critics argue that the agreement has enabled the Japanese to operate like a cartel. "The last thing we want in Europe is to help establish cartel conditions among Japanese producers," says an official. US chip plans, Page 18

Inglorious victory for Gold Fields

Allied Lyons

Share price relative to the FT-A All-Share Index



There is something very disturbing about the way that a major UK takeover battle can be decided by the whim of a New York judge, and however admired Consolidated Gold Fields' legal tactics may be, the fact that over 50 per cent of its shareholders accepted the Minoro bid should weigh very heavily with the Gold Fields' directors before they make their next move. The way Minoro's parents gambled their original strategic stake may have been reprehensible, and Minoro's own handling of the takeover bid is not above criticism, but the fact that Gold Fields' shareholders have been prevented from accepting this bid by the vagaries of the US legal system is clearly unjust.

That said, the outlook for the Gold Fields' share price now is almost as uncertain as it was last week. Since the bid was launched the UK equity market has risen by nearly a fifth, the gold price has dropped by 10 per cent and Gold Fields' shares have risen from under £10 to their current level of £12.75. If Gold Fields was to trade on a normal multiple its shares would be closer to £10. However, the calculation is not so easy and depends very much on what happens next.

The worst thing that could happen for Gold Fields' shareholders is that Minoro sits tight and tries to win the legal battle. However, the pressure is on both sides to come to some sort of a deal, and the worry must be that Gold Fields will appease Minoro with a cosy asset swap and thereby remove its bid premium. Given that happened so far this would be even less forgivable than its legal manoeuvring.

defections should be kept to under 5 per cent of the combined group's £13.5bn of annual billings, or WPP is not doing its job. Negative net worth will look even more negative, but the combination of some brand accounting plus interest cover which is not going to slip below three times go some way to offsetting the understandable balance sheet concerns.

However, WPP is paying 24 times earnings for a second, rather mature advertising giant at a time when the economic outlook is deteriorating. Admittedly, WPP's diversification has been far less adventurous than Saatchi's, and the proportion of its profits tied to earnings will drop from a third to 15 per cent. Nevertheless, as investors who subscribed to WPP's 875p rights issue in August 1987 remember to their cost, WPP's ambitious rarely match shareholder expectations and, until they do, a prospective multiple of 9.3 times earnings is all the company can expect.

expected to look unremarkable next to today's figures from Bass.

On the other hand, Allied's asset value is beyond reproach. After yesterday's revaluation of the pubs, the stated value is approaching £4, and that takes no account of all its valuable brands. The 10p fall to 452p in the shares yesterday suggests the market does not care about assets, and has written off Allied as a bid candidate now that Bond is not bankable. That seems rash: even if Bond's 10 per cent stake is reduced to about 4 per cent as holders of the convertible convert, the new owners will mainly be fixed interest funds with dubious loyalty.

In theory, Allied's strengthened balance sheet could make it a more probable bidder than target. However, the reduction in gearing to 35 per cent does not actually provide much extra room for manoeuvre: with fully diluted earnings growth this year may be under 10 per cent it can ill afford the kind of earnings dilution that would come with almost any of the big deals now being touted around the market.

Burmah

It is not often that a £1bn company can add five per cent to its market capitalisation on the strength of a \$45m deal; but in Burmah's case the sale of half its LNG gas transport business might have been better received still. Burmah has found an elegant solution to its perennial LNG problem: its partnership with Mitsui ensures that its tankers will find further employment when the present contract expires - meaning no more provisions and a write-back of the old ones. If, as the company suggests, the deal increases earnings by 6p, yesterday's 30p rise in the shares was less than half that needed simply to sustain the multiple. Perhaps the market reckons that as the boost does not count as it winds down after five years, or perhaps it is suspicious of an increase to earnings that has little effect on cash flow, and hence may mean nothing for dividends. There is something in that: but more important is the fact that the deal increases the quality of Burmah's earnings, and also cuts its exposure to what has been a non-growth business. The market, which stopped re-rating Burmah once its multiple had been brought up to the market average, has recently been looking for an excuse to resume the process, and this just might provide it.

Flak jackets and pinstripes in Beirut

Industry in Lebanon gives a whole new meaning to risk-taking, writes Lara Marlowe

BEING industrial infrastructure, lost markets, devalued currency, labour and fuel shortages and physical danger: these are the problems of the Lebanese industrialist, and Mr Pierre Accad, the general manager of Lebanon's largest tile and pressed concrete manufacturer, experiences most of them.

Like 75 per cent of Lebanon's 5,000 factories, Derivche Haddad is Christian-owned. Mr Accad believes that Christian General Michel Aoun's "war of liberation" against some 35,000 Syrian troops in Lebanon is as much an economic battle as military.

That is why the 41-year-old civil engineer has kept his factory running during the past two months while at least two dozen other plants have closed. On the worst days of the bombardment, Mr Accad wears a flak jacket and steel helmet to drive to work.

"The Syrians found that if they shot six or seven artillery rounds into the industrial zone in the morning, people would not come to work," he said. "I tell my employees that refusing to come to work is like a soldier who won't go to the front."

Although industry is concentrated in Christian East Beirut, most of Lebanon's manual labour has traditionally come from the poorer, Moslem areas of the country. Of Derivche Haddad's staff of 50, for example, 25 were Sunni Moslems who came south from the northern Lebanese port of Tripoli each week.

But crossing points between Christian and Moslem regions of the country have been shut since March, and Mr Accad has had to manage with only half his work force, six of whom are immigrants from India.

The labour shortage is a frequent topic of discussion at the RDCL, the principal Lebanese management association, of which Mr Accad is an active member. Some Lebanese industrialists advocate immigration from Africa and Asia to increase the labour supply. Mr Accad believes that the automation and computerisation of Lebanese industry provide a better solution.

In the course of Lebanon's 14-year-old civil war, the Lebanese pound has dropped from 2.5 to the US dollar in 1975 to as low as 700. The exchange rate is now holding at about 500, but Mr Accad believes that "dollarisation" is the only way to combat the instability of the pound.

Because it has to buy machinery in Italy and iron from Germany and must purchase diesel, gasoline, cement and gravel with dollars, Derivche Haddad has, like most Lebanese companies, converted

all of its operations - except its payroll - into dollars.

At the board meeting last year, Mr Accad campaigned unsuccessfully for an investment of \$300,000 in new machinery - nearly half the factory's annual turnover. "The board said no, and I suppose they were right, in view of what has happened this year," he said.

None the less, Mr Accad regrets the deterioration of industrial capacity because of the absence of new investment.

"With a minimum wage here of £25,000 a month, our worker costs 10 to 15 times less than a worker in Europe. Our tiles sell for the same price, but the Europeans make a bigger profit because they have machines to take the tiles off the presses and dry them."

Industries that sell on local markets, such as the makers of building materials, soft drink bottlers and processed food factories, have been less crippled by the forced isolation of the Lebanese Christian enclave than have exporters.

Arab and European countries provide the biggest markets for Lebanese industrial exports. The president of the Association of Lebanese Industrialists, Mr Fouad Abi Saleh, says that he and his colleagues would like to regain credibility in foreign markets.

While some Lebanese businessmen are relying on personal contacts and the understanding of their clients to weather the latest crisis; others - in particular clothing manufacturers - have gone to extraordinary lengths to meet contracts. To counter Syria's sea blockade of Christian ports, they have been using fast motor boats to carry goods to ships waiting at night outside the range of artillery.

Even more daring exporters have brought vessels into port - but to reduce the amount of time ships spend in harbour at the risk of being sunk by shell fire, businessmen drive their cargoes aboard in lorries which sail with the vessels.

Even before Lebanon's war started in 1975, the Lebanese Government's industrial policy was one of complete non-intervention. There is no government support for industry, there are no export certificates or taxations, and the last reliable industrial census was carried out in 1975.

Mr Abi Saleh, who ran Beirut port and was the Lebanese government director of industry before he became the president of the industrialists' association in 1977, says that each Lebanese factory is a government unto itself. Most have their own power supply, telecommunications system and fire department.

Lebanese industrialists say their businesses are profitable, but that returns are illusory in a country where one shell can wipe out years of earnings. They see their work as an act of preservation, treading water until the war ends.

"At present, the only concrete benefit of continuing to work is personal," Mr Accad said. "Lebanese industry must survive the war. When it is over we can count how much we have lost. One thing is certain. Those who give up now and close their factories will have lost everything."



Rescuers run to extinguish fires and aid casualties after the car bomb explosion which killed the Sunni Moslem Grand Mufti of the Lebanese Republic in Beirut yesterday

Car bomb kills Sunni Moslem leader

By Lara Marlowe in Beirut

SHEIKH Hassan Khaled, the 68-year-old Grand Mufti of the Sunni Moslem community in Lebanon, was assassinated by a massive car bomb in West Beirut yesterday, raising fears that the fragile ceasefire in the city will soon collapse.

The Sunni leader's grey Cadillac was flipped into the air by the blast. Twenty-one others, including his driver and three bodyguards, one of whom was his brother-in-law, were also killed and a three-storey building was flattened.

Sheikh Hassan was a moderate who worked for the restoration of unified government authority in Lebanon and reconciliation between Christians and Moslems. In his last official statement, in the Beirut Arabic language daily newspaper al-Anwar yesterday, he expressed confidence in the Arab League's efforts to bring about a lasting ceasefire.

After yesterday's explosion, the mood among Sunni Moslems in West Beirut was one of rage and grief. Three days of mourning were announced and Sunni leaders held an emergency meeting last night. The Mufti's funeral is to be held today.

Suspicious were voiced in both parts of Beirut that Israeli intelligence services or

the Lebanese Forces' Phalange militia might have been responsible.

But the private anger of Sunni Moslems in West Beirut was mostly directed against the Syrians and some predicted that the Sunnis, although they have no organised military strength in West Beirut, would retaliate against Syrian soldiers stationed in the Moslem sector of the city.

Sunnis say the Syrians have been angered by the tacit support of many middle class Sunnis for the Christian General Michel Aoun's "war of liberation" against the Syrian presence in Lebanon.

Commission's competence in relation to the single market by obtaining a ruling from the European Court.

They believe, however, that the court's rulings have indicated a tendency to move in the direction of wider European powers and are concerned to ensure that they have a strong case.

At the heart of the Government's objections are the interpretation of powers by the Commission in implementing measures under the single act.

Under Article 100A of the Treaty of Rome, as amended by the Single European Act, majority decisions are acceptable on many issues, a ruling which the British Government believes can see important measures being passed by "default". Editorial comment, Page 14

UK may challenge authority of Brussels

By Michael Cassell in London and William Dawkins in Brussels

THE UK Government is considering whether to challenge the European Court of Justice on the extent of the European Commission's authority to impose directives on member nations under the Single European Act.

The possibility emerged yesterday after an 11-1 decision in Brussels to impose, in the face of strong protests from an isolated UK, detailed health warnings on cigarette packets by 1993.

"Yesterday's accords add to the increasing tension between the UK Government and the Commission, felt by London to be intervening unnecessarily in affairs best left to sovereign governments. They will need endorsement by the European Parliament before coming back to ministers for final adoption."

Mr Kenneth Clarke, Health Secretary, was left as the sole

dissenter at a meeting of EC ministers in Brussels, after other member states were persuaded to drop their objections to the two European Commission directives.

He accepted a non-binding declaration of intent by EC governments to ban smoking in public places.

Mr Clarke said he did not see the need for the EC to impose on member states a requirement to legislate in such detail. He added: "There is a serious danger that the EC will make a laughing stock of itself and antagonise popular opinion... by trying to push itself into the mainstream of politics."

He stressed that Government has used voluntary agreements with the tobacco industry to control tar and health labelling for the past 17 years and did not wish to replace this with

less flexible EC legislation.

Mrs Margaret Thatcher, the British Prime Minister, said in Parliament yesterday that the Government was considering the EC decision "very carefully."

She again rejected attacks on her personal commitment to the Community but voiced her concern that it was danger of becoming too bureaucratic.

Mrs Thatcher's strident criticism of what she sees as the potential abuse of powers by the Commission in relation to the European Single Act has provoked internal divisions in the Conservative Party in the run-up to the European elections next month.

Although Mr Clarke said the UK did not plan to challenge the latest directives in the European Court, ministers appear increasingly determined to force the issue of the

Murdoch's Sky sues Disney

Continued from Page 1

Since Sky Television's launch in February sales of satellite receiving equipment or taxation have been lower than expected, running at around 3,000 a week at a time when the satellite television network has been costing around £2m a week.

All the signs are, however, that Mr Murdoch is preparing to push ahead with major promotional backing for Sky. One proposal being considered is that all those with Sky receiving equipment will be given a free decoder when Sky Movies is turned into a subscription service later this year, if they take out a 12-month subscription.

The loss of the Disney Channel will give some respite to British Satellite Broadcasting, Sky's rival, which has admitted that it may have to delay its scheduled September launch.

The Soviet Union also proposed that the commission on demarcation of the border, currently headed by deputy ministerial level to speed up its work.

Table with columns for location, temperature, and weather conditions. Includes cities like Algeiras, Amsterdam, Athens, etc.

Peking and Moscow restore relations

Continued from Page 1

ters today. China's internal political upheaval was touched on only obliquely during the talks, when Mr Gorbachev told Zhao Ziyang, his fellow party leader, that both countries had their hotbeds, who wanted to renovate socialism overnight.

Zhao said that socialism was facing a grave challenge, and that without reform there was "definitely no way out."

The students' anger has been directed above all against Deng Xiaoping himself, but yesterday

meeting was simply the first of many future similar encounters.

The two Communist leaders have agreed to set up a joint ideological commission on how socialism should adapt to the technological revolution.

The Soviet Union also proposed that the commission on demarcation of the border, currently headed by deputy ministerial level to speed up its work.

Advertisement for Robson Rhodes, featuring the headline 'Another Excellent Year' and 'ROBSON RHODES'. It lists achievements such as 'Further profitable growth in constructive compliance and advisory work' and 'Creative corporate finance: advisers on £166m of transactions'. It also includes contact information: '186 CITY ROAD, LONDON EC4V 2NU, 01-251 1644'.



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## Ogilvy agrees to WPP takeover

By Roderick Oram in New York and Nikki Tait in London

OGILVY GROUP, one of the largest and most creative US advertising firms, yesterday agreed a \$864m takeover offer from WPP Group, the UK advertising and marketing services conglomerate run by Mr Martin Sorrell.

The deal will strengthen WPP's geographic spread and its array of services, which runs from advertising and market research to direct marketing and public relations.

WPP took over J. Walter Thompson in 1987, and as a result of this latest deal now has two of the world's leading agencies. Mr Sorrell has committed himself to keeping them separate.

The takeover will bring media billings by WPP's clients up from under \$60m last year to about \$14bn, where it will vie with Saatchi & Saatchi of the UK as the biggest force in the global industry.

The WPP offer is \$54 a share cash, valuing Ogilvy on a fully-diluted basis at \$664m. On Wall Street yesterday, Ogilvy's shares dipped 8% to \$59 on news of the deal, underscoring market opinion that no counter-bidder will emerge.

WPP is financing the bid through a \$214m issue of convertible preference shares, and the remainder via loan facilities - a mix much as expected by the London stock market.

Mr Sorrell told a New York press conference that the purchase would be "pretty much non-dilutive" of WPP's earnings this year because Ogilvy reports about 65 per cent of its profits in the second half of the year. Dilution next year will be about 6 to 7 per cent in terms of earnings per share.

US analysts said Mr Sorrell would find it hard to wring financial benefits from the deal and that the purchase price looked high, considering that Ogilvy's management had been unable to attract a white knight to raise money for a leveraged buy-out or recapitalisation that would beat the WPP bid.

Ogilvy, founded in the late 1940s by Mr David Ogilvy, an emigrant Scot, whose style and ideas have left an indelible impression on Madison Avenue, had rejected out of hand WPP's initial offer of \$45 a share late last month.

While Mr Ogilvy, still the group's honorary chairman, railed against Mr Sorrell, Ogilvy's management, unable to find an alternative, began to negotiate with WPP last Thursday evening.

After the price was agreed, negotiations over the weekend concerned WPP's guarantees of Ogilvy's autonomy within WPP. Mr Ogilvy has agreed to serve as WPP's non-executive chairman.

The WPP convertible shares are being issued to existing shareholders by way of rights, on the basis of 53 convertible preference shares for every 10 ordinary shares held and at an issue price of 100p.

At the issue price, the convertible shares offer a gross yield of 11 per cent and can be converted into ordinary shares between 1990 and 2009. The effective conversion price is about 680p (\$11.15) a share.

The issue has been underwritten by Samuel Montagu, WPP's UK advisers.

How David Ogilvy ate his words, Page 14; Lex, Page 16

## End of a fairy-tale romance

Raymond Snoddy looks at the break-up of Sky's deal with Disney

WHEN Mr Rupert Murdoch, the News International chief executive, announced last November a joint venture between his Sky Television company and the Disney organisation it looked like a master stroke. Not only would Mr Murdoch be able to bring the Disney Channel to the UK, but Disney would also put up half the funds for Sky Movies and contribute films from its successful Hollywood studio, Touchstone.

In a trans-Atlantic press conference to announce the deal, Mr Murdoch exuded pleasure and self-confidence and Mr Andrew Neil, executive chairman of Sky Television and editor of the Sunday Times, happily posed to be photographed with Disney characters.

The aura of wholesome family entertainment vanished completely yesterday as Sky Television lost the centre-piece of its pay television service and Disney in turn faced a \$1.5bn Murdoch lawsuit - \$500m in damages plus \$1bn in punitive damages.

The lawsuit filed in the Los Angeles Superior Court on Monday is ferocious by any standards. It accuses Disney of fraud and of using unfair tactics to derail the joint venture agreement.

Disney declined to discuss the lawsuit yesterday other than to say: "We have a great regard for Mr Murdoch and his accomplishments but we are surprised at this suit, which has absolutely no merit."

All the signs are that the relationship between Disney and Sky Television has been fraught from the start and that, in spite of talks over months, no final joint venture agreement was ever signed.

The two organisations were each to put up \$75m and were also involved jointly in providing guarantees for a further \$80m to show films from Warner Brothers on another Murdoch channel, Sky Movies.

Sky Television was due to launch the Disney Channel in the UK on August 1 as well as Sky Movies - an up-grading of its present film channel. It would have turned the two channels into a \$12-a-month subscription package, probably three months later.

It is alleged that Sky faced delays in actually getting money for the joint venture company, and, at least from Mr Murdoch's point of view, barriers appeared to be being placed in the way of progress. There were also attempts by Disney to renegotiate the original deal.

The loss of the Disney Channel is a serious psychological blow to Sky Television, which launched four national channels in February - a blow only partially softened by the agreement announced yesterday with Mr



Rupert Murdoch (left) with Andrew Neil, who says he has a written agreement with Disney for the provision of Touchstone films to Sky and sees no reason why that should stand.

Robert Maxwell, the publisher.

The Maxwell deal will give Sky access to 50,000 cable homes from next month, with the possibility that more people can be persuaded to take the satellite television channels through Mr Maxwell's cable network.

As well as Mr Maxwell's existing 50,000 cable subscribers, a further 170,000 homes receive BBC and ITV broadcast channels on cable relay networks. Technical studies will now be put under way to see if those systems could be converted to take the new service.

However, Disney was seen as a powerful marketing tool for satellite television. It was hoped that Disney's strong established brand image would get children to persuade their parents to subscribe to satellite television.

The scouring of the relationship with Disney could also have a serious effect on the future plans for the Sky Movies channel. Mr Neil said yesterday that he had a written agreement with Disney

for the provision of Touchstone films to Sky and saw no reason why that should stand.

There were reports in Hollywood last night, however, that the Touchstone deal was with the Disney-Murdoch joint venture company now at the centre of the legal action.

It is difficult to forecast what future working relationship there could be between two potential partners now at loggerheads in the courts.

Sky Television yesterday also dropped its plans for a separate arts channel, saying it planned a pay channel of classic films combined with some arts programming. It is difficult to see how the addition of a classic film channel - a euphemism for old films which have already been seen on television - can be an effective substitute for the Disney Channel.

In another change, consumers will now be able to subscribe individually to Sky Movies. The Sky chairman promised yesterday that it would be highly competitive with the \$3.99 (\$16.40) a month film channel planned by rival satellite company British Satellite Broadcasting.

For the moment at least, Mr Murdoch will have a total of five satellite channels instead of the six planned. However, the deal with Mr Maxwell probably means that MTV Europe, the pop music channel in which Mr Maxwell has a controlling stake, can be marketed jointly.

The blow comes at the very moment when Mr Murdoch has been looking at various options for increasing the take-up of satellite television in the UK. Some of the options that have been under consideration, and probably rejected, have involved giving away large numbers of satellite receiving dishes to try to stimulate demand.

Mr Murdoch is understood to appreciate the need for further marketing initiatives. In recent weeks sales of satellite receivers have been running at the rate of about 3,000 a week - a creditable performance compared with the rate of introduction of other consumer electronic equipment, such as colour television.

There were smiles yesterday at Mr Murdoch's discomfiture at BSB, the consortium scheduled to launch three channels of satellite television at the end of September.

BSB, whose main shareholders include the Bond Corporation of Australia, the Granada Group, Pearson, publishers of the Financial Times, and Reed International, tried several times to reach agreement with Disney and failed.

BSB said yesterday it would be happy to acquire the rights to Touchstone films if they became available.

It would be premature for BSB to celebrate Mr Murdoch's difficulties too heartily. Not only does it have serious problems of its own, but any negative perceptions of satellite television as a concept would damage its ability to raise further necessary finance of \$400m.

There are growing signs that BSB will not be able to raise its extra money through a public flotation or through new institutional shareholders and that it will have to raise new debt.

This could mean that the main existing shareholders - probably excluding Mr Alan Bond, who already faces a difficult financial future - may have to shoulder new large debt guarantees.

Mr Murdoch has been making it clear that he believes there can only be one winner in Britain's satellite television battle and that the victor will emerge in the next two or three years.

By then it should be clear whether satellite television is a major new emerging enterprise - or a Mickey Mouse business.

## French stock markets body posts \$77m loss

By Paul Betts in Paris

SOCIETE des Bourses Francaises (SBF), the French stock exchanges association, yesterday reported a loss of FF509.8m (\$77.59m) for the nine months ended December 1988.

The loss includes FF110m in depreciation and FF399.8m in provisions. The SBF replaced the former French stockbrokers association just over a year ago.

It said it suffered an operating loss of FF120.5m largely because of restructuring costs and a reduced members' contribution as a result of the fall in stock market business.

However, the SBF said it expected its operating results to be in balance this year because of higher fees and efforts to diversify sources of income.

The SBF, which represents the country's smaller regional stock markets as well as the main Paris bourse, said it should benefit this year from FF470m in special after-tax gains from the sale of property assets.

As a result, it does not expect to have to ask its members to take part in a new capital-raising operation.

Provisions against the risk of future losses by member firms were increased by FF246m for the nine months to the end of 1988.

However, the SBF said yesterday its future burden-of-risk provisions would be considerably eased by the new guarantee fund to be set up under last year's French stock market legislation.

## IBM launches office software

By Alan Cane

INTERNATIONAL Business Machines yesterday made its long anticipated bid for leadership in the emerging market for "electronic office" systems.

In a series of simultaneous announcements around the world, the world's largest computer manufacturer launched a range of computer software designed to automate office functions ranging from document preparation and electronic mail to calendar scheduling and corporate data analysis.

While the developments present technical advances for IBM, most have been pioneered by other manufacturers.

However, the announcements are significant because they could lead to IBM setting standards which, by virtue of the company's marketing strength, the rest of the industry would be forced to follow.

They are the first commercial

Equipment and Apple to cut into its market share.

The software, called OfficeVision, will be available from September. It is being offered first on IBM's new range of personal computers, the Personal Systems/2 family, which IBM is attempting to establish as the new world standard in the same way that its first generation personal computers dominated the market.

OfficeVision will be extended to IBM's mid-range AS/400 computers and its mainframes running the MVS and VM operating software over the next two to three years, the company said.

IBM said that about 14 leading software houses, including Management Sciences America and Comshare, have developed software packages which run under SAA and OfficeVision. These will all work in a similar manner and present information to their users with a common look.

IBM calls this attempt to set rules and regulations through which its various systems communicate with each other and with their users and programmes "systems applications architecture."

The range was developed at a cost of millions of dollars over more than two years and marks the first time IBM has attempted to present its customers with a broad vision of and strategy for the office of the future.

While it remains the undisputed leader in data processing systems, it has never taken a similar role in the office, allowing competitors like Digital

## Rivals differ on LVMH report

By Paul Betts

RIVAL CAMPS in the bitter internal struggle for control of Moet-Hennessy-Louis Vuitton (LVMH), the leading French champagne and luxury product group, claimed last night that a report into LVMH share dealings by the French stock market watchdog had strengthened their respective hands in the battle.

The long-awaited report by the Commission des Operations de Bourse (COB) was published yesterday. The COB decided to hand over the findings of its insider trading investigation to the public prosecutor, who would then decide whether to take legal proceedings against LVMH executives involved in heavy share dealings last September and January.

It said that company executives had clearly been privy to privileged information but the COB argued that they had not acted with the intention of breaching insider trading rules. Instead, these executives and key company shareholders had acted to consolidate their position in the company during the long battle for control.

The COB's move has failed to lift uncertainty surrounding control of the company in the run-up to a crucial LVMH annual shareholders meeting on June 9. This meeting should finally decide the outcome of the contest between Mr Bernard Arnault, the 40-year-old chairman of LVMH, and the Vuitton clan, led by the veteran Mr Henry Racamier.

Despite the COB's decision to turn the inquiry over to the public prosecutor, Mr Arnault, LVMH's leading shareholder, in partnership with Guinness, said he was "very satisfied" with the commission's announcement.

He claimed that the COB's findings had confirmed "the regularity of the operations" which enabled him, with the help of Guinness, to become the single largest shareholder in LVMH.

However, Mr Racamier claimed that the COB report showed there had been what he called a "LVMH affair" and that it could lead to legal action.

Apart from the insider trading issue, the COB said in its report that Moet-Hennessy and its lead banker, Lazard Freres, had breached decisions taken at a shareholders meeting to launch a public international issue of share warrants in 1987.

Instead, there had been a private placing. The COB said it was up to shareholders to decide whether to take legal action against the company.

The COB also said yesterday that Mr Arnault had not acquired a controlling block during his share purchases last January which would have forced him to make a full bid for the company.

### INSIDE

#### Gateway puts flesh on the phantom

Gateway, Britain's third-largest food retailer, which is fighting a £1.73bn bid from the newly formed Isocoese company, yesterday said that the total sum payable under its "phantom incentive schemes" in the event of a takeover at 185p a share - the level at which the Isocoese bid is currently pitched - would be under £1m. The scheme had come under attack from Isocoese, which was questioning its extent and its cost in the event of a successful bid for the food retail group. Page 28

#### Vienna sheds its sleepy image

Times are changing on Vienna's Wiener Bourse. Accustomed to the slow pace of life on the exchange's floor, Austrian investors and bankers are coming to terms with the astonishing growth of the once-sleepy institution. This time last year few traders would have believed that the share index would continue to rise above 204.22, yet yesterday it closed at an all-time high of 342.05. Page 48

#### Man-watching in Japan

Not so long ago, the Japanese Government's annual ritual of moving its leading bureaucrats would have attracted little world attention. But, with Japan's rise to economic superpower status, things have changed, so that there is a big question in financial circles over what will happen next month after Mr Toyoo Gyohtan (above), the suave vice minister of finance for International Affairs, steps down and is replaced by Mr Makoto Utsumi, now director of the Finance Ministry's international finance bureau. Ian Rodger reports. Page 23

#### Brave new world for farmers

Ideas for a brave new world in agriculture - including the recommendation that the environmental, recreational and social benefits of farming be given full recognition - launched earlier this month by the Countryside Commission, have attracted the interest of UK Environment Secretary Nicholas Ridley. Bridget Bloom reports on the proposals. Page 34

#### Strange moves in the art world

The 6.5 per cent stake in the blue-blooded London-based art auctioneer Christie's International recently taken by ADT, the security services giant, has provoked what must be one of the most incongruous links ever thrown up by the workings of the stock market. It is presumed that Christie's management will resist any bid attempt, but today's annual meeting may throw more light on their attitude, writes Claire Pearson. Page 25

#### Market Statistics

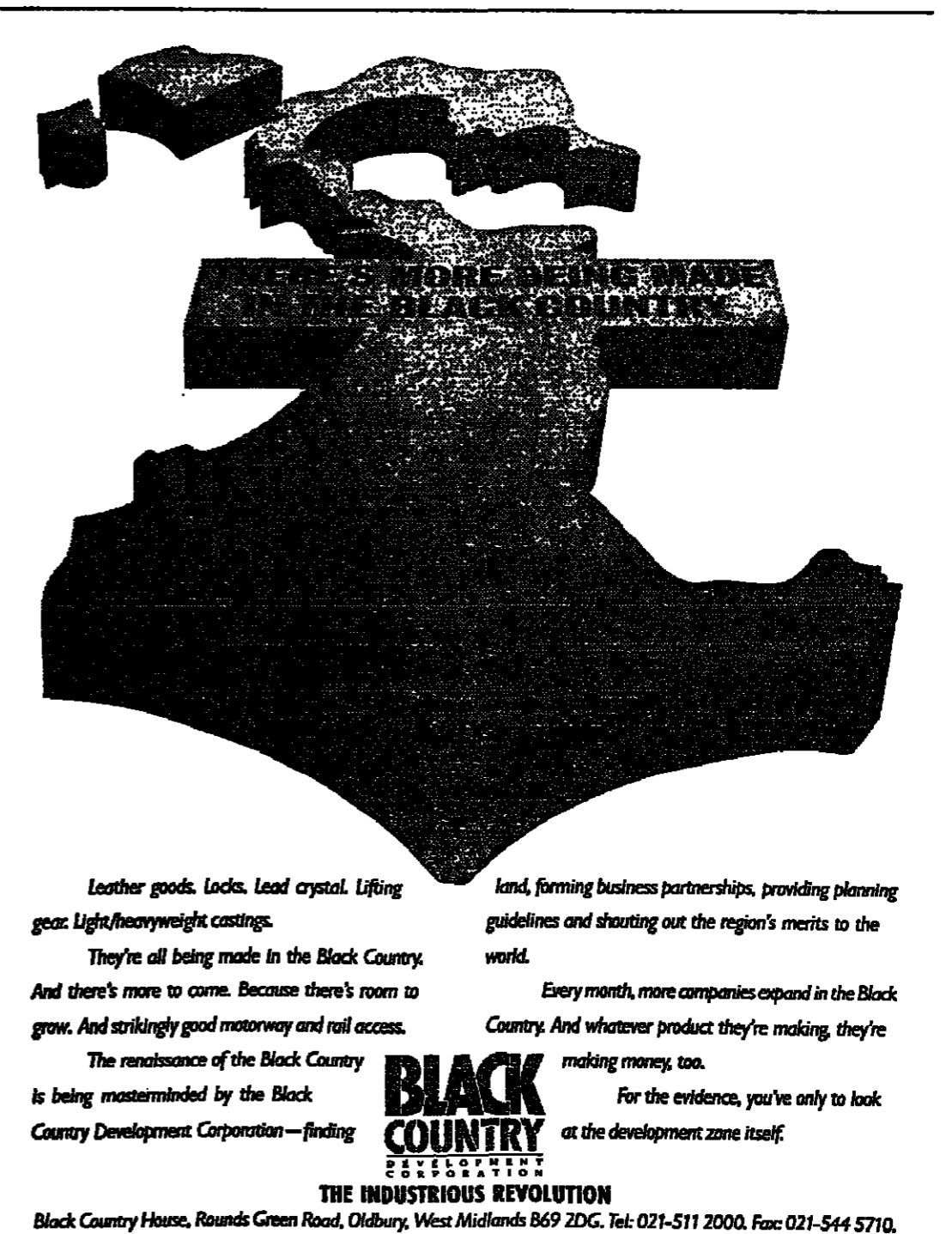
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#### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Karstadt	468.5 + 3.5	Bouygues	640 + 48.5
Hoforff	314.5 + 1.5	BF Goodrich	269 + 41.5
Safran	454 + 1.5	Peugeot	605 + 47.5
Degussa	454 + 1.5	Peugeot	1201 + 38
Hercal	508.5 + 2.5	Saatchi	5281 + 17.5
Lufthansa	105 + 2.5	Lucaze	502 + 17.5
Mannesmann	378 + 2.5		
NEW YORK (\$)		TOKYO (Yen)	
Alcoa	19 + 1 1/2	IBM	2100 + 190
St. Paul's	49 1/2 + 1/4	Mitsubishi	2309 + 200
Shell	49 1/2 + 1/4	Nissan	1290 + 150
Exxon	49 1/2 + 1/4	Shimadzu	1450 + 120
Raychem	48 1/2 + 1/4		
Rockwell	60 1/2 + 1/4		
Panay (J.C.)	58 1/2 + 1/4		
Dayton Hudson	51 1/2 + 1/4		
LONDON (Pence)		LONDON (Pence)	
Alcoa	304 + 9	Shell	261 + 7
Amfco	313 + 110	Allied-Lyons	452 + 10
Anglo	182 + 9	B.I. Am	621 + 13
Baker (BP)	182 + 9	Coca Cola	1223 + 46
Barrac	521 + 30	Diplomat	919 + 29
Health (E)	478 + 9	Environ	919 + 29
Jackson Dome	228 + 12	Evry	462 + 11
M&W	813 + 52	Knightsbridge	219 + 13
NSA	210 + 11	Langley	359 + 10
Reichmann	607 + 11	Wick	194 + 13
Somerville	725 + 55		
Shelley	476 + 15		
WPP	622 + 38		



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WESTDEUTSCHE LANDESBANK GIROZENTRALE	BAYERISCHE LANDESBANK GIROZENTRALE	DEUTSCHE GIROZENTRALE - DEUTSCHE KOMMUNALBANK -
CAISSE DES DEPOTS ET CONSIGNATIONS	GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESellschaft	HESSISCHE LANDESBANK - GIROZENTRALE -
NORDEUTSCHE LANDESBANK GIROZENTRALE	SPAREKASSEN SDS	
A/B/C UNION BANK OF NORWAY	ASLK-CGER BANK	BACOB SAVINGS BANK S.C.
BANK DER BONDSSPAARBANKEN N.V.	BANK IN LIECHTENSTEIN (FRANKFURT) GMBH	BREMER LANDESBANK
CAISSE D'EPARGNE DE L'ETAT BANQUE DE L'ETAT LUXEMBOURG	CAJA DE MADRID	CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE CARIPO
CREDIT COMMUNAL DE BELGIQUE S.A/ GEMEENTEKREDIET VAN BELGIE N.V.	DEUTSCH-SCHWEIZERISCHE BANK AG	DIE ERSTE ÖSTERREICHISCHE SPAR-CASSE-BANK FIRST AUSTRIAN BANK
DSL BANK DEUTSCHE SIEDLUNGS- UND LANDESRENTENBANK	FÖRSTA SPARBANKEN	HAMBURGISCHE LANDESBANK - GIROZENTRALE -
LANDESBANK RHEINLAND-PFALZ - GIROZENTRALE -	LANDESBANK SAAR GIROZENTRALE	LANDESBANK SCHLESWIG-HOLSTEIN GIROZENTRALE
SPARKASSE DER STADT BERLIN WEST GIROZENTRALE IN BERLIN	SÜDWESTDEUTSCHE LANDESBANK GIROZENTRALE	SWEDBANK
ZENTRALSPARKASSE UND KOMMERZIALBANK, WIEN		



### THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)  
Reg. No. 6916025/06

#### ABRIDGED PRELIMINARY REPORT for the year ended 31 March 1989

##### SALIENT FEATURES

- Turnover**  
22% increase; Beer volume growth 9.5%
- Profit after taxation**  
Up 27% to exceed R650 million
- Earnings per share**  
Improvement of 28%
- Dividends per share**  
Final increased by 28% to 64 cents

##### FINAL DIVIDENDS

The Directors have declared the following final dividends on account of the year ended 31 March 1989 payable on or about 3 July 1989 to Shareholders registered on 2 June 1989.

##### Ordinary shares

A final dividend of 64.0 cents per share, which together with the interim dividend of 20.0 cents per share represents a total for the year of 84.0 cents per share (1988: 66.0 cents per share).

##### Preference shares

Final dividends per share, calculated in respect of the six months ended 31 March 1989, on the following classes of preference shares:

- 6.2% cumulative (R2 each) : 6.2 cents
- 7.0% redeemable cumulative (R1 each) : 3.5 cents
- 7.0% cumulative (R1 each) : 3.5 cents

2 Jan Smuts Avenue Johannesburg 2001 Republic of South Africa

The dividends are declared in the currency of the Republic of South Africa and payments from the office of the London transfer secretaries (Hill Samuel Registrars Ltd, 6 Greenoat Place, London SW1P 1PL) will be made in the United Kingdom currency calculated by reference to the rate of exchange ruling on 19 June 1989 or at a rate not materially different therefrom.

South African Non-Resident Shareholders' Tax at the rate of 14.03% and United Kingdom tax will be deducted from the dividends where applicable.

The relevant Transfer Books and Registers will be closed from 3 June to 11 June 1989, both dates inclusive.

The relevant Transfer Books and Registers will be closed from 3 June to 11 June 1989, both dates inclusive.

Copies of the Preliminary Report will be posted to registered Shareholders and can be obtained from the London Secretaries, Barnato Bros Limited, 99 Bishopsgate, London EC2M 3XE

#### CARPS Limited

(Incorporated with limited liability in the Cayman Islands)

U.S. \$100,000,000

##### Secured Floating Rate Notes due 1992

For the period 15th May, 1989 to 14th November, 1989 the Notes will carry an interest rate of 10% per annum with a coupon amount of U.S. \$5.178.65 per U.S. \$100,000 Note payable on 14th November, 1989.

Bankers Trust  
Company, London

Agent Bank

#### The Chase Manhattan Corporation

U.S. \$250,000,000

**Floating Rate Subordinated Notes due 2000**  
For the three months 15th May, 1989 to 15th August, 1989 the Notes will carry an interest rate of 10% per annum with a coupon amount of U.S. \$257.15 per U.S. \$100,000 principal amount, payable on 15th August, 1989.

Bankers Trust  
Company, London

Agent Bank

## INTERNATIONAL COMPANIES AND FINANCE

# US groups plan Dram consortium

By Louise Kehoe in San Francisco

US SEMICONDUCTOR industry executives have drawn up plans for a major new memory chip manufacturing consortium with a high-volume 4-megabit Dram (dynamic random access memory) plant expected to cost around \$500m.

The plan calls for computer and semiconductor producers to co-invest in the venture, each obtaining a share of the production in proportion to their investment.

Already, as many as 20 companies, including several leading computer manufacturers, are understood to have expressed interest in the venture, although no firm commitments have yet been sought.

"Dram Inc." as it is unofficially known in the industry, would address continuing US government and industry concerns about the dependence of US DRAMs on foreign memory chip suppliers.

In the mid-1980s most US semiconductor manufacturers dropped out of the Dram market in the face of severe pricing competition from Japanese producers. The US International Trade Commission sub-

sequently ruled that Japanese companies had "dumped" huge quantities of Drams in the US, unfairly pricing them below the cost of production.

A principal goal of the US Government in arriving at the 1986 US-Japanese semiconductor trade agreement was to create an environment in which US companies would re-invest in Dram production.

To date, however, few have been willing to undertake the large investments required. An exception is Motorola, which has recently begun making Drams again, following a technology exchange agreement with Toshiba of Japan.

The idea of a collaborative approach to Dram manufacturing was first mooted in 1986 when plans for Sematech, the government-funded consortium, were being drawn up.

Sematech, however, has emerged as a research and development consortium focusing on the development of advanced production technology. Its charter specifically excludes the production and sale of chips.

After exploring other possible approaches to boost US Dram production, semiconductor industry leaders have returned to the idea of forming a manufacturing consortium.

The Board of the Semiconductor Industry Association reviewed a detailed plan and unanimously supports its concept," said Mr Gordon Moore, chairman of the industry trade group and chairman of Intel Corporation. "The next step is for each board director to further evaluate the plan within his company."

The industry is not expected to ask for government funding for the venture, although it may seek low-cost government loans or loan guarantees. The primary source of funding would, however, be from companies that become "shareholders" in the venture.

All of the chips produced by Dram Inc would be pre-sold to shareholders. For computer manufacturers, Dram Inc would provide an assured source of supply of critical components. Demand for Drams is expected to soar over the next few years as new applications such as facsimile

machines, advanced printers and high definition television add to the increasing demand from the computer industry.

US semiconductor producers are also expected to invest in the venture in order to obtain Drams for resale.

US memory chip sales rose by 90 per cent last year to total \$4.5bn, according to researchers at Dataquest. The market research firm projects annual growth of more than 25 per cent over the next few years and says that by 1989 Drams will represent close to 50 per cent of the entire \$33bn US semiconductor market.

It is still unclear where Dram Inc would obtain advanced semiconductor production technology and a 4-megabit Dram chip design. According to industry insiders, however, the issue has been "addressed and resolved."

The speed with which the venture can be put together will depend largely on the reactions of computer companies. If there is an enthusiastic response, Dram Inc could be created this year, with production starting in 1991.

## Prime Computer calls bid bluff

By Karen Zagor in New York

PRIME COMPUTER, which has been fighting an unwanted tender offer from MAI Basic Four since November, has decided to call MAI's bluff by rescinding its poison pills.

In an open letter to Mr Benet LeBow, MAI's chairman, Prime said it did not believe MAI would be able to arrange the financing for the \$20-a-share cash bid, which is worth \$68m, before the expiration date of June 2.

The Massachusetts-based company said it would amend its share purchase rights plan so that MAI or any other bidder, could buy all Prime Computer shares for \$20 each in cash before June 2 without triggering the rights provision,

which would dilute MAI's voting power.

The group added that it would give MAI access to confidential company information. Furthermore, Prime said it would withdraw its suit against MAI in the US Court of Appeals as soon as the purchase was complete.

Prime, the second biggest US maker of computer-aided design equipment after IBM, has revised its 1989 operating income estimates down to about 35 per cent above 1988 from about 45 per cent. Operating income last year was \$67m.

In addition, Prime expects annual revenue in 1989 to increase by 6 per cent instead

of the 10 per cent originally projected.

The company said it took a \$5m loss in the first quarter of this year as a result of its takeover defence costs and lost customers.

Mr Joe Gavaghan, a Prime executive, said that the company was also "deeply concerned about the employee attrition rate" as a result of the company's uncertain future.

Although Mr Gavaghan said Prime Computer was talking to a number of other potential suitors, no company besides MAI has made a bid. An MAI official would say no more than that MAI was evaluating the situation.

## Air Canada cuts quarterly loss by C\$22m

By David Owen in Toronto

AIR CANADA, the Montreal-based airline which is 55 per cent owned by the Federal Government, yesterday reported a C\$22m (US\$18.5m) reduction in first-quarter losses - despite a sharp decline in its passenger load factor.

The load factor fell by 5.4 per cent from year-ago levels to 66.3 per cent during the three months ended March 31. An official attributed the fall to concerted efforts in last year's first quarter to regain market share following a strike.

In all, net losses totalled C\$11.5m or 16 cents a share, against a loss of C\$33.5m or 57 cents in 1988. Operating revenues edged ahead to C\$829.1m from C\$807.5m.

Operating losses during what is traditionally a quiet period for the industry were C\$12.2m lower at C\$25.7m. Factors contributing to the reduction included a C\$16.1m decline in non-operating expenses and a C\$7.5m extra-ordinary gain related to the extinguishing of certain long-term debt obligations.

The Government is widely expected shortly to sell its remaining stake in the airline, having designated the divestment "an immediate priority" in last month's budget.

A 45 per cent stake was spun off to the public for C\$3 a share last October. Having relinquished for several months at C\$7 to C\$8 a share, the stock climbed sharply following rival PWA's acquisition of Wardair. It has recently traded at C\$11 to C\$12 per unit.

## Buoyant start for US retailers

By Karen Zagor

A SPRING respite in the US retailing market was suggested yesterday by reports of higher first-quarter sales and profits from J.C. Penney and Dayton Hudson.

J.C. Penney, the third biggest US retailer, had net earnings of \$148m or \$1.10 a share for its quarter ended April 29, compared with \$131m or 96 cents a year earlier. Revenues were up 5.2 per cent at \$3.34bn, against \$3.17bn. The company said April was a particularly strong month for sales.

A loss of \$20m from discontinuing Telerac, a subsidiary which offered an interactive television programme, made final net \$128m or 95 cents.

Gross margins as a per cent of retail sales were flat. J.C. Penney, which moved its headquarters to Dallas from New York last year, said "promotional activity increased, resulting in higher mark-downs." Selling, general and administrative expenses rose 6.7 per cent compared with the previous period.

Earlier this year the company announced that it would sell its casualty insurance business. No significant gains or losses are expected to result from this.

Mr William Howell, chairman, said the company had largely completed the restructuring process it started in 1988. Since then J.C. Penney has

moved away from hard good products, such as electronics, photography and sporting goods, and now concentrates on soft goods, particularly women's clothing. Mr Howell added that inventories were in line with future sales expectations.

Dayton Hudson, a Minneapolis, Minnesota, based department store group, reported net income of \$40m or 51 cents a share, against \$31m or 38 cents the previous year. Revenues increased by 11 per cent to \$2.83bn from \$2.54bn.

Mr Kenneth Macke, chairman and chief executive, said: "Strong sales, especially in soft lines, contributed to the first-quarter performance."

### OBITUARY

## Canadian beer pioneer who founded Argus

MR EDWARD Plumet Taylor, the Canadian businessman who revolutionised the domestic brewing industry and later built Argus into one of the country's most powerful corporations, has died in the Bahamas. He was 88.

At the height of his powers, Argus held substantial interests in several well-known Canadian companies, including Dominion Stores, Standard Broadcasting, British Columbia Forest Products and Massey-Ferguson.

Its cornerstones for many years, however, was Canadian Breweries, the brewing powerhouse which Mr Taylor constructed at Inverness Corporation in 1926, when the domestic beer industry was highly fragmented.

During the course of the decade, he acquired no fewer than 23 competitors, eventually trimming the number of brands in production from 150

to nine and accumulating a 35 per cent share of the Ontario beer market.

In the Second World War, Mr Taylor served as one of Canada's so-called "dollar-a-year men," co-ordinating the production and distribution of vital supplies. It was in the immediate aftermath of the war that Argus was formed.

Mr Taylor was a horse-racing enthusiast and breeder of thoroughbreds. In 1974, his Northern Dancer - later a first-rate stallion - became the first Canadian horse to win the coveted Kentucky Derby.

Since Mr Taylor sold his Argus shares to Mr Paul Deschamps at Inverness Corporation in 1978, the corporation's principal holdings have been whittled away. Now an investment holding entity controlled by Mr Conrad Black, the Canadian publisher, its sole remaining asset is a stake in Mr Black's Hollinger.

## Dumez to float Canadian offshoot

DUMEZ, one of France's top three construction and property groups, is taking its Canadian subsidiary, United Westburn, public with a Canadian dollar equity issue being made available in Canada and

Europe, writes Robert Gibbens in Montreal. United Westburn, with 1988 sales of C\$42.2bn (US\$35.46bn), was quoted on Canadian exchanges for many years. Dumez acquired it in 1987.

U.S. \$175,000,000

#### Floating Rate Certificates due 1990

Payable solely from the proceeds of a loan made to



Istituto per lo Sviluppo Economico Dell'Italia Meridionale

For the six months 15th May, 1989 to 15th November, 1989 the Certificates will carry an interest rate of 10% per annum, with a coupon amount of U.S. \$517.50 per U.S. \$100,000 Certificate payable on 15th November, 1989.

Bankers Trust  
Company, London

Agent Bank

## The Taiwan (R.O.C.) Fund

Units of Beneficial Interest International Depository Receipts evidencing Beneficial Certificates representing 1,000 Units

NOTICE  
Notice is hereby given to the Unit-holders and the holders (the "DR-holders") of International Depository Receipts (the "IDRs") that, pursuant to the extraordinary resolution adopted by the DR-holders in the meeting held on April 18, 1989, the Taiwan (R.O.C.) Fund (the "Fund"), effective May 17, 1989, declared a Bonus Distribution of:

(i) 4 Bonus Units for each Unit outstanding on May 10, 1989; or 4,000 Bonus Units for each 1,000 Units represented by an IDR outstanding on May 10, 1989, and each 4,000 Bonus Units will be represented by a Bonus IDR, which will be represented by coupon no. 8 from the International Depository Receipts of the Fund; and

(ii) 12 Bonus Units for each 3 Bonus Units declared by the Fund on May 11, 1989 and outstanding on May 17, 1989; or 12,000 Bonus Units for each 3,000 Bonus Units represented by an IDR outstanding on May 17, 1989, and each 12,000 Bonus Units will be represented by a Bonus IDR, which will be represented by coupon no. 7 from the International Depository Receipts of the Fund.

Effective May 17, 1989, Bonus IDRs will be separately tradeable from the International Depository Receipts of the Fund and CEDEL S.A. will each attach separate security codes to the Bonus IDRs represented by coupon nos. 6, 7 and 8 from the International Depository Receipts of the Fund. If an IDR-holder wishes to transfer the Bonus IDRs represented by coupon no. 6, it will no longer be required to deliver both coupon nos. 6 and 7, nor to withdraw the IDRs held in Euro-clear or CEDEL S.A., as the case may be, in order to make delivery of coupon no. 6.

The Taiwan (R.O.C.) Fund  
International Investment Trust Company Limited  
at Manager  
167 Fx Hsing North Road  
17th floor  
Taipei, Taiwan  
Republic of China

Avignon des Arts 35  
1040 Brussels  
Belgium  
Telephone numbers: 896-2-715-7708  
896-2-717-3077  
15014 INTRUST

## Taiyo Kobe Finance Hongkong Limited

U.S. \$100,000,000  
Guaranteed Floating Rate Notes due 1997

Guaranteed as to payment of principal and interest by  
**The Taiyo Kobe Bank, Limited**  
For the three month period 15th May, 1989 to 15th August, 1989 the Notes will carry an interest rate of 10.25% per annum with a coupon amount of U.S. \$261.94 per U.S. \$100,000 Note and U.S. \$6,548.61 per U.S. \$250,000 Note, payable on 15th August, 1989.

Bankers Trust  
Company, London

Agent Bank



INTERNATIONAL COMPANIES AND FINANCE

# Control Data in Cray sales link

By Alan Cane in London and Roderick Crum in New York

CRAY RESEARCH, the US-based supercomputer manufacturer which holds some two thirds of the world market, has signed a reciprocal marketing agreement with Control Data Corporation under which Cray will provide its full line of supercomputers to Control Data customers.

In return, Cray will be able to offer its customers Control Data's commercial mainframe computers and high performance workstations.

The two companies, both based in Minneapolis, Minnesota, have been feeling the

strain of keeping up with the latest technology. Cray on Monday unveiled plans to spin off development of a promising but risky new technology into an independent operation and four weeks ago Control Data ditched its ETA supercomputer project.

The decision left Cray Research as the only leading US maker of supercomputers when Japanese companies are preparing an assault on the world market.

The two companies said that through the marketing deal they planned "a seamless net-

work of computing power including supercomputers, mainframes, information servers, network servers and workstations."

Control Data said although the two companies would be offering virtually identical ranges of hardware and software, the marketing agreement was not the prelude to a merger.

Control Data pioneered the development of supercomputers, scientific machines tuned to provide the highest possible computing speed, in the 1960s but withdrew from the market

a month ago when it became clear it could not afford the continued cost of research and development.

Investment in and losses by its ETA division could have cost it \$500m over the past five years, analysts say.

Cray Research, which has dominated the supercomputer market since the mid-1970s, said on Monday it is to spin off development of the technology for its latest range of supercomputers into an independent operation run by Mr Seymour Cray, the company's founder and principal designer.

# FN Herstal operating result back in surplus

By Tim Dickson in Brussels

FABRIQUE NATIONALE de Herstal, the Liege-based armaments group in which the holding company Société Générale de Belgique now owns a near 80 per cent stake, disclosed yesterday that it had lost BFr5.9bn (£142.6m) after restructuring costs in 1988.

The underlying performance of the group, however, presents a less gloomy picture with operating profits amounting to BFr43.7m, compared with the operating loss of BFr532.3m in 1987.

Looking ahead to the current year, moreover, the board predicts that the overall result will be "slightly positive."

Yesterday's results were not unexpected in view of the major restructuring plans and recapitalisation programme inspired by SGB late last year.

Restructuring costs of BFr4.7bn for the financial years 1985-88 have been written off, while another BFr1.5bn of provisions for the 1989 financial year have been included.

Turnover in 1988 was 2.3 per cent lower at BFr22.4bn, for which the defence division was responsible for BFr7.5bn, aeronautical and space activities BFr6.4bn, and sports and leisure BFr8.5bn.

A statement yesterday said negotiations aimed at finding an industrial and financial partner for FN Herstal, were "actively going ahead."

Analysts, however, believe that a deal is close to completion, probably with the French company Suezma.

# LNG deal with Japanese to boost Burmah returns

By Steven Butler in London

BURMAH OIL, the lubricants group, yesterday sold a 50 per cent interest in its liquefied natural gas (LNG) transportation business to Mitsui OSK Lines, the Japanese shipping company, for \$45m.

Burmah shares rose 30p to 591p, following news of the deal, which promises a substantial boost to Burmah's profits for several years. In addition to compensation from the deal, Burmah will have access to about \$95m of cash and investments held within the LNG business, of which \$30m has been received.

In the coming five years, the deal will also allow Burmah to add to its profits £31.2m (\$51.2m) that was previously written off because of potential future losses in the LNG ship-

ping business. Mr Lawrence Urquhart, Burmah managing director, said this would, in effect, give an £11m boost to profits this year consisting of a 25m write-back, and 5m which had been expected to be charged against profits.

The potential losses in the business came from a mismatch of financing and gas transportation contracts.

Financing for eight vessels used in the transportation of gas between Indonesia and Japan ran for 25 years, while contracts ran only for 20 years; the first expiring in 1996.

With the participation of Mitsui OSK, shareholders of which include companies in the LNG trade in Japan, Mr Urquhart said he was confident the vessels would be used

throughout the 30-year period for which they were designed.

Loss of profits because of the sale of 50 per cent of the business, Burmah said, would be fully compensated for by reinvestment of cash raised in the transaction. The LNG business had a 1988 turnover of \$37.7m, and trading profits of £12.4m. Burmah's total pre-tax profits last year came to £16.2m.

Mr Urquhart said that Mitsui had wanted to purchase all the operation, but Burmah wished to remain in LNG transportation with its new Japanese partner. Burmah had no specific plans for cash raised in the deal, but would continue with its programme of acquisitions in its lubricants and chemicals businesses.

Lex, Page 16

# Blue Circle in Tolteca sale talks

By John Thornhill

BLUE CIRCLE Industries, Britain's biggest cement manufacturer, is holding talks for the sale of its interest in two companies operating in Mexico and the west of the US. Analysts believed the possible disposal could raise £180m.

The two companies concerned are Tolteca, a Mexican cement, concrete and aggregates maker, in which Blue Circle owns 49 per cent of the share capital and convertible debentures equivalent to 5.1 per cent of the equity, and BC West, a wholly-owned subsidiary which encompasses Blue Circle's operations in Arizona and California and acts as an outlet for Tolteca's products.

Blue Circle said it was holding the discussions with ICA, a large Mexican construction company, and Mr Bernardo Quintana, Tolteca's chairman.

# Chase expects European profit

By William Duffin in Geneva

CHASE Manhattan Corporation has almost completed a two-year restructuring of its European activities and expects them to turn in a profit in 1989, Mr David Rockefeller, chairman of Chase's international advisory committee, said here yesterday.

Last year Chase Manhattan posted a \$11m loss on its operations in Europe, the Middle East and Africa. This included a \$48m write-off resulting from its decision to withdraw from equities market-making in London. In 1986 the bank disclosed a \$98m loss on Europe, Middle East and Africa.

Mr Rockefeller was visiting Geneva to mark the 25th anniversary of the start of the big US bank's operations in the city and the 20th anniversary of the founding of its Geneva subsidiary. Over the last few months Chase has withdrawn from securities trading and underwriting markets in Switzerland, centred its corporate and treasury business in Zurich and consolidated its private banking in Geneva.

Restructuring in Europe started two years ago when Chase closed down its branches in West Germany apart from those in Frankfurt and Hamburg. It has since sold off its commercial banking interests in the Netherlands and Belgium.

A retail presence in Europe is maintained through Chase's Visa and MasterCard business. Mr Rockefeller stressed that Chase was not "pulling back" in Europe and intended to remain "one of the handful of banks that are truly international."

But, he said, with European banks themselves spreading across borders on the Continent, the situation had become more competitive and it made no sense for Chase to be challenging big local banks for domestic business in such countries as Belgium.

Technological advances had made it possible to concentrate European back-office activities

at Chase's operations centre in Bournemouth in the UK, which was set to grow from its present 900 employees to some 1,500. But this development represented a redeployment, not a diminishing of Chase's business in Europe, Mr Rockefeller said.

Mr David Gibson-Moore, chairman of Chase Manhattan (Switzerland), said the group's private banking operations in Europe were being focused on London and Luxembourg inside the European Community and on Geneva, Jersey and Monaco outside the EC. Geneva was management headquarters for private banking in Europe, the Middle East and Africa and remained substantially the largest unit.

Chase had seen no major drift away from Switzerland among its clients as a result of the weakening of the Swiss franc and money-laundering scandals, Swiss bank secrecy remained an important factor in clients' choice, Mr Gibson-Moore said.

Montedison reveals net earnings of L630bn (\$446m) for 1988, up 54 per cent from 1987's L300m. It is lifting the common share dividend by L10 to L50, AP-DJ reports.

The company, Italy's largest private-sector chemical group, said that revenue from continuing operations rose 31 per cent to L14,122bn. The Ferruzzi Group consolidated its control over Montedison, raising its stake to 45 per cent from 42 per cent.

# Berlusconi buys Bouygues stake

MR Silvio Berlusconi, the Italian television entrepreneur, has acquired a 2 per cent stake in Bouygues, worth about FF160m (\$24.4m) for the leading French construction and communications group, writes Paul Betts in Paris.

Bouygues through TF-1 controls between 40-45 per cent of the French TV market - similar to Mr Berlusconi's share of the Italian market.

# Strong first-quarter gain for Ericsson

ERICSSON, the major Swedish telecommunications equipment group, announced yesterday a substantial increase in profits before appropriations and tax for the first three months of 1989, writes Robert Taylor in Stockholm.

They rose from SKr71m in the first quarter of 1988 to SKr100m (\$80m). The huge jump between the two periods is due to the damaging impact

of a white-collar strike early last year.

A better indicator of the continuing recovery of the company are the order book figures. These amounted to SKr3.8bn for the first quarter of 1989 compared with SKr6.91bn a year earlier, an increase of 34 per cent. Net sales also climbed dramatically, from SKr5.9bn to SKr7.9bn.

Addressing the company's annual meeting last night Ericsson's chief executive Mr Bjorn Svedberg confirmed his earlier forecast for continued improvement in both income and profitability for the company during 1989. But he also warned that the Swedish Government's recent proposal to increase payroll taxes could cost Ericsson SKr220m over the next two years.

# Montedison surges

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The company, Italy's largest private-sector chemical group, said that revenue from continuing operations rose 31 per cent to L14,122bn. The Ferruzzi Group consolidated its control over Montedison, raising its stake to 45 per cent from 42 per cent.

# Kao expands in W Germany

By Haig Simonian in Frankfurt

KAO Corporation, a leading Japanese soap and cosmetics group, is to buy Goldwell, a privately-owned West German hair care company, for DM270m (\$138m) in a deal marking a further important expansion in Kao's activities in the European personal care market.

Mr Hans Erich Dotter, who founded Goldwell in 1948, is selling Kao 75 per cent of the Darmstadt-based company, with an option to buy the remaining 25 per cent at a later

date. The German group, which is one of the world's largest suppliers of hair-care items to hairdressers, expects sales to top DM350m this year. Further sales of over DM200m are generated on products bearing Goldwell's name manufactured under licence.

Kao's present representation in Germany is restricted to a 50 per cent stake in Guhl, a West Berlin-based cosmetics company, which it owns jointly with Belserdorf.

Access to Kao's high-technol-

ogy manufacturing and distribution networks, which will allow Goldwell to expand its international sales beyond the 25 countries to which it is currently represented, helped cement the deal.

The acquisition marks a further concentration in the West-German branded-goods personal care market following the acquisition of Blendax by Procter & Gamble of the US in 1987 and last month's purchase of Batrix Cosmetic by Revlon, also of the US.

# Cautious optimism at Solvay

By Tim Dickson

SOLVAY, THE leading Belgian chemicals group, yesterday painted a rosy picture of medium- and long-term prospects, while remaining cautious about the profits outlook for 1989.

Mr Daniel Janssen, chairman, said it was difficult at this stage to forecast the year's results but added there was "no reason to believe that the 1989 figures will be lower than those of 1988."

"A good year for us," he explained, "would certainly be to maintain the profits

achieved in 1988 which in our view were very high."

Solvay's sales, as announced last month, rose to BFr263.5bn (\$6.9bn), while net earnings jumped by 24 per cent to a record BFr15.1bn.

Mr Janssen said that today the chemical industry was enjoying strong growth and high capacity utilisation. While there was likely to be some slackening of growth in the medium-term, particularly in the US, Solvay was capable of absorbing any inflationary pressures and oil price rises.

As for 1992 and beyond, the group would derive cost benefits in transport and communications thanks to European unification, and was well placed to benefit from growth as an established "single market" operation.

The company is in good financial health to take advantage of opportunities and step up capital spending. Mr Janssen explained. Net borrowings as a percentage of shareholders funds were 50.6 per cent in 1982, but today "gearing" was 12.8 per cent.

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**£182,500,000**  
acquisition facilities for the management buy-out of  
**Virgin plc**  
We arranged, acted as co-underwriter and agent in this transaction.

management buy-out of the  
**Nazareno Gabrielli Group**  
by  
**Compagnia Finanziaria Marchigiana S.p.A.**  
We initiated, arranged and underwrote the equity, mezzanine and senior debt for this transaction.

**\$2,300,000,000**  
term loan and revolving credit facility  
to  
**Beazer Plc**  
We arranged, acted as lead manager and agent in this transaction.

**FF 132,500,000**  
acquisition and working capital financing provided to  
**Paris Eco S.A.**  
to acquire the shares of  
**Ted Lapidus S.A.**  
and the distribution rights to the Ted Lapidus trademark held by a subsidiary of  
**Financière Agache S.A.**  
We structured, arranged and acted as lead manager and agent and provided equity for this transaction.

**Lire 84,500,000,000**  
senior acquisition facility to  
**Petrini Srl**  
for the acquisition of the  
**Finpetrini Group of Companies**  
We structured, arranged and underwrote this transaction and served as security trustee and agent.

**Lire 155,000,000,000**  
management buy-out of the  
**Rockwell-Rimoldi Group**  
by  
**Iniziativa Industriale per Macchine di Cucire Srl**  
and  
**Stagedone Limited**  
(companies formed by management)  
We initiated, arranged and underwrote the equity, mezzanine and senior debt for this transaction and served as security trustee and agent.

**£530,000,000**  
fully underwritten facility to  
**Daily Mail & General Trust PLC**  
for the acquisition of the outstanding shares of  
**Associated Newspapers Holdings plc**  
We underwrote this transaction and served as security trustee and facility agent.

**FF 100,000,000**  
acquisition and working capital financing provided to a wholly-owned subsidiary of  
**Groupe Akel**  
to acquire the assets of  
**Sciaky and Sietam Systemes**  
We structured and underwrote this transaction.

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## INTERNATIONAL COMPANIES AND FINANCE

## Bond hits at critics by pledging asset sales

By Bruce Jacques in Sydney

MR ALAN BOND, the Perth brewing and media tycoon, yesterday hit back hard at critics of his debt-laden Bond Corporation, pledging further asset sales and a strong earnings result for the current year.

He was addressing a Brisbane economic forum amid yet another day of rapid developments in his corporate empire. These included notification from the Australian Broadcasting Tribunal that it will deliver its finding on Mr Bond's fitness to hold broadcasting licences on May 23.

Mr Bond told the Brisbane forum that asset sales in the past six months had raised more than A\$3bn (US\$2.3bn), and further disposals would follow. But the only future sale he specified involved an 18 per cent interest in Bond International Gold (BIG) which is held by his family company,

Dallhold Investments. BIG yesterday reported nine-month net profits of US\$18.6m on sales of \$151.9m. Attributable production was 348,000 oz.

Meanwhile Mr Michael Cross, Dallhold's executive director, said yesterday the company had scrapped its US\$325m bid to reopen the Nonoc nickel mine in the Philippines.

This followed a Justice Department ruling in Manila that the complex must be 60 per cent Filipino-owned. Mr Cross said Dallhold had been a bidder only if it could retain a satisfactory level of control because bank funding was based on this.

Mr Bond told the forum that market speculation of a bid to take Bond Corporation private was incorrect and market concerns about the group's liquidity would be allayed by immi-

nent earnings figures. Mr Bond styled the group as a pioneering company with a strategy of dominating its markets worldwide by using financial markets. "In doing this, we have risked criticism because we have been pioneers," he said.

Mr Bond said Australian companies needed strong government if they were to take full advantage of international opportunities. "And it requires a domestic media that reports on commercial and political affairs with maturity and responsibility."

But, true to form, just as Mr Bond was talking about selling assets, his property division announced a tender for redevelopment of a major Sydney theatre complex, involving a purchase of the freehold. Bond shares yesterday eased 3 cents to A\$1.25 after a 17 cent gain on Monday, and Bond Media

shares were off 1 cent to 33 cents.

● Bell Resources said it has responded to a request by the Australian Stock Exchange for further information about plans for Bond Corporation to repay A\$700m of the A\$994.5m it owes Bell, Bunter adds from Perth.

Current receivables of A\$700m were due from Bond with security in the form of first-ranking mortgages over certain promissory notes, receivables, shares and securities of the Bond group, Bell told the exchange.

Interest was 150 basis points over the Australian bank bill swap reference rate for 30-day bills on the first day of each month. The rate averaged 17.23 per cent yesterday.

Non-current receivables from Bond Corporation amounted to A\$194.5m. These included a A\$100m subordinated loan to

Bell Group, another Bond-controlled company, and was repayable by August 1992. The loan is subordinated to all other creditors of the group.

The A\$100m carried interest at 150 basis points over the Westpac indicator (prime) rate, now 18.75 per cent, payable monthly in arrears.

Another A\$46.8m was due from Bell Group and A\$47.7m from Bond Corp, both insured and with no repayment date. The rate on these was 150 basis points over the Westpac rate and the bill rate respectively.

Undertakings from Bond Corp included not changing parts of the Bond group structure and retaining certain assets. It had also to provide audited accounts, maintain certain financial ratios and enter into negative pledges.

## ICI Australia raises payout

By Our Financial Staff

ICI AUSTRALIA, the 62.4 per cent quoted subsidiary of the British chemicals group, boosted net profits 13 per cent to A\$88.6m (US\$68.5m) in the six months to March on a 10 per cent rise in sales to A\$1.49bn.

It is lifting the interim divi-

dend substantially, to 18 cents a share from 11 cents. This is paid from net earnings of 30.6 cents against 27.3 cents. The attributable outcome for the previous first half was held back by a A\$20.5m extraordinary charge. None was incurred this time.

Mr Michael Deeley, managing director, said growth should now improve as the first half was hampered by adverse currency movements, lengthy plant shutdowns for maintenance, strikes, and bad weather which hit the company's fertiliser business.

## Koito defeats 'greenmail' to gain Y1.2bn windfall

By Stefan Wagstyl in Tokyo

KOITO Manufacturing, the Japanese car parts company in which Mr T. Boone Pickens of Texas has taken a stake, yesterday made a windfall Y1.2bn (\$2.7m) profit out of the interest speculative investors have taken in its shares.

The company turned the tables on Mr Kitaro Watanabe, a Japanese speculative investor who tried to greenmail Koito before selling his stake earlier in March this year to Mr Pickens.

Under the terms of a law introduced last October, Koito has secured from Azabu Construction, a company run by Mr Watanabe, all the profits it made trading Koito shares from November 1988 to February this year.

The law is designed to curb greenmailing - that is, buying shares in order to force a target company to buy them back at a high price.

It requires holders of stakes of more than 10 per cent to disclose them. Offenders are

required to hand over to the company in which they have bought stock all the gross profits made in dealing in that company's stock.

Offenders are not permitted to offset against such profits any losses incurred on other dealings in the same company's stock. Azabu Motor's estimated losses were Y1.4bn.

Koito said it received yesterday Y1.2bn from Azabu Construction in accordance with the law. It appears that Azabu paid over the money voluntarily since the case has not been before the courts.

Meanwhile, Koito continues to oppose Mr Pickens' attempt to win for Boone Co, his private investment company, any role in Koito's management. The stake he acquired from Azabu is 20.2 per cent, slightly larger than that of Toyota Motor, Japan's largest industrial company, which nominates three directors to Koito and has great influence of its management.

## Ricoh leaps by 18.1% to record Y31.98bn pre-tax

By Robert Thomson in Tokyo

RICOH, the Japanese office automation and information equipment company, yesterday reported an 18.1 per cent rise in annual pre-tax profit to a record Y31.98bn (\$33.1m) after solid growth in domestic sales.

A fall of 0.1 per cent in exports reflected the company's policy of increasing off-shore production, while total sales rose 7.8 per cent to Y602.7bn in the year to March.

During the period, domestic sales rose 12.1 per cent, while sales of copiers grew 5.3 per cent and information equipment 9 per cent. Sales of electronic parts and other items increased 44.4 per cent.

The previous profit record of Y28.57bn was set in 1988. Since then the company has been shifting mainline copier pro-

duction overseas and researching new products in Japan. It is predicted that profits will rise 3 per cent this year on a 9.5 per cent increase in sales.

● Citizen Watch, Japan's second-largest specialised watchmaker, doubled its annual pre-tax profit to Y15.69bn after Y7.53bn after a significant increase in exports and strong sales of industrial clocks in the domestic market.

Sales for the March year were Y182.7bn, up from Y162.1bn. The company expects that figure to rise to Y190bn in the current year. About 67 per cent of production is exported, while wristwatches still account for 62 per cent of sales despite growth in machine tools.

## Bid launched for Goliath

By Our Financial Staff

AUSTRALIAN CEMENT, a company owned jointly by the country's CSR and Pioneer International industrial groups, yesterday launched a A\$170m (US\$132.3m) bid for Goliath Cement Holdings, a Tasmanian-based supplier.

The move would further concentrate the Australian cement industry in which the other main operator is Boral, the building products group. Foreign imports have heightened

competition, however.

The bidder already holds 20.5 per cent of Goliath while Sir Ron Brierley's Industrial Equity has 15.4 per cent. CSR and Pioneer have extensive pre-mixed concrete operations and are big customers of Goliath.

The price per share offered is A\$1.70, against which Goliath shares closed yesterday at A\$1.75. The offer is conditional on 50.1 per cent acceptances.

## Hankyu moves ahead 12.2%

HANKYU Department Stores, reflecting healthy consumer clothing and household goods sales, yesterday reported an unconsolidated 12.2 per cent pre-tax profit rise for the year ended March to Y8.21bn (\$69.8m). AP-DJ reports from Tokyo.

The chain, with large outlets in Tokyo, Kobe, Kyoto, and other Japanese cities, noted that clothing sales were particularly strong, rising 8.6 per cent to Y125.3bn.

Household goods were up 6.9 per cent to Y22.9bn. This took overall sales to Y813.8bn, up 6 per cent.

Net earnings per share rose to Y24.87 from Y22.53.

The company forecast that sales in the current year would increase to Y329bn. It said that pre-tax earnings would reach Y8.25bn.

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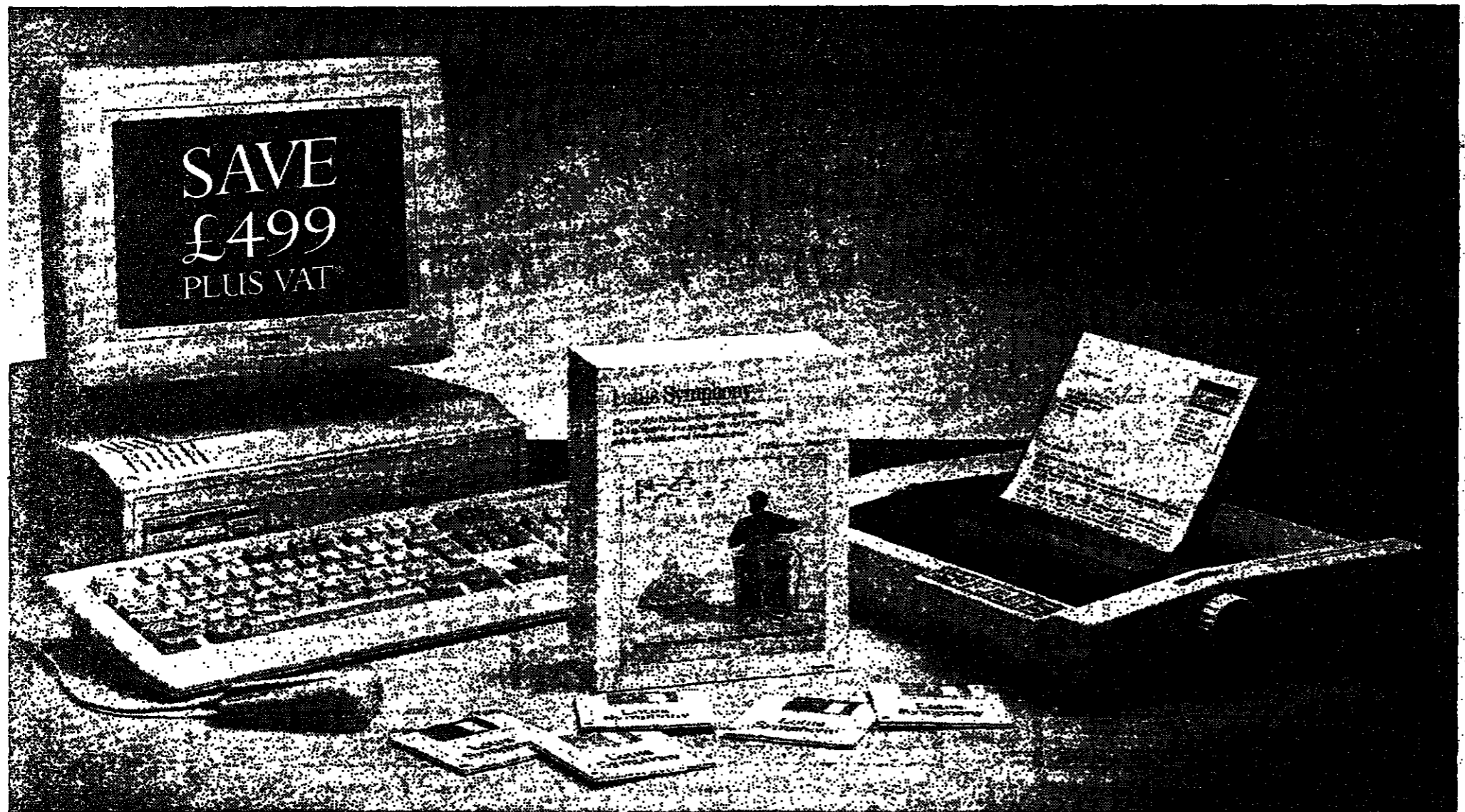
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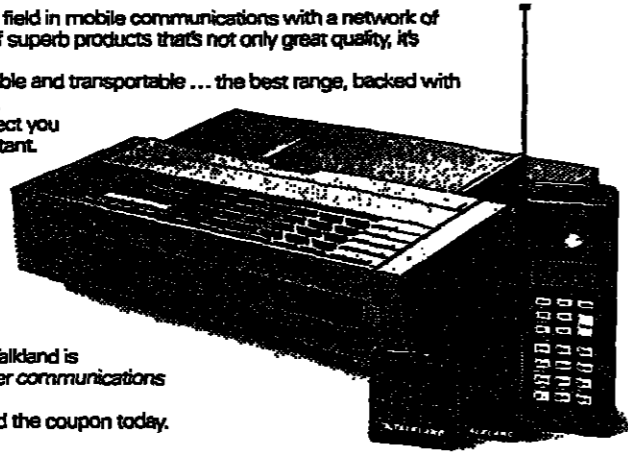
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## Wellcome considers counter drugs unit

By Peter Marsh

WELLCOME, the British pharmaceutical company, is considering setting up a new division to boost sales of over-the-counter medications. These are drugs which can be purchased through pharmacists and other retail outlets without a doctor's prescription.

Wellcome already gains about a fifth of its annual revenues of some £1bn (\$1.64bn) through sales of such formulations, mainly products to treat coughs, colds and other minor ailments. It hopes to increase those sales, possibly by producing over-the-counter versions of its existing prescription products.

One specific possibility would be to make a non-prescription form of Zovirax, a drug which combats herpes. Managers at Wellcome believe that could be successfully marketed for treating other, less serious, ailments including minor skin disorders.

The move, which the company's directors are to consider next month, would be aimed mainly at countries in continental Europe. Wellcome believes there are big opportunities for increasing its presence in over-the-counter drugs in this region, especially in West Germany and Italy.

Non-prescription medicines are growing in importance worldwide. They account for global sales of about \$10bn a year, or roughly one-eighth of the total pharmaceutical market.

Their use is growing rapidly as people in many countries increasingly treat health problems by drugs which they buy themselves. Another factor is the desire by many big pharmaceutical companies to put marketing resources behind branded products which can be sold directly to consumers. That reduces the likelihood



John Robb: takes over as chief executive next year

of sales being affected by cost-cutting measures by government healthcare agencies. These organisations, which in Europe foot the bill for most prescription products, are in many countries taking steps to minimise drugs spending.

Leaders in sales of over-the-counter medications are mainly US companies, including American Home Products, Procter & Gamble and Johnson & Johnson.

Wellcome's desire to make a push in this field is thought to have been spurred partly by the appointment as deputy chief executive of Mr John Robb, a marketing-oriented drugs industry manager, previously group managing director at Beecham, a UK pharmaceutical company with a strong non-prescription business.

Mr Robb is expected to take over as chief executive at Wellcome following the retirement next year of Sir Alfred Shephard.

## Beecham seeks rapid rise in sales of new heart drug

By Peter Marsh

BEECHAM, the UK pharmaceutical company, is setting the price of a new drug for treating heart attacks at about half that of a major rival in an attempt to build up rapidly a market share in this field.

The drug, called Eminase, was formally launched on the British market yesterday and is one of a relatively new class of products called thrombolytics.

These are given to patients shortly after they suffer heart attacks. They can prevent death by quickly dissolving the blood clots which, in these patients, threaten to cut off circulation.

Beecham, which is in the process of merging its pharmaceutical operations with the US's SmithKline Beecham to create one of the world's largest healthcare groups, believes Eminase can reduce deaths from heart attacks by up to half if administered soon enough. Some 100,000 people in Britain die from these conditions each year.

Beecham said yesterday it would sell Eminase, which was developed in the company's UK laboratories, for \$455 (\$615) a dose. This is roughly half the

price of a major rival to Eminase - a drug called Activate which has been developed in the US by Genentech, a US biotechnology company, and is sold in Europe by Boehringer Ingelheim of West Germany.

The British company hopes the lower price will make the product more attractive to hospitals and health authorities than Activate, which costs \$900 in Britain.

Another advantage, according to Beecham, is that Eminase can be given to patients at the scene of a heart attack by an injection. Activate, in contrast, has to be slowly infused into a person's veins in a more complex procedure which has to take place in an operating theatre.

Activate has built up sales rapidly in the US, where it became available in 1987 and where it had sales of about \$100m in its first year. Revenues from Activate in Europe have, however, been relatively meagre.

Both Eminase - already available in some European countries such as West Germany but not in the US - and Activate face competition from other, much cheaper products which have the generic name

streptokinase. These drugs, which have been available for some years, also dissolve blood clots but are thought by some observers to be more difficult to administer and to have more side effects than the newer products.

But streptokinase has the advantage of being much cheaper at about £100 a dose. Two of the leading suppliers of streptokinase are Hoechst of West Germany and KabiVitrum of Sweden. These two companies are thought to account for the lion's share of annual European sales of streptokinase, which are running at about £20m.

Some analysts believe that the effectiveness of streptokinase can be improved by administering it with aspirin, another very cheap medication.

The eventual share of the thrombolytics market that streptokinase takes compared with the newer formulations will depend to a large degree on the results from scientific studies which are looking at the exact effects of all three products. A heart drug born of a 'crazy idea', Page 18

## PKI share trading suspended

By Our Financial Staff

THE supervisory board of Philips Kommunikations Industrie (PKI), part of the West German arm of the Dutch electronics and electrical group, plans to release a major statement today.

The move follows yesterday's suspension of the company's share price. PKI is owned over 70 per cent by Allgemeine Deutsche Philips Industrie, a subsidiary of Philips NV.

Yesterday the talk in both

the German and the Dutch stock markets suggested that Philips might attempt to buy out the 30 per cent minority interest.

No comment was immediately available from PKI. In January this year Philips said that it had no plans to raise its 70 per cent in PKI after rumours about such a move had circulated on the Frankfurt bourse.

Philips said at the time that it could not comment on the

distant future "but there are no immediate plans to raise our stake."

On Friday PKI shares changed hands at DM693 (\$857) in Frankfurt. German share traders also speculated that Robert Bosch, the German electronics group, had been looking into the possibility of buying into PKI.

Yesterday an official at Bosch, which is a private company, declined comment on the rumour.

## Agie recovers strongly to Sfr13.5m

By William Dullforce in Geneva

AGIE, the Swiss machine tool group, yesterday reported a strong recovery in consolidated net earnings to Sfr13.5m (\$7.9m) in 1988 from Sfr2.4m in the previous year.

Sales climbed by 15.3 per cent to Sfr388m. The trading profit before personnel costs at Sfr162m was 14.5 per cent higher than in 1987, while cash flow more than doubled to Sfr30m.

Agie, the world leader in

electrical discharge machining equipment, said it had maintained its strong position in Europe and had achieved excellent results in the Com-econ countries of Eastern Europe in 1988.

Sales in the US had been "satisfactory" while deliveries to the Asian zone were still "unsatisfactory."

At the end of 1987 Agie took over Elox, the electrical discharge tool division of Colt

Industries in the US. Elox will start delivering a new generation of machines designed for the US market in 1989, Agie said.

Three subsidiaries developing laser technology are still not contributing to group earnings. Agie Holding, the parent company in Zug, operates a fiscal year ending March 31.

and has not yet reported its results or indicated the shareholders' dividend.

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INTERNATIONAL CAPITAL MARKETS

IBJ to take stake in US leasing specialist

By Stefan Wagstyl in Tokyo
INDUSTRIAL BANK OF Japan, Japan's largest long-term finance bank, is planning to expand its international operations by taking a 20 per cent stake in D'Accord, a US leasing specialist.

Mitsubishi Trust seeks LSE listing

By David Laocelles, Banking Editor
MITSUBISHI Trust & Banking Corporation, Japan's largest trust bank, is to seek a listing on the London Stock Exchange next month.

US broking arbitration broadened

By Janet Bush in New York
INVESTORS will find it considerably more difficult to sue their brokers after a US Supreme Court decision which broadened the binding power of arbitration procedures.

Finance world feels force of Japanese personalities

Ian Rodger on the rise of international negotiators

Not so long ago, top bankers and finance ministry officials around the world would have paid little or no attention to the Japanese Government's annual ritual of shifting its top bureaucrats.

FT INTERNATIONAL BOND SERVICE

Table with columns for Country, Bond Name, Issued, Bid, Offer, Day, Week, Yield, and other financial metrics. Includes sections for US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLES, and SWISS FRANC STRAIGHTS.

Yasuda Trust Australia Limited
U.S. \$100,000,000
10 1/2% Guaranteed Notes Due 1998
Guaranteed as to payment of principal and interest by The Yasuda Trust and Banking Company, Limited

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£25,000,000
Sterling Commercial Paper Programme
Arranger and Dealer: Hill Samuel Bank Limited
Issue and Paying Agents: Midland Bank plc
APRIL 1989

SWEDISH INDUSTRY
The Financial Times proposes to publish this survey on: 30th June 1989
For a full editorial synopsis and advertisement details, please contact: Chris Schanning on 01-873 3428
or Gillian King on 01-873 4823
or write to them at: Number One Southwark Bridge London SE1 9HL
FINANCIAL TIMES



INTERNATIONAL CAPITAL MARKETS

CFTC eases rules for UK firms

By Katharine Campbell

THE COMMODITY Futures Trading Commission, the US federal futures regulator, yesterday formally granted an exemption from the full force of US regulation to UK firms doing business with US clients.

However, terms of the agreement, the culmination of nearly two years of negotiation between UK and US regulators, is a modified good deal in recent weeks - failed to satisfy everyone, including some parties to the agreement.

Concerns expressed in recent months by affected UK firms that their British regulators had moved in to the extra-territorial demands of the CFTC will be amplified by the Department of Trade and Industry's first public admission that it sees jurisdictional difficulties in the deal.

While Mr Roy Croft, executive director of the SIB, bravely hailed the deal as "a good basis for developing regulatory co-operation between the various authorities," Mr Brian Willott of the DTI's financial services division noted yesterday: "We do not share the view of the US authorities that it is appropriate for them to regulate unsolicited business [from US clients to UK firms]."

The Association of Futures Brokers and Dealers, too, sounded less than enthusiastic. Mr Christopher Sharples, chairman of the AFD, voiced his "disappointment at not having been able to persuade the CFTC that certain aspects of the UK regulatory framework, though different, are nevertheless adequate."

Yesterday's CFTC exemption means that British firms operating on behalf of US customers do not have to comply with all requirements that normally apply to the sale of foreign securities and futures into the US. While the agency grants such an exemption on the basis of recognising the comparability of UK regulations, the CFTC has reserved the right to apply its own rules in some cases where they differ from

those laid down in the UK. The asymmetry inherent in the current situation that concerns the DTI is that whereas the US exemption makes no distinction between solicited and unsolicited business, the FSA does make such a distinction.

However, the Government's principle is little comfort to firms caught by terms of the agreement. "We decided the jurisdictional question...was not sufficiently strong to block the deal," Mr Willott admitted. "It is an issue between governments that does not bear on the current agreement."

Sterling Eurobond new-issue activity rises

By Norma Cohen

WITH THE dollar seemingly headed inexorably upwards, the inability to make interest rate swaps work on dollar-denominated Eurobonds is proving frustrating to underwriters.

But all investor appetite for Eurodollar bonds has proved strong in the past few trading sessions and yields on underlying US Treasuries have come down considerably.

Still, for those borrowers willing to accept fixed-rate debt, dollar Eurobonds remain a possibility. Late yesterday, General Electric Credit was said to be considering bids from underwriters on a \$300 to \$400m seven-year issue with a target rate of about 5.45 basis points over US Treasuries.

Dealers said that at least one sovereign borrower was rumoured to be considering bids. New-issue activity picked up yesterday with the launch of two short-dated sterling Eurobonds aimed at tapping invest-

ment demand where yields are highest. Ford Credit Funding Corp issued a \$50m three-year Eurobond via Finance Bank bearing a coupon of 12.25 per cent and priced at 102 to yield 69 basis points over the 10 1/2 per cent gilt stock due 1992. Hambros said the bonds were aimed at the same retail clientele that purchased high-coupon Aus-

tralian and Canadian dollar bonds. Dealers said the securities appeared reasonably priced, offering a fairly wide pick-up as seasoned Ford paper in sterling, which has traded at a spread as narrow as 30 basis points over gilts in recent months.

Deutsche Bank Finance NV issued a \$50m bond due January 1994 intended to become fungible with an existing \$75m tranche of identical securities issued in January. The bonds, launched via Baring Brothers, carry an 11 per cent coupon and are priced to yield 62 basis points over the 10 per cent gilts of 1994. The existing tranche of the securities were trading at 46 basis points over

gilts.

US Treasuries mixed as FOMC begins meeting

By Janet Bush in New York and Katharine Campbell in London

US TREASURY bonds yesterday closed mixed after a day of inconsequential movements as the Federal Open Market Committee began its meeting. The cautious mood also reflected a lower dollar amid rumours that West Germany will raise interest rates this week.

BENCHMARK GOVERNMENT BONDS table with columns for Country, Bond, Price, Change, Yield, Week ago, Month ago

GOVERNMENT BONDS

of the market was unchanged to a point lower while long-dated issues were as much as 1/2 point higher. The Treasury's benchmark long bond outperformed the rest of the curve, rising 1/2 point for a yield of 8.1 per cent.

INTEREST RATE CONCERNS

also beset the French market, although turnover was not high as dealers and investors drifted back from the long weekend. The June futures contract on the Miff opened 26 basis points lower at 106.34, dropping further during the day, as concerns about pres-

FRUGES IN THE German bond market

around the official fixings were surprisingly stable given the dramatic appreciation of the dollar while the

US exchange woos Soviets

By Katharine Campbell

IN THE middle of extensive federal investigations into the soundness of the US futures industry, one exchange, at least, is not neglecting its international marketing programme.

increase preoccupied traders

Some technical short covering helped the market to close off its lows at 106.40.

THE UK gilt-edged securities market

headed lower in listless trading ahead of major economic figures tomorrow and Friday. The issue of three non-government sterling bonds also depressed the market at the start.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table showing Rises and Falls Yesterday with columns for British Funds, Corporations, etc.

LONDON RECENT ISSUES

Table showing London Recent Issues with columns for Issue, Price, etc.

FIXED INTEREST STOCKS

Table showing Fixed Interest Stocks with columns for Issue, Price, etc.

RIGHTS OFFERS

Table showing Rights Offers with columns for Issue, Price, etc.

LONDON TRADED OPTIONS

PLESSEY was the only stock to attract more than 2,000 contracts on the London Traded Options Market yesterday, business in it coming to 2,059 contracts, consisting of 1,796 calls and 263 puts.

The index itself lost part of the recent gains which have seen it to post-Great Britain, to end 13.2 points down on balance at 2,130.7, partly under the influence of a weak opening on the FT-SE 100 index, no so long ago a boom element on the options market.

Table showing London Traded Options with columns for Issue, Price, etc.

Table showing London Traded Options with columns for Issue, Price, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Table showing Equity Groups & Sub-sections with columns for Index No., Day's Change, etc.

FIXED INTEREST

Table showing Fixed Interest with columns for Price Indices, etc.

Opening index 2147.5; 10 am 2143.2; 11 am 2138.9; Noon 2141.8; 1 pm 2138.0; 2 pm 2138.6; 3 pm 2139.1; 4 pm 2136.3; 4.05 pm 2136.3

TRADITIONAL OPTIONS

Table showing Traditional Options with columns for Issue, Price, etc.



UK COMPANY NEWS

# Allied-Lyons disappoints City with 15% advance to £502m

By Lisa Wood

ALLIED-LYONS, the UK food and drinks group in which Bond Corporation has a 9.7 per cent stake, yesterday announced a pre-tax profit of £502m for the full year to March 4 1989, an increase of 15.1 per cent on the previous year.

Turnover at £4.5bn showed an increase of 6.3 per cent, and trading profits advanced from £527m to £588m. Earnings per share showed an increase of 14.1 per cent, at 43.7p.

The directors proposed a final dividend of 10p per share, making a total of 15p (18p).

The results, with a slightly higher property element than expected, were marginally below City forecasts and the share price closed down 10p at 452p.

The Stock Exchange was

also affected by Allied's warning on the possible impact of high interest rates on consumer spending this year.

Allied is Britain's second biggest brewer, with 6,600 pubs. But it made little mention of the possible consequences for it of the Monopoly and Mergers Commission's report on the brewing industry, which recommended that no brewer should own more than 2,000 pubs.

The group underlined the value of its pubs by making a property revaluation giving rise to a surplus of £878m. This, combined with a positive cash flow during the year, reduced Allied's gearing from 64 per cent at the start of the year to 35.5 per cent at the year end.

Sir Derrick Holden-Brown, chairman, said, all three divi-

sions made good progress during the year.

He was particularly optimistic about the purchase of 54 per cent of Chateau Latour completed this week. Allied already held 25 per cent of this prestigious premier cru wine producer and believes the acquisition will be of great benefit to its wine and spirits portfolio.

The beer division's performance was strongest, with trading profits increasing by 15.3 per cent to £200m. Market share was held, and Castlemead xxx and Lowenbrau had, according to Allied, an "outstanding" year.

Retailing results were "very good" with the Porterhouse chain, Calendars and Muswell's all strong features. The wines and spirits division, with brands including Bellantine's Scotch, the second

best-selling Scotch in the world, made "encouraging progress," said Allied. Trading profits increased by 8.4 per cent to £271m.

However, the company warned that substantial profits progress should not be immediately expected from its distribution agreement with Suntory, the Japanese whisky group, as significant amounts would have to be invested in marketing in Japan.

Trading profits in the food division grew by 7.5 per cent to £115m with Allied blaming the weather, currency movements and poorer sales in supermarkets for the restrained profit growth. The group is initiating a review of the division. Allied said it was interested in businesses being sold by R J R Nabisco in Europe.

See Lex

# Puzzling and incongruous link

Clare Pearson speculates on the effect of ADT's stake in Christies

THE 5.6 PER CENT stake in Christies International, the blue-blooded London-based art auctioneer, recently taken by ADT, the Bermuda-registered electronic security systems and vehicle auction conglomerate, must be one of the most incongruous links ever thrown up by the workings of the stock market.

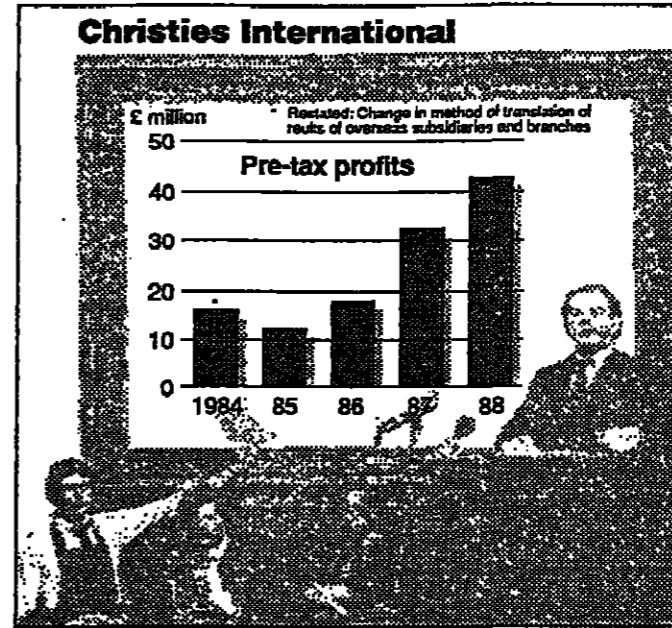
Today's annual meeting may throw more light on the attitude taken by Christies' management, which it is presumed would resist any bid attempt. But Mr Michael Ashcroft, who chairs ADT, is providing no help on the puzzling move.

It could of course simply be that ADT, which started buying about three months ago, wants to take advantage of the remarkable and continuing recent buoyancy of the fine art market.

If so, last week's record \$204.82m (£122.5m) sales of Impressionist and modern works in New York achieved by Sotheby's Holdings, the larger rival with which Christies shares the international market, will have already borne out its judgement. The sale triggered a sympathetic rise in Christies' share price.

Nevertheless, it would still make Mr Ashcroft's choice of investment easier to pigeon-hole if they was any evidence he was an art enthusiast. This would put it in line with the 6 per cent stake in Christies acquired last year by Mr Robert Holmes à Court, the Australian businessman, which has been seen as such an extension of his penchant for art collecting as the work of an art collector.

However, Mr Christopher Davidge, Christies' managing director, said yesterday he had not been able to track down any evidence that Mr Ashcroft was a customer. Sotheby's also did not think it had come across him. Mr Ashcroft himself has declined to comment on whether he collects art.



A bid by ADT itself cannot be ruled out, despite the financial strain, since Christies would have to be worth at least £500m at current prices, the apparent lack of business logic, and the company's stated determination to stick to its current businesses.

There is a minor business overlap in the area of vintage car auctions, but some ADT followers point to similarities in the handling of multiple clients and processing of paperwork.

But it seems more likely that ADT is hoping to benefit from any bid that may emerge in due course from another source, especially since it has declared its stake without bidding.

Some defence is provided by the 20 per cent of the shares that are held in trust. But the addition of Mr Holmes à Court signals some destabilising of the share register, even though a friendly stake of almost the same size is held by the Cayzer

family's quoted vehicle, Caladonia Investments.

Christies has been subject to occasional bid speculation over the last couple of years and was briefly threatened with a takeover last year from Phillips, the privately-owned and much smaller auction house. This was never taken very seriously, however, and lapsed when Phillips failed to find financial backing.

Nevertheless, the history of Sotheby's, which floated in London and New York last year in virtually bid-proof form, provides an informative precedent. It was taken private in 1988 by Mr Alfred Taubman, the US property developer who had emerged in the white knight's role after a slump in the art market and an attack by two Americans who had made their fortunes in the carpet underlay business and were seen as highly unsuitable proprietors.

But Christies' followers say it is very unlikely such a

sequence of events might occur in the medium term. This is not only because Christies' value is buoyed up by the strength of its market, but also because it is hard to see how any other management could take better advantage of that strength.

Lord Carrington, the former Foreign Secretary, is credited with having overhauled the company dramatically since he took over the chairmanship last summer. Mr Davidge, appointed as managing director in January, is also viewed as energetic.

Christies is certainly no poor relation of Sotheby's in terms of performance. Though Sotheby's now outstrips it in terms of sales per employee, its rate of sales growth has been higher than Sotheby's during the last few years, and with better operating margins.

But even if improvements in the administration of the company could be made, a successful hostile bidder would still run a severe risk of jeopardising the delicate relationships with art sellers which are central to Christies' success. They are built up over long years by valuers and auctioneers who are certainly not working there for the money and could easily vote with their feet.

As for companies with which an agreed deal might be struck, there are not many obvious candidates. Christies would not, for instance, seem to fit in with the directions taken recently by Pearson, which owns the Financial Times and counts fine china among its other interests, which was once tipped as a possible bidder.

For the moment ADT is looking at an investment which, pending another spectacular sale, or further perplexing stake building, looks fully valued. The shares, which climbed a further 13p to £10.21 yesterday, stand on a prospective p/e in the mid-tens.

# Calor declines to £60m as the mild winter takes its toll

By David Waller

THE EXCEPTIONALLY mild winter took its toll on the Calor Group, where both turnover and pre-tax profits for the year to March 31 slipped as the UK experienced the second warmest winter since records began in the 17th century.

Pre-tax profits for the bottled gas company - which sold its North Sea interests a year ago - fell from 264.4m to 250.1m on turnover clipped by £14.3m to 229.1m. Attributable profits slid from 243.5m to 240.4m.

Earnings per share edged down, from 26p to 24.5p, but the final dividend was increased from 10.5p to 11.5p, making 17.5p (16p). The company conceded that with the payout at this level, dividend cover was down on its longer range targets.

Overall, volume sales were slower than the previous year's levels. Mr David Mitchell, Calor's chief executive, said that the result would have been a lot worse but for the success of the company's bulk sales to industry and to individuals requiring a "piped-in" substi-



tute for mains gas. Sales of butane gas cylinders for cabinet heaters and the like were sharply down. "We were alright until November," the chief executive complained, "but after that it just got warmer and warmer."

Another factor behind the slippage at the pre-tax level was a turnaround in the interest situation; the £28m cash contri-

bution which accompanied the demerger of Acre Oil last year meant that interest income of £1.5m in 1987-1988 turned into an out-going of £1m last year.

The directors said they would soon be back on a growth tack - in the absence of yet another mild winter.

COMMENT

Back in November, the City was confidently forecasting an attributable profit of £52m for Calor. But at that point, it was cold; throughout the rest of the winter, it was warm and the consensus yesterday was that the company had done well to hold the fall in profits to a 8.6 per cent. In the absence of a repeat of last year's non-winter, the company should make £58m at the attributable level this year. Down 2p to 37p yesterday, the shares are on a prospective multiple of about 12. This seems high until one remembers the huge dividend: the shares are on a prospective yield of well above 6 per cent if the payout increases by a tenth this year.

# Boots to sell three companies

By Vanessa Houlder

BOOTS, the retail and industrial chemist, yesterday announced plans to sell three subsidiaries involved in the manufacturing and marketing of diagnostic and surgical equipment.

The three companies, Clement Clarke International, Clement Clarke and John Weiss & Son, have a combined annual turnover of £8.5m and were acquired when Boots bought Clement Clarke Holdings, a chain of retail opticians, in 1986.

The company said the businesses did not meet its strategic criteria

# Armitage Bros acquires Wafcol

Armitage Brothers, manufacturer and distributor of pet food products, yesterday announced the acquisition of Wafcol, a dog meals and treats business based in Stockport, Cheshire, for £250,000 in cash.

# Copymore expands via purchase of Mikron Business Systems

Copymore, the office equipment supplier, has acquired the business and trading assets of Mikron Business Systems.

Copymore, which joined the USM a little over a year ago, will pay cash for the amount by which tangible assets of

Mikron at completion (some £188,000 at May 3) exceed liabilities only up to an amount equal to its tangible assets.

Minimum agreed payment for goodwill is £350,000, of which £125,000 was paid in cash at completion. The remaining £225,000 is payable

in cash on August 31. An additional goodwill payment of up to £150,000 may become payable based on Mikron profits for the 14 months to July 31 1989. Any such deferred amount will be payable in cash or shares.

Mikron's principal business is the sale, supply and servicing of photocopiers and other office automation equipment. Accounts for the year to end-May 1988 showed total revenue of £700,000. Service income accounted for some 25 per cent of revenue in the period.

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# "Another year of strongly increased profits."

*Derrick Holdenhauer*  
(Extracts from the Chairman's Statement)

Pre-Tax Profit		Earnings per Share		Dividends per Share	
1988/9	1987/8	1988/9	1987/8	1988/9	1987/8
£502m	£436m	43.7p	38.3p	15.0p	13.0p
Up 15.1%		Up 14.1%		Up 15.4%	

52 weeks to the 4th March 1989

"All three divisions made good progress and the year has seen some exciting developments which augur well for the future. Foremost amongst these is the start of our partnership with Suntory of Japan. I am also delighted to announce that our purchase of 54% of Chateau Latour, in addition to the 25% already held, has now been completed.

Allied-Lyons, now truly international in scope, has an excellent growth record based on management skills, sound financing and an outstanding brand portfolio. These strengths give us great confidence for the future."





UK COMPANY NEWS

Profits advance to near £12m and debenture placing to raise £60m  
**Vaux allays City fears of cash call**

By Lisa Wood

VAUX, the Sunderland based brewer, yesterday reported a 20 per cent increase in pre-tax profits to £11.85m for the half year to March 18.

The results were at the top end of market estimates with Vaux allaying City fears of a rights issue via the issue of £60m of debenture stock 2019.

The issue is being underwritten by Noble Grossart and Cazenove & Co. The stock being placed by Cazenove, will be issued on terms whereby its gross redemption yield on issue will be at a margin of 150 basis points above the average gross redemption yield on 9 per cent Treasury stock 2008.

Mr Paul Nicholson, chairman of Vaux, said the issue took advantage of the favourable climate which presently

existed for raising long term money.

Earnings per share were up by 19 per cent to 7.04p and the interim dividend is being stepped up from 2.16p to 2.59p.

Explaining the 20 per cent increase in dividend Mr Nicholson said: "The board believes that under current tax laws it is beneficial to shareholders to pay out a higher dividend and accept a reduction in cover."

Turnover at £100.05m for the brewing, wines and spirits and hotel group, was up by 14.45 per cent on the corresponding period of the previous year.

Swallow Hotel's trading profit was £5.34m compared with £3.83m with room occupancy up from 58.1 per cent to 61.9 per cent.

Vaux Inns, which operates

111 managed houses, made a satisfactory start with a trading profit of £1.56m compared with last time's £1.59m when they were part of the Vaux and Ward brewing divisions.

Breweries contributed £3.82m (£3.96m) to trading profits with draught beer sales ahead of last year because of the growth in sales of franchised Labatt and Tuborg. Packaged beer sales were marginally behind last year with Tesco, a major customer, deciding to triple source supplies.

**COMMENT**  
 Vaux, in which Queens Most House has an 8.5 per cent shareholding, is moving rapidly from being a brewing company to a more broadly based leisure business. Hotels will

account for more than 50 per cent of trading profits in the second half. These will be boosted by a contribution from nursing and retirement homes acquired from Ladbroke Group earlier this month. Three more hotels are being built and two more are in the pipeline which will mop up a significant element of the proceeds of the debenture issue.

Vaux Inns, which brings a new focus to the managed houses, has got off to a good start. The brewing division, with a strong momentum to sales coming from the new lager brands, could be adversely affected by the introduction of guest beers. Analysts are looking for pre-tax profits for the full year of £31.5m giving a prospective p/e of more than 15 times.

**Acquisitive Blenheim advances to £3.5m**

By Vanessa Houldler

BLENHHEIM Exhibitions, the USM-quoted exhibition organiser, increased pre-tax profits from £1.48m to £3.51m for the six months to February 28. The advance came on turnover increased from £5.83m to £14.96m.

Most of the growth came from acquisitions, although the company estimated that it had 30 per cent like-for-like growth.

During the period, the company bought 27 new exhibitions, chief of which were Inter Airport in West Germany and Equip'hotel in France. Blenheim said it had successfully integrated all the new acquisitions.

Mr Neville Buch, chairman, said that the company intended to keep up the pace of acquisitions, mainly in Europe.

As well as expanding its presence in France, West Germany and Switzerland it expected to move into Italy and Spain.

Mr Lawrie Lewis, chief executive, said that the company was increasingly seeking to buy major exhibitions. "We want to acquire and develop many definitive, top quality exhibitions which we can replicate in other markets," he said.

Since the year end, the company obtained a listing on the Second Marché in France, which accounts for a quarter of the share capital. Mr Buch said that Blenheim hoped to obtain a quote on the Frankfurt exchange by spring next year.

Overseas quotations demonstrate that Blenheim was a truly European company, he

said. "We motivate by not being arrogant British colonialists," he added.

Earnings per share increased 67 per cent to 15.2p (9.1p). An interim dividend of 4p (2.4p) was declared.

**COMMENT**  
 With tongue firmly in cheek, the Blenheim duo likes themselves to "schoolboys in a sweetshop" where acquisitions are concerned. As rarely a month goes by without a deal taking Blenheim into yet another market, the comparison might seem well deserved. Nonetheless, Blenheim's taste for expansion has brought it a well diversified spread of activities and markets, and good opportunities for cross-selling and replicating exhibitions in

other markets. With a strong forward order book Blenheim supremely confident about the future, arguing that - even in the event of an economic downturn - companies try to improve their market share and exhibitions are a cost-effective and increasingly popular way of attracting customer attention. Perhaps the most troublesome effect of its zeal for expansion is that the acquisition of vast quantities of goodwill has left it with negative assets. But this does not appear to cramp its style although it makes it unlikely that it could meet the more rigorous demands of the main market. Assuming pre-tax profits of £3m for the full year, the shares, unchanged at 88p, are on a fully valued p/e of 22.

**GWR checked by start up costs of new channel**

By David Waller

GWR, the USM-quoted west country radio station which is about to merge with Consolidated Radio Holdings, yesterday reported pre-tax profits up from £354,000 to £406,000 during the six months to end-March. Turnover rose from £1.92m to £2.34m.

The figures reflected costs associated with starting up Radio Brunel, a medium wave channel which went on air in November. The company warned that costs of the new channel - designed to appeal to affluent middle-aged listeners - would restrict group

profits over the whole year.

Earnings per share worked out at 20.5p, up from 19p in the comparable period; fully diluted earnings were 18.8p (17.4p). The interim dividend is 3p (nil).

In a separate development, GWR is making a slight improvement in the terms of its offer for CRH. CRH shareholders are now being offered 37.4 new GWR shares for every 100 CRH held, valuing the group at about 265p per share compared to 262p in the original offer. The change has been made for technical reasons.

**Advertising demand boosts Metro Radio**

By John Ridding

METRO RADIO Group, the independent radio operator for the north-east of England which joined the USM in December last year, yesterday announced pre-tax profits of £693,000 for the six months to the end of March, an increase of 88 per cent.

The results are the latest illustration of the buoyancy of the independent radio sector, which has seen profits and share prices climb rapidly over the last year. Metro's Shares, which were floated at 110p, yesterday closed at 190p, 3p up on the day.

Turnover for the interim period increased from £2.43m to £2.68m as a result of the rising demand for advertising in the region and the increased share going to radio. Earnings per share climbed from 3.2p to 5p and there is an interim dividend of 1.25p (0.5p).

The bulk of profits came from advertising sales, with a contribution increased from £124,000 to £400,000. The production of radio commercials brought £70,000 and sponsorship deals returned £117,000. The balance included around £70,000 from investment of the net flotation proceeds and interest receipts.

Mr Neil Robinson, managing director, said that Tim, the station which broadcasts to Cleveland and North Yorkshire, had increased its listening audience by 38 per cent.

Mr Robinson said around £130,000 had been spent on start up costs for a new station, Great North Radio. This would be taken as an exceptional item at the year end.

Metro Radio has said that it has a clear strategy of acquisitions in the radio sector ahead of the industry deregulation outlined in the government's white paper on broadcasting.



Sir Derrick Holden-Brown (left), chairman of Allied Lyons and Richard Martin, chief executive, enjoy a pint together after the press conference at which they announced a 15 per cent rise in both pre-tax profits and dividends for 1988

**Daily Telegraph advances 31% to £8.8m**

THE DAILY Telegraph yesterday announced pre-tax profits of £8.8m for the three months to end-March 1989, an increase of 31 per cent on last year's £5.7m.

Turnover in the period rose from £31.1m to £38.5m and included £100,000 (£1.1m) of contract printing sales.

At the operating level profits rose 15 per cent to £10m (£8.7m), and there was a share of profits of associated companies of £100,000, attributed to the joint venture printing company at Trafford Park, Manchester.

Lease charges and interest payable fell from £2m to £1.3m following the transfer of lease charges in Manchester to the new joint venture company.

After tax of £109,000 (£200,000) earnings per share improved to 6.9p (6.3p).

There was no extraordinary charge this time. Last year there was a charge of £4.2m, which represented the cost of redundancy payments. This charge was offset by an extraordinary profit arising from the sale of assets to the joint venture at Trafford Park.

**Wassall acquires Antler following agreed £19m bid**

By Andrew Hill

WASSALL, the aspiring conglomerate, yesterday added a second leg to its business with an agreed bid for Antler, the USM-quoted manufacturer of luggage and travel goods, valuing the latter at £18.5m in shares or £19.1m in cash.

The bid pushed Antler's share price up from 200p to 315p, 12p short of Wassall's cash alternative of 325p per share.

Mr Christopher Miller, Wassall's chief executive, yesterday said that it would take at least three or four months to integrate Antler. After that, Wassall, headed by a number of ex-Hanson executives, might start to pursue a more aggressive acquisition policy.

"The one thing we haven't done in a major way yet is the classic Hanson bid, which might be hostile and could involve selling some part of the acquisition to get our money back," he said yesterday.

Mr Miller said the group had started by buying companies which could provide strong intermediate management. In the future that would enable Wassall to take on badly-managed companies and realise their full potential.

"Leisure products are some-

thing we are quite interested in because we think there are specific things we can do to grow the business organically," he added.

Wassall hoped to develop the Antler brand-name on a range of leisure and travel products, such as hand-bags, wallets and belts, said Mr Miller. The USM company, which also sells goods under the Revelation brand-name, manufactures traditional suitcases as well as a range of specialist equipment bags, picnic baskets and garment carriers.

Wassall, which already owns office furniture and vessel manufacturers, is offering 325 new shares for every 377 Antler shares. Wassall's share price dropped 9p to 268p yesterday, valuing each Antler share at about 314p.

Shareholders representing 73 per cent of Antler's equity have already committed their holdings to the Wassall offer.

In 1988, Antler made £1.6m before tax on sales of £13m. It had net assets of £4.3m at December 31. In the 11 months to the same date, Wassall, boosted by acquisitions, made pre-tax profits of £502,000.

News Digest

**LAING PROPS Chelsfield raises stake to 10.4%**

CHELSFIELD, the private property company controlled by Mr Elliott Bernard, has increased its stake in Laing Properties again.

The group has bought a further 1.21m ordinary shares through Chelsfield Securities, increasing the total holding from 8.3 per cent to 10.4 per cent.

Mr Bernard is a former senior executive of Morgan Grenfell, the merchant banking group, and Stockley, a property group taken over by Mounfield in 1987.

Chelsfield's stake in Laing first emerged last summer, but the quoted property group does not regard it as a threat. Family interests account for about 38 per cent of Laing Properties' equity.

There was an extraordinary debit of £74,000 relating to the closure of the Puma plant at the end of the year.

Directors said the present year had started well in both divisions. No further decline in margins was expected unless housebuilding demand fell below present predictions.

issued and to be issued share capital of Northern Engineering Industries has been declared unconditional.

Valid acceptances of the offer have now been received in respect of 140.8m NEI shares representing 99.7 per cent of the issued ordinary capital.

Together with acceptances from an associate and the Rolls-Royce Pension Fund and taking into account the 13m NEI shares Rolls-Royce owned prior to the offer, Rolls therefore owns a total of 151.8m NEI ordinary (64.4 per cent).

which was taken over by Mr Stephen Parris and European Trust in April, is to acquire Cargo Control Equipment, a manufacturer of load restraint equipment, for an initial £780,000 in shares.

Mr Parris, ex-stockbroker and now Jantar chairman, said this acquisition represented the first stage in the development of Jantar as an industrial holding company initially concentrating on the light engineering sector.

In the eight months to February 28, Cargo made a pre-tax profit of £57,000 on turnover of £780,000. At that date, net assets were £177,000. At the company's request, Jantar's shares were suspended at 130p yesterday pending shareholders' approval of the deal.

**TMD ADVERTISING Tops £1m with 84% increase**

TMD Advertising Holdings, the USM-traded media buyer, increased pre-tax profits by 84 per cent from £60,000 to £1.1m in the six months to end-February 1989.

The result was struck on turnover up 89 per cent to £68m (£35m), tax took £419,000 (£228,000) after which earnings per 5p share rose 61 per cent to 16.4p (10.2p). The directors have decided to pay a maiden interim dividend of 1.5p.

Mr David Reich, chairman, said each of the group companies had made new business gains, among which were assignments from Bernard Matthews, Col Debenhams, Iceland Frozen Foods and Sterling Health.

The company was now the second largest buyer of UK media, he said, yet it handled none of the UK's top 20 advertisers. The opportunities for further organic growth were therefore enormous.

**TOMORROWS LEISURE Major sale being discussed**

Tomorrows Leisure, the hotel and snooker club operator traded on the Third Market, yesterday announced that it had received an approach which might lead to the disposal of an unspecified major asset at a price substantially in excess of book value.

The company said, however, that negotiations were still at a preliminary stage.

The announcement was made in response to the recent rise in the Tomorrows Leisure share price. Since the beginning of the year the share price has advanced from 28p to stand at 65p before yesterday's announcement.

**JANTAR Cargo Control taken over**

Jantar, the shell mining and minerals trading company

**CHELSEA ARTISANS Losses follow new product**

The development of a new product with the potential "to completely transform the glass panelling and external cladding industry" has initially placed Chelsea Artisans into the red with a pre-tax loss of £107,000 for the 12 months to December 31 against profits of £223,554 in the preceding year.

The company, quoted on the Third Market, said that its primary business, diamond mirror and marble products, continued to do well but the development of the new product - Chromatics - incurred additional costs of £228,119.

Turnover rose from £2.06m to £2.23m; earnings per 5p share were 0.9p (6.3p). The dividend is maintained at 1p.

**HARDING GROUP Good start in both divisions**

Harding Group, the electrical distributor and maker of concrete floor joists, reported taxable profits for 1988 ahead 21 per cent at £1.25m. Turnover was £21.45m, a rise of 39 per cent.

From earnings per share of 7.15p (5.05p) directors are recommending a final dividend of 1.65p making 2.75p. The company joined the USM in May last year.

**ROLLS-ROYCE Bid for NEI unconditional**

The recommended offer on behalf of Rolls-Royce for the

**COMPANY NEWS IN BRIEF**

(Dover), a subsidiary of Sidro, Sidro currently holds 24.7 per cent of New London. Dover holds substantially all of Sidro's US oil and gas working interests. Its principal interest is a 34.25 per cent working interest in the Blue Hill Field, Kansas, a field already operated by New London Oil.

RPS GROUP has conditionally agreed to purchase the 40 per cent minority stake in RPS Environmental Sciences it does not already own. Consideration is a maximum £250,000 and an initial allotment of 126,000 shares will be made on completion with further issues dependent on profits. Purchase is subject to shareholders' approval.

TOMKINS has reached agreement to purchase the business and assets of Poppe Manufacturing from FKI Hagbeek. The Poppe business will form a new division within Tomkins Northern Rubber subsidiary.

TUSKIE RESOURCES believes it has confirmed the presence of a large oil accumulation in its Manzanillas concession in Colombia, where it has a 43.2 per cent net interest.

TYSONS: Donelon Tyson now owns or has received acceptances in respect of 19.15m shares representing 85.1 per cent of Tysons' issued capital. The offer has been declared unconditional in all respects.

**BRITISH DREDGING: Mr Fane Verap, chairman, told an annual meeting that trading conditions remained buoyant. He added that there were strong indications that the market value of some of the group's properties was substantially in excess of net book value and a decision to take place.**

W CANNING: Chairman told again that group sales were currently running in excess of £100m per year and Gamlen, which joined the group in January 1989, was performing to expectations. It was board's intention to reduce the disparity between interim and final dividends. Accordingly, the interim for 1989 will represent about 40 per cent of the total expected dividend for 1989.

GAFORE INDUSTRIES has acquired Davy Forge, a manufacturer of closed drop forgings in steel and alloy, from Davy Corporation for £90,000 cash. Liabilities of Davy Forge include an overdraft of £3.13m which will be refinanced within the company's banking facilities. It was board's intention to reduce the disparity between interim and final dividends. Unaudited accounts for Davy Forge for the year to end-March showed net assets of £2.13m after capitalising loans to Davy of £3.63m. Loss before tax and extraordinary items was £250,000 on sales of £7.85m.

DEVITT GROUP: The recommended offer from Steel Bullitt Jones Group has been declared wholly unconditional. Acceptances have been received totalling 95.71 per cent of the ordinary shares. The offer remains open until further notice.

EIS GROUP: The recent rights issue of 4.7m new ordinary shares was taken up in respect of 4.52m shares (96.34 per cent). EVODE GROUP now owns or has received acceptances for

**4**

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SUMMARY OF RESULTS	1988	1987
	£000	£000
Turnover	338,939	329,617
Profit before taxation	9,918	9,502
Profit after taxation	6,614	6,882
Shareholders' funds	32,191	26,771
Dividend per share	17p	15p
Earnings per share	94.2p	98.0p

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UK COMPANY NEWS

Isosceles gets response to its attack on remuneration arrangements  
Gateway discloses cost of schemes

By Nikki Tall

GATEWAY, Britain's third largest food retailer which is currently fighting a £1.75bn bid from the newly-formed Isosceles company, yesterday said that the total sum payable under its "phantom incentive schemes" in the event of a takeover at 195p a share would be under £1m.

At a level of 210p, the cost would be £4.5m and at 230p, £11.5m.

The scheme had come under attack from Isosceles, which was questioning its extent and its cost in the event of a successful bid for the food retail group. The Isosceles bid is currently pitched at 195p a share.

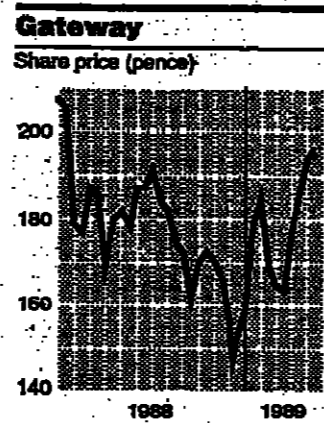
Gateway, which had earlier declined to spell out full details of these remuneration arrangements, said yesterday that they extended to 258 people. It added that the group has two phantom incentive schemes which are "an established part of the company's remuneration policy."

The arrangements, it explained, entitle holders of

the incentives to receive a cash sum equal to the excess over specified base prices of the Gateway share price ruling on the date when the incentives are exercised. Unlike conventional share option schemes, phantom schemes do not involve the issue of actual shares to participants; the cash sum is instead paid out by the company.

Yesterday, a number of remuneration consultants suggested that such schemes are becoming increasingly common in the UK - partly because some companies have reached the limit in terms of the number of shares which can, under institutional guidelines, be granted to employees through conventional options schemes. One consultant estimated that some 20 to 30 companies within the FT-100 Share Index might have "phantom incentive schemes."

Gateway says that under the arrangements introduced in October 1988, a total of 18,226 phantom incentives have been



granted with a base price of 170p. Staff who hold these incentives can normally exercise one-fifth of their entitlements following each of the five financial years 1989-1994. The full number would normally be exercisable once the Gateway share price topped 272p.

In addition, some or all of these incentives can be exer-

cised in the event of a successful bid for the company.

There are also 1,09m phantom incentives outstanding from an earlier arrangement, which could also be exercised in the event of a bid - this time, with a base price of 148.5p.

However, Gateway takes issue with Isosceles's claim that "half the options" become exercisable if a takeover is successful at 195p a share, and points to the relatively low cost in the event of bids at 195p, 210p and 230p. It dismissed the Isosceles attack as "another diversionary tactic."

Yesterday, a spokesman for the investment protection committee of the Association of British Insurers, which represents many large institutional investors, said that although remuneration was a matter for companies' managements, it believed that such arrangements should be disclosed, allowing shareholders the opportunity to discuss any issues raised if they so wished.

Nu-Swift profits up by 26% to £24.41m

By John Thornhill

NU-SWIFT, the fire extinguisher manufacturer and distributor, lifted pre-tax profits by 26 per cent from £24.41m to £30.76m in the year to December 31.

A £350,000 contribution from a US acquisition and a change in exchange rate policy, which had the effect of adding £382,000, enhanced the gain in profits. The amortisation of goodwill on the acquisition, however, reduced pre-tax profits by £260,000.

Turnover rose by 36.7 per cent to £183.7m (£134.24m). A final dividend of 9p will make 15p (10p) for the year.

Earnings per share advanced by 39 per cent to 38.31p (27.56p).

Mr Jacques Murray, chairman, said 1988 marked the significant enlargement of the group geographically and by core activity.

RP Cleaning, a US building maintenance and service group, was acquired in November and for the last two months of 1988 contributed £45.92m in turnover and £350,000 to profits. This acquisition demonstrated the logical development of the group as it continued to explore opportunities to invest in service-related companies, Mr Murray said.

The Sidi Group, Nu-Swift's French operating arm, reported a 26 per cent rise in pre-tax profits from Ffr 191.3m (£19.6m) to Ffr 241.1m (£23.9m). The chairman said this result was due to the continued effects of previous rationalisation, the centralisation of manufacturing capacity and the reorganisation of the distribution network, which resulted in the recording of an extraordinary loss of £488,000.

Nu-Swift International, the group's main UK division, increased profits by 18 per cent to £8.5m and the opening of months of 1989 suggested that another good year was in prospect.

Nu-Swift has decided to change its exchange rate policy by using the average rate prevailing throughout the year rather than the rate at the balance sheet date.

Concentric launches rights issue as profits rise 51%

By Richard Tomkins, Midlands Correspondent

CONCENTRIC, the West Midlands engineering group that has shown strong profits growth under the chairmanship of Mr Tony Firth, yesterday surprised the market by announcing a 51 per cent increase in interim pre-tax profits with its first cash call in 13 years.

It is raising £7.1m through a one-for-seven rights issue of 2.82m shares at 250p per share. The offer is underwritten by Robert Fleming, the merchant bank.

Mr Firth said Concentric had reached the stage where its potential growth was likely to outpace its ability to finance it, particularly in terms of investment in plant and machinery.

"We have no major acquisitions in mind, nor major areas of investment," he said. "It's just the fact that each company in the group has considerable opportunities to expand, and the rights issue will enable us to grow the whole thing a bit more quickly."

Pre-tax profits rose from £2.61m to £3.95m in the six months to April 1 on turnover up by 23 per cent from £48m to £58.8m. Earnings per share were 49 per cent ahead at 13.02p (8.76p).

The interim dividend is raised from 2.34p to 2.81p and a final of 6.55p is forecast.

Mr Firth would not break down the profits increase but said all parts of the business had done well, though there had been a hiccup in demand for gas controls because of layoffs in the white goods industry. The RMI Smethwick foundry bought in November 1987 had been turned round into profit.

Exports were ahead by 36 per cent and now accounted for 25 per cent of sales, Mr Firth said, and production of engine parts and plastic injection mouldings was about to begin in the US. The outlook was "most encouraging."

COMMENT

Although caught unawares by the rights issue, the market was unabashed: the reasoning for the cash call seemed sound and the share price, unchanged at 290p against a falling market, indicated that the new stock would be readily taken up. At 260p, it looks something of a steal, for Mr Firth's insurability has done nothing to shake confidence in his ability to deliver another strong performance in the second half. Doubling the interim figure and throwing in £300,000 for interest savings suggests at least £3.3m pre-tax for the year, putting the new stock on a multiple of 10 and the existing shares on a p/e of 11.5. The latter figure reflects a sharp re-rating of Concentric's stock over the last six months and a considerable premium to the sector; but the sight of five-year compound earnings growth of nearly 35 per cent has persuaded the City that it is deserved.

Oliver wins at North West

By Clare Pearson

OLIVER RESOURCES, the Dublin-based oil and gas group, has finally succeeded in its attempt to gain control at North-West Exploration, the Belfast prospector where it controls nearly 30 per cent of the shares.

At an extraordinary meeting in Enniskillen, Northern Ireland, on Monday, North West shareholders voted in favour of proposals put by Oliver to vote down the board and reject a gypsum supply deal with Sean Quinn (Quarries). This was after they had

turned down plans put by the outgoing North West board to acquire Antioch Resources, a North American mining company, and to issue new shares to finance it.

The egm was originally called by Oliver, which became North West's biggest single shareholder after falling in an \$8m hostile takeover bid last December. Four Oliver nominees, including the company's chairman Mr Oliver Waldron, take over.

Oliver had described the agreement with Sean Quinn to

sell the gypsum deposit in return for fixed annual payments as "squandering the principal asset of the company."

Transcontinental Holdings, an Australian company which supported North West during the bid, earlier agreed along with another shareholder to sell a 9.7 per cent stake in the company to Oliver if its proposals won shareholder support. This will give Oliver about 28.5 per cent of the shares.

Queens Moat £70m placing

By Vanessa Houlder

Queens Moat Houses, the international hotel group, yesterday announced plans to raise more long-term funds through a £70m placing of debenture stock.

The proceeds will be used to refinance £20m of sterling variable rate borrowings and to finance the company's expansion plans in the next three years. It expects to spend £70m on hotel extensions and improvements and a further £50m on the construction of new hotels. It is also likely to make acquisitions.

The company is issuing £70m nominal of 10 1/4 per cent First Mortgage Debenture Stock 2022. It already has in issue £15m nominal of 12 per cent debenture stock and £35m 10 1/4 per cent debenture stock.

Including existing debenture stock, the company has borrowings of £455m which is predominantly in foreign currencies. The company said it had no plans to reduce its gearing, which stood at 70 per cent at the year end.

Carpet sales up at Hugh Mackay

Mr John Mackay, chairman of Hugh Mackay, the carpet maker, told the annual meeting that carpet sales had increased significantly compared to this time last year.

Sales of its more expensive products, especially Wilton carpets, have been performing particularly well and longer delivery times are being

quoted owing to higher demand.

Overseas sales in Europe have been lower than last year, but sales to the USA have been buoyant.

The company is planning to increase prices in June to take account of raw material price increases in the past few months, and a wage increase on June 1.

Express Newspapers below target

Lord Stevens, chairman of United Newspapers, said at yesterday's annual meeting that the trading position in the first three months of the year had been satisfactory but Express Newspapers performance in the first three months was slightly below expectations.

Macmillan unveils \$31m sale

By Andrew Hill

MACMILLAN, the US publisher controlled by Mr Robert Maxwell, is to sell the Katherine Gibbs Secretarial Schools and its technical schools division to Phillips Colleges, a privately-owned US college group, for \$31.5m (£19.2m).

Mr Maxwell heralded the disposal in February, when he announced that four Macmillan companies or divisions would be sold.

The Maxwell empire is attempting to reduce debt incurred following a number of large acquisitions in the US last year and has already realised more than \$1bn with disposals since the beginning of last year.

Katherine Gibbs, founded in 1911, provides day and evening class instruction and specialises in office skills training and business programmes for high school and college graduates, as well as retraining for adults.

The technical schools provide training in areas such as diesel, auto mechanics and electronics.

Other parts of the Macmillan business earmarked for sale are Gump's, a speciality store and mail order company, and the direct marketing division, which includes the US group's

professional book clubs. Uncertainty has surrounded the future of the prestigious Berlitz language centres, also owned by Macmillan.

Mr William Reilly, the publisher's president, said in yesterday's statement that the group would focus on publishing, information and language instruction, suggesting Berlitz will be retained.

Macmillan still belongs to the off-balance sheet company which bought it last year, but Mr Maxwell intends to integrate the publisher with Maxwell Communication Corporation, his principal quoted vehicle, by September.

WH Smith offers to tidy up Molinare minority

WH Smith, the retail and distribution group, is offering up to £4.4m cash for the outstanding 43.9 per cent of its USM-traded subsidiary Molinare Visions, an operator of

television and video production facilities, writes Vanessa Houlder.

Smith is offering 30p upon acceptance and a further 3p if it achieves full ownership

before January 31 1990. Molinare's shares rose from 29 1/2p to 30p.

WH Smith bought its existing 51.1 per cent stake in Molinare for £7m in June 1987.

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- Continental Bank N.A.
- Credit Suisse
- The Dai-ichi Kangyo Bank, Limited
- DG BANK Deutsche Genossenschaftsbank
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- Hessische Landesbank-Girozentrale
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- Irving Trust Company
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MANAGEMENT

A strategy for recovery

Nissan goes on the offensive in a bid to shake off its dull image

Kevin Done explains how the number two Japanese car maker aims to regain lost ground in its home market



Yutaka Kume: set a target of regaining a 30 per cent share of the domestic car market over five years

The 300ZX (left) and the Nissan, both of which will eventually sell in the US, Europe and Japan

Parent company operating income (Year to March 31)		
Year to	Income	% change
1980-81	124.50	-19
1981-82	134.30	+7.9
1982-83	102.10	-24.0
1983-84	61.50	-39.8
1984-85	70.80	+15.3
1985-86	58.50	-16.7
1986-87	(8.50)	-
1987-88	47.61	-
1988-89	92.00	+93.2
1989-90*	120.00	+30.4

\*Loss Estimate by Nissan Source: Nissan Securities

JAPAN AND THE WORLD CAR MARKET

estimated the boom off in over-all demand in the Japanese market. "Now we are making a plan where the target is 1.5m units by 1990 or 1991," says Kume.

In Japan, where a very high proportion of car sales are made by door-to-door selling rather than in the showroom, the number of salesmen is crucial and Nissan has increased their number by 10 per cent to 30,000.

At the same time it has totally reorganised the domestic sales network, by creating geographical sales regions with the aim of stopping its five national sales channels from competing with each other rather than with rival manufacturers.

Nissan owes about half of its retail outlets in Japan - by contrast Toyota has many more independent dealers - and a big factor behind the 1987 loss was the move by Nissan to make heavy loan write-offs to the dealer network.

Nissan accepts that "bad labour relations" had impeded the company's progress during the first half of the 1980s, by the beginning of the 1990s a running battle had developed between the previous president, Takashi Ishihara, now Nissan chairman, and Ichiro Shioji, the veteran head of the Nissan union.

The internal power battle was finally resolved in 1985 with the demise of Shioji and the coming of power to the Nissan personnel department. "I have been president for seven years, and some-

After years as the powerful but unappealing caterpillar of the Japanese automotive industry, Nissan is seeking to emerge from the chrysalis as a graceful butterfly among the world's car makers.

It is rapidly shedding its image as a producer of worthy but essentially dull cars and - with a series of successful new model launches - is finally on the offensive again.

At the same time it is regaining financial respectability, reflected in a doubling of its share price in the past 18 months.

In the 12 months to the end of March it secured a small increase in its domestic market, ending an eight year period of continuous decline. The increase of 0.3 percentage points to 23.6 per cent may appear marginal at best, but at Nissan's headquarters in the heart of Tokyo's Ginza business and entertainment district, it is being taken as the turning point.

Yutaka Kume, Nissan's president, has set the company the target of regaining a share of as much as 30 per cent of the domestic market over the next five years. "We are aiming at 25 per cent in the current financial year [to the end of March 1990]. We were losing market share with the falling attractiveness of our products. We have studied why we lost that market share and our product line-up is now much better. I think we can now gain one percentage point of market share a year."

Japan's number two car maker has been living for years in the increasing shadow of Toyota, the giant of the domestic market. While Toyota has increased its share from 30.8 per cent in 1967 to 42.7 per cent last year, Nissan has seen its share of the Japanese vehicle market plunge from close to 34 per cent in 1972 to only 23.4 per cent in 1988. Along the way Nissan slumped into the first operating loss in its history in the financial year to March 1987.

Dogged by periodic labour unrest for much of the post-Second World War period, Nissan had also failed to make the quantum leaps in efficiency and productivity achieved by some of its domestic rivals, most importantly Toyota.

At the same time the effectiveness of its domestic dealer network had been undermined by a policy of discounting and incentives employed in an attempt to frustrate attempts to bolster dwindling domestic sales.

Abroad, though, Nissan

emerged as the much more adventurous of the big two Japanese vehicle makers, building a wholly-owned production operation in the US much earlier than Toyota, though less quickly than Honda, and emerging as the clear Japanese leader in western Europe.

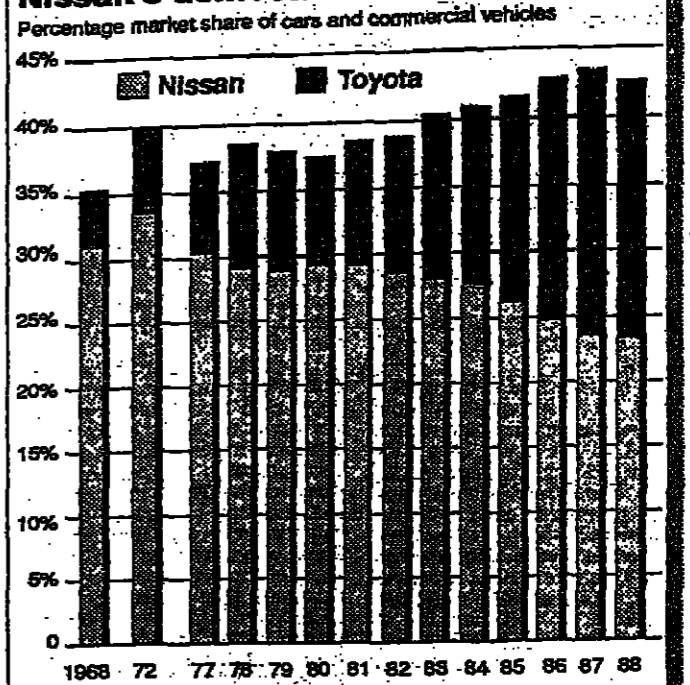
However, it became highly dependent on the stream of earnings from its direct exports to the North American market - according to one leading Tokyo analyst, Nissan's US earnings were accounting for as much as 120 per cent of its operating income - and foreign earnings helped to bankroll its lacklustre domestic performance. The shortcomings at home were thus cruelly exposed as the value of the dollar fell and the yen was effectively revalued by 50 per cent between September 1985 and April 1988.

Less than many of its domestic rivals to fall back on the domestic market, Nissan's financial recovery has taken longer to make headway.

With the undermining of their export earnings, Japanese car makers have placed a wholly new emphasis on the domestic market. Their efforts have been helped by determined government action to boost domestic demand and reform car taxation; this has allowed car makers to cut prices this year by anything from 4 to 10 per cent.

One outcome is that, according to Tokyo analysts' estimates, around 20 per cent of

Nissan's domestic battle with Toyota



segment A, you can be displaced by segment B," he says. "We have defined the segment and then made cars to fit it."

"Cars that suit all the needs of the general public cannot compete if people prefer cars that are fashionable. We must be superior in these fashionable makes. Take food. If you are hungry, you have to satisfy the hunger. But if you are more affluent it comes down to particular likes and dislikes."

At the same time Nissan has developed a so-called lead country system, where it decides which regional market - the US, West Europe or Japan - is the main target for a new model. "We have clearly defined each segment and each targeted customer," Requests still come from the domestic market for alterations to car model ranges targeted in the first instance at foreign markets, says Sonoda, "but we do not listen."

This ruthless approach is now coming to fruition with a stream of new model launches ranging from the ambitious new line of Infiniti luxury cars to be launched in the US in the autumn and designed to compete with the might of Mercedes-Benz, BMW and Jaguar, to the limited production run for the domestic market of the S-Cargo, a fashionable small van.

In its manufacturing plants the hard-work co-operation of the workforce has brought big gains in labour productivity -

TECHNOLOGY

A heart drug born of a 'crazy idea'

David Fishlock describes how a natural enzyme was modified for use as an emergency injection

Blood is a bistable fluid that flips between liquid and solid states. Puncture the circulatory system and it promptly solidifies to seal the wound.

Slowly, the clot will return to the liquid state, under the influence of enzymes present naturally in the blood.

In London yesterday, Beecham Pharmaceuticals launched a new "semi-synthetic" drug that will liquefy a blood clot within minutes. The company invented the drug as a "clot-buster" for heart attack victims, to unblock blood vessels before the clot causes permanent - perhaps fatal - damage to the heart muscle.

It is a bacterial protein, made partly by chemical synthesis and partly by biotechnology.

Eminase is the first heart drug to emerge from a research programme on cardio-vascular drugs which has cost Beecham more than £120m since the early 1970s, says Keith Mansford, managing director of Beecham research and medical activities and research director of the proposed Smith Kline Beecham merged company. He estimates that Beecham is currently spending £25m a year on thrombolytics research and development.

The beauty of Eminase is that it can be given as a one-shot emergency injection into a heart attack victim, leaving its built-in chemistry to control the rate of delivery over several hours. Other thrombolytics - from strepto-

kinase to tissue plasminogen activator (tPA) - must be delivered slowly (perfused) by drip into the blood, which takes about an hour.

Eminase was invented by Richard Smith, a Beecham chemist who in 1972 joined a feasibility study seeking commercial opportunities for using enzymes in industry and pharmacy. He was asked by the idea group leader, Joseph Green, for his ideas on how new enzymes might dissolve blood clots.

He conjured up many such ideas, "mostly completely crazy," he says. One that seemed crazy at the time was the idea of using a natural enzyme into tolerating the grafting on of a synthetic chemical appendage. He speculated that such a graft might be used to modify the natural bio-activity of a clot-eating enzyme, to turn it into a thrombolytic drug.

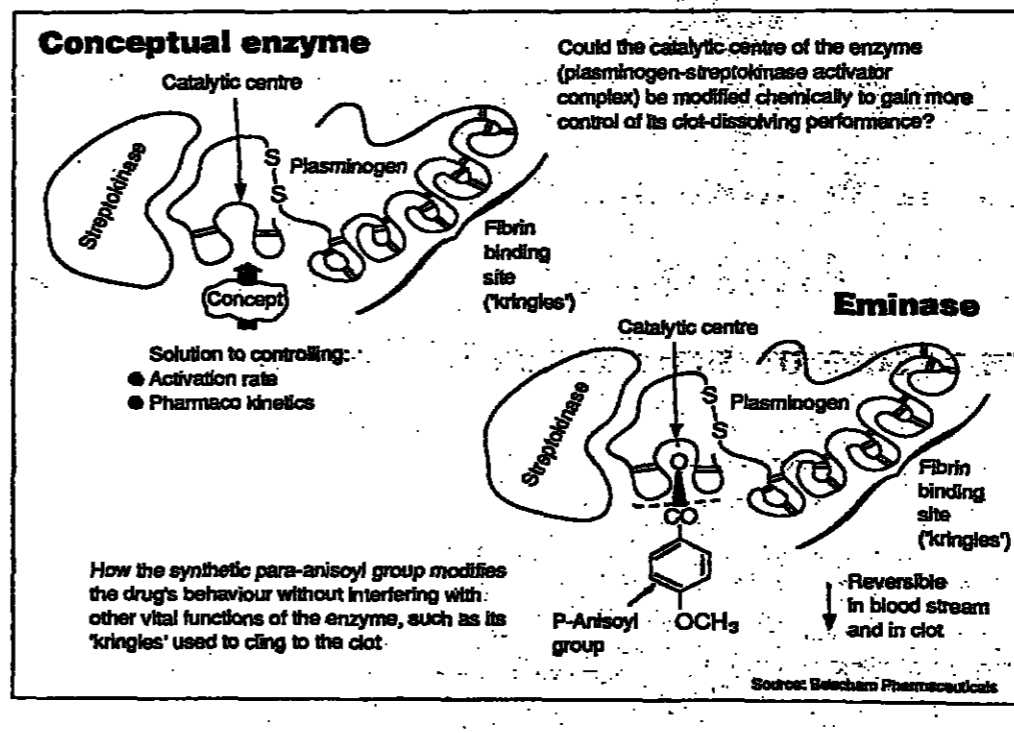
One of his objectives was to include a built-in delivery system that would allow the drug to be administered in one go, but once inside the body the enzyme would be released slowly so as to act without upsetting the patient.

Smith conjectured that, by grafting a chemist might improve the performance of an enzyme called streptokinase-plasminogen complex, present naturally in blood, the clot-dissolving properties of which had been identified in the 1940s.

Beecham invented the drug as a 'clot-buster' for heart attack victims

This idea is illustrated in the diagram of the conceptual enzyme. "At the time it didn't seem very sensible because we thought it would be unstable." Moreover, to a chemist in those days the study of blood was a black art. This inspired the development of tests for efficacy and safety.

By 1978 they were demonstrating surprisingly significant biological effects. "We hadn't predicted such major



ones," he admits. But the scientists were hampered by having only a few acyl groups to experiment with.

"Then by happy chance someone spotted a Japanese chemistry paper that opened up many more promising chemical appendages relating to acyl. Today they know of more than 200, he says.

The para-aminoyl group - in effect a big polymer - responsible for Eminase's action was first synthesised in 1978. "It's a milder, more gentle way of presenting a powerful enzyme to the body. It paces the enzyme," says Harry Ferrers, who came in to head the research group once it became a serious attempt to design a new thrombolytic drug.

Smith and his colleagues published their discovery of acyl-enzyme hybrids as thrombolytics in Nature in 1981, concluding that the most promi-

attack. Usually, the post-mortem on a heart attack victim shows no sign of a clot because the blood's own enzymes have dissolved it.

After publication in 1981, Beecham's thrombolytics team spent the intervening period on the expensive development phase: exploring the complex chemistry of blood clots, working out the chemistry and biotechnology for making Eminase, and conducting clinical trials involving more than 4,000 patients to win a product licence in Britain.

In the laboratory the drug's action is vividly demonstrated, as it starts to cure a blood clot back into red blood in about 90 seconds, and has completely dissolved it within an hour.

"Eminase couldn't be easier to give," claims Ferrers. In Brighton, the emergency services are training ambulance-men to give the injection as soon as they reach a heart attack victim.

The research team has also been searching for a successor, says Smith. Streptokinase, introduced for patients in the 1960s, is seen as representing first-generation thrombolytics. Eminase and genetically engineered tPA represent the second generation, which is more powerful and more specific in dissolving fibrin, with less damage to the blood.

The third generation will be designed to gain still greater control of clot-busting, perhaps by combining the advantages of tPA and Eminase, suggests Smith. But it may take another decade to reach the market.

Nuclear agency offers answers to non-nuclear questions

Suppose you need a pump for strawberry jam that will not mash the fruit; or a shell that will pierce the most impenetrable armour. Would you think of asking the UK Atomic Energy Authority?

To most people, this research agency's skills seem far removed from such problems. Yet it claims to have answers to both. Moreover, in a new role, which was announced yesterday by the UK Government, it will be free to tackle such problems world-wide - for much-needed cash.

When Freddy Clarke, director of business development, started the job 18 months ago, the future of the £450m-a-year research agency was already in doubt. Clarke urgently needed to find fresh patrons to augment a declining income from government and nuclear companies.

With a £2.5m marketing budget and a team of 10, he set about identifying industrial sectors which could make good use of the agency's skills. The eight he has focused on include aerospace, defence, oil and process technology.

His staff are set a straightforward target. Whatever they draw from

the marketing budget must be multiplied ten-fold in annual returns from commercial contracts within three years.

This ambitious exercise in the transfer of nuclear technology and skills to much broader sectors is now to be marketed internationally as AEA Technology. Clarke's business directorate, based at Harwell, will manage a corporate contract agency under this name.

Steven Curl, his manager of corporate business development, describes the AEA as "probably the most under-marketed resource in the UK."

In aerospace, for example, John Montague, responsible for marketing strategy, reviewed every contract placed world-wide in 1988 and picked out the ones which he believed it could successfully have bid for. These amounted to £30m.

In fact, the AEA picked up aerospace contracts worth only £2m. "People don't realise it's not just

nuclear,," says Clarke. However, the agency's biggest non-nuclear client is British Aerospace, which has placed contracts worth about £1.5m a year.

Although the Atomic Weapons Establishment, Aldermaston, was transferred to the Ministry of Defence in the mid-1970s, defence contracts remain important to the AEA. Earnings from this source remain about £25m a year, mostly for research and development (R&D) on nuclear reactors for submarines and on dealing with radioactive waste.

Market research suggests that defence could offer a bigger market, and not just in Britain. The AEA's Culham Laboratory, for example, has an £8m contract on particle beam weapons from the US Strategic Defence Initiative.

Harry Maloney, corporate marketing manager for defence R&D, is enthusiastic about the prospect of landing a big MoD contract, worth perhaps £10m, to help develop armour-piercing ammunition based on the tricky metallurgy of depleted uranium, which is a by-product of nuclear fuel.

Maloney stresses the importance of penetrating the armour-clad defence procurement system at a sufficiently high level - at least two-star general - if business is to flow from lower levels. So far, "the AEA has not been good at this," he says.

Advanced technology for more down-to-earth industries are the province of Dick Clayton, business development manager in process engineering and biotechnology. To date the contracts add up to more than £2m, but his target is £20m a year by the mid-1990s.

Clayton says that the most exciting area he has come across is power fluids. This zero-maintenance technology, developed for handling radioactive fluids, uses jets of one fluid to control another.

It needs no moving parts such as valves. He is pursuing opportunities as disparate as the control of oil wells and the pumping of jam.

Clayton plans to use existing facilities to design and demonstrate power fluids for clients. Manufacture would be sub-contracted, so technology can deliver custom-built systems under guarantee.

With computational fluid dynamics (CFD), the AEA has already developed a corporate service, pooling the expertise of several laboratories. This is a powerful system which can provide three-dimensional simulations; on a computer screen, of the events being studied. For example, the AEA produced a computerised demonstration of the fire at King's Cross underground station, in London, which showed how the fire "tunnelled" its way up the escalator.

Joe Quarini heads a "business centre" for CFD in which Clarke

has invested £750,000 to make the various codes compatible and user-friendly - "something people can start to use right away."

This year Quarini expects that AEA Technology will earn more than £500,000 from modelling such situations as gas flows in an aero-engine, or in a waste dump.

Quarini's business centre is the first of a series of "businesses" spawned by AEA Technology. The state-owned parent agency is barred from manufacturing, but free to market "intellectual property". Clarke has hired accountants to see that these businesses conform to commercially acceptable rules.

A business which has already run for a decade and now brings in about £2m a year is consultancy for the oil industry, including the use of CFD to model oil reservoirs. Winfrith Petroleum Technology, at Winfrith laboratories in Dorset, is planning a £2m calibration service for

Increasingly Clarke has learnt that some of the best prospects for AEA Technology lie outside Britain - in Japan, for example.

Tony Hardacre, a Harwell scientist, volunteered to join the marketing team. His job is to sell AEA technology to Japan. He cites the enthusiasm with which the Japanese seek out ideas and scientific skills, and the fact that research costs there are half as much as those of the AEA.

Currently, Japan is spending about £2m a year with the agency, mostly on nuclear R&D. Through Sumitomo, his exclusive agent, Hardacre is discussing contracts that could add up to more than £24m. He reckons that the Japanese market will be worth £10m a year to AEA Technology.

David Fishlock



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# How top people's pay ranges across Europe

By Michael Dixon

CAN the longstanding lead held by the Swiss in the European executive pay stakes be linked with the high value they place on personnel chiefs? As the accompanying table shows, they are the only one of the dozen top-paying nations in Europe in which personnel directors are rewarded, on average, appreciably better than marketing directors.

The table is compiled from the latest annual survey made by the Brussels-based Executive Compensation Service consultancy, which is part of the International Wyatt group. The study, made at the start of the year, covers the pay and perks of nine different sorts of senior managers employed by 1,087 companies in 17 European countries. Anyone wanting the full report should contact Paul Curley of ECS at 273 Avenue de Teruren (Box 4), 1150 Brussels, Belgium; tel (02) 7719910, fax (02) 7623743.

All the Jobs column has room for today is the money rewards of chief executives and directors of marketing and personnel in the 12 best paying lands. The figures are in sterling at the exchange rates in force at the close of London markets on May 10.

In each case, the table shows basic salary, then all rewards received in cash

including bonuses etc, and an indicator of buying power. It is calculated by taking the all cash pay, deducting the relevant country's standard tax and social security charges for a person of that income level who is married with two dependent children, and adjusting the result in line with ECS's living-cost index.

Also, since the index does not take account of housing costs, the buying power indicators are no better than loose approximations.

The table's left-hand trio of columns of figures refer to the lower quartile executive — the one a quarter way up from the foot of a ranking of all in the same country and category. Next we have the median manager midway in the ranking, then the upper quartile person a quarter way down from the top. The last trio give the averages among the executives in each group. Each country's place in the league is decided by its chief executives' average buying power.

COUNTRY	JOB CATEGORY	LOWER QUARTILE			MEDIAN			UPPER QUARTILE			AVERAGE		
		Basic salary £	All cash pay £	Buying power £	Basic salary £	All cash pay £	Buying power £	Basic salary £	All cash pay £	Buying power £	Basic salary £	All cash pay £	Buying power £
SWITZERLAND:	Chief executive	62,818	72,396	47,646	75,912	84,042	59,314	92,512	108,756	67,600	79,739	97,014	61,188
	Personnel director	44,477	48,102	35,417	49,767	53,208	38,477	55,290	76,530	50,985	58,141	65,804	43,776
	Marketing director	47,438	50,483	35,057	51,808	56,721	38,886	56,961	66,721	44,521	53,061	60,446	40,888
FRANCE:	Chief executive	47,818	59,527	40,249	59,439	68,922	46,910	71,029	87,681	55,088	63,018	73,598	49,891
	Marketing director	31,213	37,201	28,047	40,481	45,987	33,893	50,817	55,719	39,874	43,646	49,067	36,451
	Personnel director	29,010	30,757	23,832	36,940	38,876	28,903	44,967	47,503	34,321	38,316	41,277	30,688
LUXEMBOURG:	Chief executive	50,653	53,788	40,277	57,584	63,526	45,266	68,327	78,665	52,254	62,491	69,187	47,625
	Marketing director	29,382	30,368	27,507	38,895	43,198	34,953	55,035	61,650	43,980	43,186	45,671	36,405
	Personnel director	34,194	36,888	31,186	38,935	42,686	34,541	45,806	46,257	36,313	39,700	42,176	34,638
WEST GERMANY:	Chief executive	59,049	69,714	38,794	74,546	86,182	43,091	88,816	108,186	51,079	77,256	90,889	44,803
	Marketing director	38,879	41,306	24,085	43,837	48,713	27,514	56,644	63,378	34,036	47,882	53,341	29,834
	Personnel director	37,353	38,296	22,694	41,630	43,667	25,472	52,292	56,933	31,441	47,397	50,842	28,773
SPAIN:	Chief executive	42,886	45,825	32,589	51,524	61,338	40,443	68,319	81,568	50,186	57,625	66,058	42,829
	Marketing director	29,352	32,042	24,647	35,700	39,535	28,108	46,030	52,182	35,553	39,347	42,843	31,073
	Personnel director	27,818	29,412	22,948	36,570	38,234	28,570	45,934	49,507	34,343	37,617	40,968	30,182
ITALY:	Chief executive	51,840	56,128	33,671	61,635	67,330	39,886	73,387	86,729	49,844	64,448	72,254	42,217
	Marketing director	34,193	36,638	23,268	42,542	46,615	28,689	47,542	53,394	32,220	42,150	45,807	28,080
	Personnel director	30,677	31,578	20,265	37,127	38,505	23,973	44,722	49,805	30,055	38,255	41,004	25,530
AUSTRIA:	Chief executive	47,374	54,659	30,060	65,475	73,698	38,855	76,425	92,782	49,325	63,777	74,816	40,459
	Marketing director	36,514	37,363	21,576	49,117	51,575	28,384	61,006	71,955	38,912	50,950	58,821	30,689
	Personnel director	31,598	32,228	18,903	43,307	45,076	25,538	47,911	51,219	28,168	41,385	43,820	24,388
UNITED KINGDOM:	Chief executive	29,980	42,960	29,635	46,580	53,440	31,530	59,940	69,760	39,981	54,570	62,820	36,438
	Marketing director	22,980	31,490	20,469	35,880	38,770	24,425	43,040	48,360	28,280	37,540	40,160	24,899
	Personnel director	27,180	27,540	18,452	31,170	33,910	21,702	38,310	39,050	24,602	34,280	36,320	22,882
BELGIUM:	Chief executive	46,482	51,688	28,338	58,590	64,786	33,387	70,803	81,680	40,303	61,605	70,098	35,356
	Marketing director	32,333	34,989	21,485	39,265	44,351	25,288	47,667	52,513	28,791	41,170	45,066	25,890
	Personnel director	30,953	32,738	20,462	38,755	40,390	23,473	45,206	48,447	27,092	39,175	42,191	24,519
NETHERLANDS:	Chief executive	40,884	44,811	23,635	54,339	60,064	28,512	65,971	73,491	32,559	53,999	60,546	28,741
	Marketing director	34,148	35,595	20,275	40,159	43,153	22,781	47,579	52,563	25,110	41,798	44,632	23,445
	Personnel director	30,956	30,992	18,072	36,106	36,583	20,453	44,064	47,194	24,383	38,010	40,507	21,792
IRELAND:	Chief executive	33,970	36,794	23,184	40,833	43,499	26,393	48,139	56,108	32,224	42,427	46,837	27,873
	Marketing director	24,898	26,915	18,580	30,270	31,835	20,803	37,781	40,314	24,931	32,422	34,550	22,174
	Personnel director	26,614	27,580	18,987	32,486	35,685	22,902	38,646	40,588	25,102	32,029	34,523	22,156
IRELAND:	Chief executive	46,100	51,738	18,625	53,692	63,993	23,722	70,733	78,057	27,538	59,795	67,910	24,588
	Marketing director	33,179	33,179	13,729	39,797	40,718	16,147	46,182	49,183	19,072	39,616	41,275	16,968
	Personnel director	31,692	31,692	13,387	35,493	35,493	14,887	44,086	47,643	18,482	37,891	38,912	15,766

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To be a candidate you must have gained experience as an account officer or account manager in commercial banking, or as an executive, manager or assistant director in Corporate Finance. In either case you should also be able to show a record of consistent and substantial achievement. We have a well-developed career structure and development programme through which there is an early prospect of advancement to manage a profit centre and a longer term opportunity of your joining in the management and ownership of the firm. We offer a very competitive package which includes a good, banking-level salary, two-tier performance related profit sharing scheme and company car. If you would like to apply in strict confidence, please write or telephone:

John Sears, John Sears & Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP.  
Tel: 01-222 7733. Fax: 01-222 3445.

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## Secure a Role in Asset Based Financing Credit Analyst

Due to a significant increase in turnover and a record volume of business for 1988, the UK banking subsidiary of one of the world's largest corporations is expanding its Credit based head office. The core business is to provide corporate customers with a wide range of financial services, including operating and financing leasing, hire purchase, commercial mortgages, medium and long term business loans, and a range of current and deposit account facilities.

This sustained growth has resulted in the creation of a new position within the Credit Department. Reporting to the Director of Credit, you will join a high calibre, dynamic team analysing and preparing detailed credit reports on prospective customers for presentation to the Credit Committee. Average deal size is approximately £250,000, although experience will extend to multi-million pound transactions. Responsibilities will also

include visiting customers to gain in-depth knowledge of their financial situation, future plans and prospects.

In your 20's, you are of graduate calibre and have approximately 3 years' experience of credit analysis within a financial institution. You have successfully completed a formal credit training programme and have gained knowledge of equipment finance proposals and the associated legal issues. Exposure to computer based credit analysis systems would be an advantage.

You will command a competitive salary, which reflects both your experience and potential, and the remuneration package includes a company car and bonus scheme. Future prospects are excellent.

In complete confidence, please ring or write to Kate Spens, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 5HA. Telephone: 01-629 5909.

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Senior Compliance Officer To £50K + Benefits

We invite applications for the post of Senior Compliance Officer within the London office of this US Investment house, operating in the securities and futures markets.

Reporting via the Chief Financial Officer to the Chairman, the successful candidate will lead a team which has laid the groundwork for compliance with TSA/AFBD regulations.

The Senior Compliance Officer will be responsible for maintaining and developing existing compliance policies and procedures and representing the firm both to regulatory bodies and to other professionals in the compliance industry. An important aspect will be the ability to liaise closely with senior management on

the regulatory implications of established and new products and to comment upon legal issues.

Candidates will have sound compliance knowledge, possibly gained within the legal and accountancy professions or a regulatory body. Knowledge of US regulation would be an advantage. However, it is essential that all candidates have authority, presence and a versatile and enquiring mind.

For a confidential discussion regarding this appointment, please contact Karin Clarke on 01-831 2000 or write to her enclosing career details at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

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The above positions offer very attractive remuneration packages and for further details of these or regarding the many other dealing assignments currently handled, please call Gordon Brown for a confidential, informal discussion.

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This small but growing investment banking subsidiary of the world's largest institutional investor seeks graduates to develop and supplement existing operations. Their firm commitment to establish a permanent international presence in London opens the way for select and ambitious individuals to share in the planned growth of the Company over the next few years.

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You will be graduating this summer and looking for an opportunity to develop your powers of communication and business acumen. Your ambition, determination and drive will be met with appropriate challenges and the offer of increasing responsibility. You will be in a strong position in the future to contribute significantly to the continued development of Corporate Finance or Bonds.

A competitive remuneration package is offered which includes a range of attractive benefits. To apply, please write enclosing full C.V. to Sarah Whitehead of Cripps, Sears & Partners Ltd, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Telephone: 01-404 5701. Fax 01-242 0515.

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In this demanding Management role, you will take responsibility for the Society's Cheque and Credit Clearing, Reporting to the Controller (Payment Services), you will require leadership talents, directing and motivating both night and day shifts to ensure both the Society's customers and branches benefit from an efficient and effective service.

You will need at least 8 years Management experience and a relevant professional qualification (ACIB or ACBSI). A good knowledge of the UK Clearing systems and related APACS Standards and Clearing Regulations is an obvious requirement. Self motivated, energetic and a natural communicator, you will relish the challenge of this key role in our UK banking activities.

The position offers a comprehensive rewards package including an excellent salary, subsidised mortgage, fully financed car, free health care, over 4 weeks holiday and a contributory pension scheme. A relocation package is available, where appropriate, to help you move to our modern offices in rural Wiltshire.

Please send your full CV including full details of current remuneration package or telephone for an application form to be returned to:  
Sue Marshall, Human Resources Advisor,  
Nationwide Anglia Building Society, PO Box 74, Princes Street, Swindon, Wiltshire SN1 2HQ. Telephone: Swindon (0793) 510564.



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Our success has been based on quality of service, a keen understanding of the requirements of the industry and on the professionalism and integrity of our consultants. As a progressive consultancy, we provide a full range of services; register, advertising selection, search and outplacement.

Our growth rate and future potential are considerable and the career opportunities therefore unlimited. This is a rare opportunity to join a committed professional consultancy and to share in our continuing development, where the rewards are more than just financial.

To qualify, you must be able to provide evidence of achievement with a leading banking recruitment consultancy, possess a thorough knowledge of the marketplace and you should have established sound client relationships during the last two to five years.

If you are interested in a confidential discussion, please telephone or write in confidence to Roy Webb, Managing Director.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birchlin Lane  
London EC3V 9BY

Tel: 01 895 8050  
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We are seeking to recruit a Floor Trader for our floor team at LIFFE, and would welcome applications from experienced candidates on LIFFE.

In the first instance, please apply in writing together with a full C.V. to Mr K. Ferris, FIMAT, Warnford Court, 29 Throgmorton Street, London EC2N 2AT

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Our active, newly equipped dealing room is well regarded for both inter bank and corporate trading. Opportunities now arise for two experienced dealers to join our team.

### Senior Spot Dealer

To specialise in cross currencies. The ideal candidate will be experienced in dealing in various large currencies and currently active in cross currency trading.

### Senior Sterling Dealer

Responsible for all sterling book activities and specifically to deal in forward and off balance sheet instruments. Candidates must be fully experienced in the sterling market with a good knowledge of new dealing products.

Applicants for both positions will ideally be aged between 25 and 32. Emphasis will be placed on quality and depth of experience to date, together with an ability to make a full contribution to our profitability.

A competitive salary plus dealing bonus, company car and usual banking sector benefits are offered.

Please write with full career details to:-  
Mrs. Paula Keats, Personnel Manager,



**Banque Nationale de Paris p.l.c.**  
PO Box 416, 8-13 King William Street,  
London EC4P 4HS.

## Senior Credit Analyst c£26,000

Our client, the London Branch of a prestigious European banking institution, seeks to appoint a senior credit analyst, aged late 20's - early 30's, who will also deputise for the Head of Credit. The position will ideally suit a senior analyst with strong analytical/product skills, seeking to consolidate and extend their experience and have additional responsibility.

Candidates will have an extensive credit background within international banking covering a wide range of medium to large UK corporates (both public and private) and institutions. The background should also encompass a broad spectrum of banking and financial service products including short-medium term loans, multi-option facilities, corporate finance, property finance, trade and commodity finance and syndicated loans.

The successful candidate will undertake a number of key tasks including the detailed financial analysis and interpretation of proposals, the provision of assistance on pricing and structuring and the preparation and review of proposal documentation. Also, the presentation and defence of proposals for approval.

For further information, in complete confidence,  
please contact Bryan Sales on 01-247 7832,  
or forward a detailed CV (Fax 01-247 1411).

## PFE ASSOCIATES

EXECUTIVE RECRUITMENT CONSULTANTS

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231 SHOREDITCH HIGH STREET  
LONDON E1 6PJ  
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FAX: 01-247 1411

## CROSBY SECURITIES The Asian Securities Group

### Manager - Hong Kong Research

Crosby Securities aims at providing high quality professional research on Asian stockmarkets to an institutional client base worldwide. Our team of analysts in our four research offices in the region has grown to sixteen; our research supports equity sales teams in Hong Kong, London and New York.

Crosby now seeks a senior analyst in its Hong Kong research department, to be based at its Hong Kong headquarters. You will be expected to play a key role in the continuing improvement in the firm's quality of coverage of the Hong Kong stockmarket.

The right candidate will have a minimum of five years experience in equity research, not necessarily gained in Asian markets, and will combine enjoyment of investment analysis, strong presentational skills and qualities of leadership.

The remuneration package will be commensurate with experience and appropriate for this key position within the group. Please apply as appropriate with full CV to:

Graeme Marshall  
Crosby Securities (HK) Limited  
16th Fl./Ruttonjee Hse  
11 Duddell St. CENTRAL  
Hong Kong  
Tel: (5) 8444988

M. Hanson-Lawson  
Crosby Securities (UK) Ltd.  
8th Fl./ 95 Aldwych  
London WC2B 4JF  
Tel: 01-962 9888

Simon Thompson  
Crosby Securities Inc.  
35th Fl./515 Madison Ave.  
New York 10022  
Tel: 212-533 5959

## FINANCIAL EDITOR CONSTRUCTION NEWS

Construction News, the leading weekly newspaper for the construction industry, requires a Financial Editor to supervise its coverage of financial affairs.

The successful applicant will have two or three years' experience in financial journalism together with a sound knowledge of the City and how it finances industry; an appreciation of company reports and accounts and a keen eye for business-related news stories.

He or she will work with a lively news team and will have the opportunity to expand and develop financial coverage in this successful and authoritative publication.

Salary will be according to experience but will not be less than £16,800 pa.

Apply with full CV to:

**The Managing Editor  
Construction News**

100 Avenue Road, London NW3 3TP Tel: 01-986 6611.

NDJ terms and conditions, as outlined in the current house agreement, apply to this post.

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Position requires a Bachelor's degree in Business/Marketing; MBA preferred. A minimum of 15 years related general management experience, specifically in international sales, marketing and operations management desired. Must possess a work record that exhibits a high degree of accomplishment.

For prompt consideration, please send your resume to:  
SpaceLabs, Inc., Attn: CH, P.O. Box 97013, Redmond, WA, 98073-0713, U.S.A. EOE/ M/F/H/V.



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## InterAllianz Bank Zurich AG

We are an international merchant bank owned by major Swiss and Japanese institutions seeking

### an experienced bank relations officer

in the Credit Department of our bank in Zurich. The candidate would have a new business role and would, inter alia, be responsible for maintaining and establishing money market and foreign exchange lines, developing Swiss Stock Exchange business, etc. The candidate must be a Swiss national or the holder of a C-Permit.

Please reply in writing, enclosing full C.V., to the Personnel Manager, InterAllianz Bank Zurich AG, Stadthausquai 1, 8022 Zurich.

## InterAllianz Bank Zurich AG

We are an international merchant bank owned by major Swiss and Japanese institutions seeking

### an experienced lending banker

to fill a senior position as Manager in our Credit Department. The candidate should be completely familiar with all aspects of U.K. domestic and international lending, especially documentation and syndication. Knowledge of property lending in the U.K. would be an added advantage. Fluency in both English and German is preferable. The candidate is likely to be in the 30-40 age group and would be based in our London office.

Please reply in writing, enclosing full C.V., to the Personnel Manager, InterAllianz Bank Zurich AG, Stadthausquai 1, 8022 Zurich.

### A Geneva based multi-national company

engaged in financing (directly or through syndication), executing, supervising and managing of medium and large scale projects (both private and national), mainly in: steel development, hotels, resort and recreation, turn-key industrial plants, sea and air transportation and agriculture projects.

The company is seeking high calibre project leaders having a proven track record in at least one of the above fields, preferably in the Far East and the Caribbean. The candidates should be 35-40 years of age and have both head-office and hands-on field experience. He must be able to work harmoniously with all levels of government functionaries as well as with management of private corporations, and generate a good team-work spirit.

The seat of employment may be either at the European Head Office or in overseas locations.

Remunerations are attractive and are usually commensurate with experience and results, plus attractive incentives.

Applications, listing experience and references, should be submitted to:  
V 10-12884, PUBLICITAS, CH-1211 Geneva 3.

### D.G. SECURITIES SERVICES CORPORATION

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D.G. Securities is a wholly owned subsidiary of the Deutsche Genossenschaftsbank (a leading bank in Europe) and is seeking experienced individuals in the London office to cover continental Europe. Knowledge of German and the German market essential.

Write with CV to:  
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DG Securities Services Corporation  
10 Abchurch Lane London EC4A 3DF

### COMMODITY TRADING OPPORTUNITIES

Louis Dreyfus Corporation, a leading multi-national commodity company is establishing a Coffee Trading Division. We are seeking motivated, experienced people in the areas of trading, traffic and administration. Specific coffee trading and excellent benefits package. Qualified individuals are asked to forward their resumes, including salary history to:

Louis Dreyfus Corporation,  
P.O. Box 810, Wilton, Connecticut, 06897 - 0910, Attn: Personnel  
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### DIRECTOR INTERNATIONAL COFFEE TRADING

A leading New York and London based agri-products trading company seeks a senior trading Director to manage and expand its international coffee trading business.

The successful candidate will be located in New York and should have solid international trading experience with a good track record in purchasing, selling and positioning physical coffee. International travel as required by business development. Some Spanish is desirable.

Excellent salary, bonus and fringe benefit package. Please include earnings history when submitting resume. All replies held in confidence.

Write Box 41228, Financial Times,  
One Southbank Bridge,  
London SE1 7NL

### WANTED URGENTLY

ENERFINANCE, a Paris based consultant specialized in the energy field, is looking for foreign correspondents living in ROME, BONN AND LONDON to monitor oil industry (refining & marketing activities).

We require local nationals, fluent in English, with sound knowledge of the oil sector (active or recently retired oil company/sector executives appreciated).

Please send CV to  
ENERFINANCE  
9 Bd. Bonne Nouvelle  
75002 PARIS - FRANCE



# Corporate Business Development MANAGER - BANKING

£45,000 plus Benefits

Your main objective will be to develop the Bank's business with UK corporates. The Bank is broadening its product range to provide financial and more complex asset based finance opportunities and experience in these areas would be an advantage.

The Bank, which was recently established in London, is part of a major financial group with a very strong reputation in international markets. It recognises that relationships and business opportunities need to be enhanced with the larger and middle sized companies.

Candidates must be able to demonstrate relevant corporate origination and lending experience of at least 5-7 years, allied with sound credit and analytical skills. A good academic background, preferably with a degree, is essential.

An attractive remuneration package including a company car and banking benefits will be offered to the suitable individual possessing both sound banking knowledge and commercial acumen.



Candidates can be assured that all communication is treated in strictest confidence. Please write to Cheryl Davey, c/o Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN: (Tel: 01-488 0155)

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### SPOONS LIMITED (T/A COMPRO) (In Receivership)

Offers are invited for the business and assets of the above company which manufactures and distributes the COMPRO range of British built professional computers and associated hardware of industry standard. Sales are primarily to the public service industry, Government departments and public quoted companies. The company is based in Brighton, East Sussex. Annual turnover currently £930,000.  
Principal assets include:  
• Leasehold property comprising approximately 3270 sqft (freehold may be available)  
• Substantial order book  
• Office furniture and equipment  
• Stocks and test equipment  
For further information please contact the Joint Administrative Receiver, C R Ashurst  
37 Frederick Place  
Brighton  
East Sussex BN1 4EA  
Tel. 0273 206788

**NEVILLE RUSSELL**

## COMPANY NOTICES

### CM ACTIBONDS

Notice of Meeting  
Messrs Shareholders are hereby convened to attend the Extraordinary General Meeting which will be held on May 29, 1989 at 3.00 p.m. at the offices of Krolltrust, 11, rue Aldringen, L-2960 Luxembourg, with the following agenda:

- 1. to approve the merger of the Company into CM Investment Serial Funds, a SICAV under the laws of Luxembourg having its registered office at 11, rue Aldringen, Luxembourg, specifically upon hearing:  
a. the report of the board of directors explaining and justifying the merger proposals to be published in the Memorial Recueil Special of Luxembourg together with this notice of Extraordinary General Meeting, and to be deposited with the Chancery of the District Court of Luxembourg, and  
b. the audit report prescribed by Article 266 of the Luxembourg Company Law prepared by Coopers & Lybrand, Luxembourg, and subject to approval of the said merger proposals by the shareholders of CM Investment Serial Funds in their extraordinary general meeting;
- 2. to approve the allocation of shares of CM Investment Serial Funds-Actibonds to the shareholders of the Company in exchange for the contribution of all assets and liabilities of the Company, the shares so allotted to be issued in the ratio of 1 new share of category B of CM Investment Serial Funds-Actibonds for 1 share of the Company; and to state that the Company be dissolved and all its shares in issue are to be cancelled.

Resolutions on the agenda of the extraordinary general meeting will require a quorum of at least 50% of the outstanding shares and will be adopted if voted by the 2/3 of the shares present or represented. The following documents shall be at the disposal of the shareholders for inspection and for copies free of charge at the registered office of the Company:  
1. the Merger Proposal;  
2. the annual reports of the Company for the last three financial years; the half-yearly report of CM Investment Serial Funds as of March 31, 1989;  
3. the reports of the Board of Directors of the Company and of the auditors of the Company for the last three financial years; and the report of Coopers & Lybrand relating to the merger proposals.  
In order to take part at this general meeting, owners of bearer shares will have to deposit their shares five clear days before the meeting with the following bank who is authorized to receive the shares of deposit:  
Krolltrust S.A., Luxembourg  
43, boulevard Royal  
L-2955 Luxembourg

By order of the Board of Directors

## GENERAL MINING UNION CORPORATION LIMITED

(Incorporated in the Republic of South Africa)  
Company Registration No. 01/01232/05

### PAYMENT OF COUPON NO. 132

HOLDERS OF SHARE WARRANTS TO BEARER will receive payment on or after 25 May 1989 at the rate of 27.5843p the amount declared per share, less 4.1376p being South African non-resident shareholders' tax of 15% against surrender of Coupon No. 132.

Coupons must be deposited for FOUR CLEAR DAYS for inspection before payment will be made:

In London : At the London Secretaries Office  
at the Corporation  
30 Ely Place, London, EC1N 6JA

In Paris : At Credit du Nord  
Union Bank of Switzerland, Zurich  
Swiss Bank Corporation, Basle or  
at any of their branches

Coupons belonging to holders resident in Great Britain and Northern Ireland will be paid as follows:

Amount of dividend after deduction of South African non-resident shareholders' tax of 15%	Pence
Less: United Kingdom Income Tax of 10% on the Gross Amount of the dividend of 27.5843p	2.7843
	24.8000

Listing forms can be obtained on application to the London Secretaries.

per pro **GENCOR (UK) LIMITED**  
London Secretaries  
L J Baines  
30 Ely Place  
London EC1N 6JA  
17 May 1989

## LEGAL NOTICES

### EXCEL BUSINESS SYSTEMS LIMITED

NOTICE IS HEREBY GIVEN, Pursuant to Section 49(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at 30 ELY PLACE, 3 MOBLE STREET, LONDON EC2V 7DD

For the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on a creditors' committee by or under the Act.

Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if:

- (a) they have delivered to us at the address shown below, no later than 1200 hours on WEDNESDAY 24 MAY 1989, written details of the debts they claim to be due to them from the company, and the claims have been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and
- (b) they have lodged with us any proof which the creditor intends to be used on the basis.

Please note that the original proof signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including faxed copies) are not acceptable.

C J Hughes and J M Thompson  
Joint Administrative Receivers  
Curt Guppy  
Shelley House  
3 Noble Street  
London EC2V 7DD

## BEANLINK LIMITED

Registered number: 1732497  
Trading name(s):  
(a) The Arts Channel  
(b) British Cable Programme  
Nature of business: cable and satellite television broadcasting and programme production.  
Trade classification: media/broadcasting.  
Date of appointment of joint administrative receivers: 27 April 1989.  
Name of person appointing the joint administrative receivers: Equity and Law Life Assurance Society Programmes.  
JOSEPH PATRICK CONSIDINE and CHRISTOPHER JOHN HUGHES  
Joint Administrative Receivers  
(Office hours: 09.00 and 14.15) at  
Curt Guppy, Churchhill House, Churchill Way, Curtiliff CFI 410

## PERSONAL

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## FT LAW REPORTS

# Shareholders retain their voting rights

RE PICCADILLY RADIO PLC  
Chancery Division: Mr Justice Millett: April 27 1989

RECTIFICATION of a company's register to delete the name of a shareholder registered in unwitting breach of the articles of association and giving rise to no grievance, will not be ordered by the court on the application of a person whose true purpose is to disenfranchise the shareholder so as to eliminate his opposing vote on a takeover.

Mr Justice Millett so held when giving his reasons for having refused, on March 17 1989, applications by Red Rose Radio plc and Greenhall Whitney plc, shareholders in Piccadilly Radio plc, to restrain two other shareholders, Allied Entertainment Financial Services plc and Albion Nominees Ltd, from voting their shares at an extraordinary general meeting on March 20. Indemnity costs were ordered against the applicants.

HIS LORDSHIP said that Piccadilly was a sound programme contractor which operated a commercial radio station and held a licence from the Independent Broadcasting Authority (IBA). Red Rose held 25m of its non-voting ordinary shares, and Greenhall held 97,425 A ordinary shares carrying voting rights.

Under an agreement and supplemental agreement, the IBA had power to detain and hold HIS LORDSHIP said that Piccadilly was a sound programme contractor which operated a commercial radio station and held a licence from the Independent Broadcasting Authority (IBA). Red Rose held 25m of its non-voting ordinary shares, and Greenhall held 97,425 A ordinary shares carrying voting rights.

Under the supplemental agreement such consent was "deemed" to be given if the change affected ownership or control of not more than 10 per cent of the voting rights.

Piccadilly's articles of association contained provisions designed to protect it from the risk of determination of its licence. Article 33 provided that no person should be the registered holder or beneficial owner of 10 per cent or more of the issued A shares.

Article 34A prohibited the transfer of an A share to any person without the IBA's previous written approval. In 1988 Virgin Vision Ltd, a registered shareholder, desired to dispose of 201,850 A shares, representing 10.4 per cent of the voting shares in Piccadilly.

It was arranged that Allied should acquire 9.99 per cent for its own benefit, and should acquire the remaining 85 per cent (22,000 shares), for the benefit of two of its directors as an introduction fee.

Completion took place on December 30 1988 and Virgin £546,808, and two executed stock transfer forms in favour of Allied were handed over. It was subsequently suggested that the 22,000 shares should be registered in the name of Albion Nominees instead of Allied, to mark the distinction between shares held for the benefit of the two directors from those held beneficially by Allied.

The original share transfer was amended and initialled on Virgin's behalf. The true state of affairs from Piccadilly or the IBA. On the contrary, they were led to believe that both blocks of shares belonged to Allied as, in a commercial sense, they did. Piccadilly took all reasonable steps to satisfy itself that the two transfers were properly registrable before giving instructions for registration.

On December 22 1988 it had been announced that Piccadilly proposed merging with Midlands Radio. The Midlands offer was conditional on Piccadilly's holding an extraordinary general meeting, and passing certain resolutions. The meeting was due to take place on March 20 1989.

On February 6 Red Rose's parent company, Miss World Group, announced its intention of offering for the whole of Piccadilly's share capital not already owned by it or its subsidiaries. The Miss World offer was conditional on defeat of the Midlands offer but it was defeated. Subsequently the Miss World offer was successful, and the IBA gave its consent. There was a regrettable tendency for contestants in modern take-over battles to try and enlist the aid of the court.

For the applicants: *William Stubbs QC and Richard Snowden (Leytons)*  
For Piccadilly: *Martin Moore (Clyde & Co)*  
For Allied and Albion: *Alan Steinfield QC and John Cane (Sj Berwin)*  
For Virgin: *Simon Mortimore (Harbottle & Lewis)*

substituting Virgin. They petitioned for similar relief under section 461, alleging that as shareholders they had been unfairly prejudiced by the Allied and Albion registrations. They sought interlocutory relief (which was all that mattered to them) to restrain Allied and Albion from voting their disputed shareholdings on March 20.

The 9.99 per cent of the voting shares transferred to Allied was validly transferred by virtue of the "deemed" approval in the supplemental agreement. With regard to the 22,000 shares transferred to Albion, Mr Stubbs for the applicants, submitted the Allied and Albion shareholdings should be amalgamated to see whether the 10 per cent was exceeded.

The language of the supplemental agreement was not clear, but it might have the effect that Allied was to be treated as a "transferee" of the shares transferred to Albion. If it did have that effect, then IBA consent was required insofar as the transfer exceeded 10 per cent.

Without such conviction the court assumed that Allied was the transferee of the 22,000 shares and that the transfer required IBA consent and was in breach of article 34A.

The question was whether relief should be granted. Relief was discretionary. It was not the automatic consequence of a breach of the article. The applicants sought to restrain Allied from voting as to the A shares registered in its name, no matter how it voted them.

That could not possibly be right. The shares were not liable to be disenfranchised altogether. The execution of the share transfer by Virgin and Albion's consequent registration were in breach of article 34A, but the contract of sale itself and the purchase price were not. Virgin held the shares as bare trustee for Allied, and must exercise any voting rights which it might still have in accordance with Allied's wish.

There was an expectation that Albion would vote in accordance with Allied's directions. It would be pointless to restrain Albion from voting the shares otherwise than as Virgin should direct, if Allied could not restrain Virgin as to what directions to give. But there was a broader and more fundamental ground for refusing the application. The applicants had no interest in the shares. They sought the restoration of Virgin's name to the register, yet Virgin did not. It was embarrassed by the application.

They alleged breaches of article 34A which was designed to protect Piccadilly from the risk of losing its licence. But Piccadilly did not support the application. The IBA was aware of the facts and made no complaint, and the directors had ample powers to remedy the situation which the IBA require it. There was no suggestion that the licence was in danger. The applicants were not aggrieved by the fact that the shares had been transferred without IBA consent, but by the fact that they had been transferred to a company which was unwilling to support the Miss World offer. They were searching for a means to disenfranchise the expected opposition to their offer, and they seized on a breach of article 34A. A less meritorious claim was difficult to imagine. Their purpose in making it was foreign to the statutory remedy which they invoked. It would not be a proper exercise of judicial discretion to grant the remedy of rectification in such circumstances. As a second string to their bow, the applicants alleged the company's affairs had been conducted in a manner unfairly prejudicial to themselves. Albion was the registered shareholder and, unless restrained by injunction, was entitled to vote. To succeed the applicants would have to show that Albion's registration was unfairly prejudicial to them. There was no evidence that it was. It was not Albion's registration as a shareholder that aggrieved them, but Albion's voting intentions. The application had no prospect of success. Injunctive relief was refused. At the meeting on March 20 Allied and Albion voted their shares in favour of the Midlands offer but it was defeated. Subsequently the Miss World offer was successful, and the IBA gave its consent. There was a regrettable tendency for contestants in modern take-over battles to try and enlist the aid of the court.

Rachel Davies  
Barrister



COMMODITIES AND AGRICULTURE

Non-Opec countries meet to review export strategy

By Steven Butler

A GROUP of oil exporting countries which are not members of the Organisation of Petroleum Exporting Countries began meeting in London yesterday to review the oil market and discuss whether to continue voluntary exports cuts...

Mexico, China, Angola and Egypt, although there have been questions raised about how much of it has actually been cut and whether it has been voluntary.

A move that industry analysts see aimed at bolstering its weight in Opec negotiations over a new production ceiling and production quotas.

Norway plans 35% output rise

By Karen Fosell in Oslo

NORWAY WILL, this year increase crude oil production by 35.5 per cent over 1988 levels, or by 19 million tonnes, to 72.5 million tonnes, according to figures released in the minority Labour Government's Revised National Budget.

and is expected to hit 300,000 b/d in addition. Statoil, the operator, intends to bring the Gullfaks C, the third platform in the field, on stream six months earlier than originally planned at an initial rate of 100,000 b/d, building rapidly during the first half of 1990 to 300,000 b/d.

Norway's Prime, Mrs Gro Harlem Brundtland, warned in Washington in May, however, that Norway "will cancel or adjust unilaterally (our) measures should developments and (our) interests call for it."

Copper shrugs off PNG strike

By Kenneth Gooding, Mining Correspondent

LONDON METAL Exchange copper prices yesterday shrugged off news that Bougainville, the biggest copper mine in Papua New Guinea, had halted production again.

About 1,000 employees stopped work on Monday afternoon at the mine, which produces about 175,000 tonnes of copper in concentrate each year and is 53.6 per cent owned by CRA of Australia, after two men were wounded by a gang armed with guns and bows.

Grade A copper ended yesterday with only a very small backwardation - where the price for immediate delivery is higher than the three-month price.

Tin settlement talks break up

By Kenneth Gooding

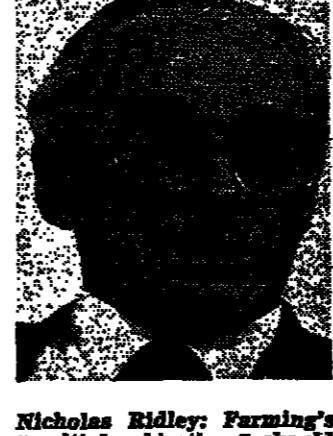
TALKS BETWEEN the International Tin Council working group and creditors who claim they are owed \$532m following the 1985 collapse of the ITC's tin stock have broken up for the time being but creditors suggest there is a strong willingness on both sides to reach an out-of-court settlement.

The ITC working party is to meet again next month and creditors say they take heart from the fact that the Canadian Government representatives are still leading the efforts for a settlement.

Towards a greener farm policy

Bridget Bloom studies a blueprint for change in UK agriculture

MR NICHOLAS Ridley, Britain's Environment Minister, lambasted farmers last week for polluting the environment, and in doing so made banner headlines. Much less notice was paid to his promise, in the same speech, to the Agricultural Forum in London to look for a way forward for a broad world in farming launched earlier this month by the Country-side Commission, the Government's official advisory body on the countryside.



Nicholas Ridley: Farming's "multiple objectives" should be recognised

Mr Ridley said the Commission argued "that the present system of farm support, both annual payments and capital grants, should be completely replaced by a new system which would give full recognition of the multiple objectives of farming, including its environmental and social benefits that can be gained."

It is a measure of the fast-changing agricultural scene that a body like the Country-side Commission can suggest that farmers should receive grants primarily aimed at conservation rather than at increasing production, and that a government minister can respond so positively to that suggestion.

The report takes as its starting point the fact that "food production is no longer the single driving force of agricultural policy. Increasingly, the value of Government support... must be measured in terms of environmental, recreational and social benefits."

The most immediate criticism is that the focus on the report's financial calculations, it states without proof that savings of £46.5m a year could

be made on an estimated budget of some £1.4bn for England and Wales, apparently from the conversion of arable land, which generally incurs heavy costs through supported farm-gate prices, to lower cost woods or woodland.

The second focus of criticism is likely to be that the report takes little account of the need for approval of such an environmental protection scheme by the EC Council of Ministers.

As for farmers' reactions, while many would no doubt welcome a more "user friendly" system of grants, others are likely to resist for economic as well as social reasons becoming what many disparagingly call park keepers of the countryside.

The Country-side Commission has a claim to be in the vanguard on agriculture policy in the last few years. It helped to spearhead the once criticised but now successfully established ESAs. Its advice may yet form the basis of official policy on this broader front too.

Incidents for a New Direction for Farming, Countryside Commission, Cheltenham.

Enterprise in the Rural Environment, CLA, 16 Belgrave Square, London SW1, £3.00.

Sharp fall forecast in Australian wool earnings

By Chris Sherwell in Sydney

AUSTRALIAN WOOL export revenues will weaken significantly in the coming season because of increased world production, substitution of cheaper fibres and a stronger Australian currency.

According to the Australian Wool Corporation, which last week released its first estimate for the 1989-90 season, wool export earnings will be around A\$5bn-5.5bn (£2.34bn-2.57bn), down sharply from A\$6.5bn projected for the current year and A\$5.8bn in 1987-88.

offered by the Government's Bureau of Agricultural and Resource Economics earlier this year.

A general rise in world wool production of around 4 per cent, and of 3 per cent in the production of the apparel wools in which Australia's strength lies.

WEEKLY METALS PRICES

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,850-2,025 (same).

ARSENIC: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.30-7.80 (7.40-7.60).

LONDON MARKETS

COFFEE prices on the London futures market reached the highest level for 3 1/2 months yesterday before drifting back towards the close. The continuing tightness of supplies available for immediate delivery and lack of significant selling interest lifted the prompt May position to £1,490 a tonne at one stage, and the price finished the day £70 up at £1,450.

COCAOA £/tonne

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

WORLD COMMODITIES PRICES

ALUMINIUM, 99.7% (per tonne)

US MARKETS

IN THE METALS, quiet action was seen in the gold and silver after Monday's decline, reports David Baylham Lambert. Both markets stayed around the unchanged level for most of the day.

NEW YORK

GOLD 100 Troy oz, \$/Troy oz

CHICAGO

SOYBEANS 5,000 bu m/c, cents/bushel

SPOT MARKETS

Crude oil (per barrel FOB)

COCAOA £/tonne

COCAOA £/tonne

POTATOES £/tonne

POTATOES £/tonne

LONDON BULLION MARKET

Gold (fine oz) \$ price

NEW YORK

GOLD 100 Troy oz, \$/Troy oz

CHICAGO

SOYBEANS 5,000 bu m/c, cents/bushel

OTHER

Gold (per Troy oz)

COCAOA £/tonne

COCAOA £/tonne

POTATOES £/tonne

POTATOES £/tonne

LONDON BULLION MARKET

Gold (fine oz) \$ price

NEW YORK

GOLD 100 Troy oz, \$/Troy oz

CHICAGO

SOYBEANS 5,000 bu m/c, cents/bushel

OTHER

Gold (per Troy oz)

CHICAGO

SOYBEANS 5,000 bu m/c, cents/bushel



LONDON STOCK EXCHANGE

A lively end from Gold Fields saga

THE HEAT was turned down under dollar earning stocks yesterday and the UK stock market was left to drift lower as it awaited the next move on the global and domestic economic fronts. However, the market's day ended in some drama as news reached London that Minoro was admitting defeat in its \$150m takeover move against Consolidated Gold Fields. This followed a New York court's refusal to lift the injunction barring Minoro from completing its proposed acquisition of the mining group. UK traders have been speculating as to what would happen now to the 29.9 per cent Gold Fields stake already held by Minoro. There was little response in the market yesterday to the dip in the latest US housing start statistics, but a downturn over pressures on the dollar and on European interest rates focuses on today's announcement of the US trade figures for March and on today's

Bundesbank meeting. UK equities opened lower as traders sensed that the earlier trend in the dollar might take the steam out of Wall Street when it opened for the next trading session. Turnover was extremely light, however, with the market lacking the early morning activity which usually sets the trend. The Footsie drifted down by about 12 points and after a poor start on Wall Street had halved a hesitant rally, slipped back again to close at a low point for the day. The final reading on the FT-SE Index showed a loss of 13.2 to 2,138.7. Seaq volume totalled 401.5m shares against 411m on Mon-

day. Business in the blue chip issues was unexciting. ICI trade barely exceeded half a million shares, while Glaxo slipped back after Monday's currency-inspired advance, on only 1.7m shares. Among the consumer sectors, brewery issues made little response to reports of an amicable meeting between brewery and Government representatives on the controversial report by the UK Monopolies and Mergers Commission. There were several special situations yesterday to keep the market on its toes. Shares in Consolidated Gold Fields fell sharply as London anticipated the decision by the New York

court to uphold the injunction preventing Minoro from accepting Gold Fields shares. The judge's decision, and Minoro's withdrawal from the field, reached London just after the Seaq electronic market network had closed down for the day. The final Seaq quotation showed Gold Fields shares with a loss of 45 to 197.9p, with 1.1m shares traded. Selling had gathered pace towards the market close and London traders were braced for excitement overnight as the arbitrageurs reacted to the dramatic termination of the largest takeover attempt recorded to date in London.

FINANCIAL TIMES STOCK INDICES

Table with columns for indices (Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.) and their values for May 16, 15, 12, 11, 10, Ago, High, Low, and Since Compilation.

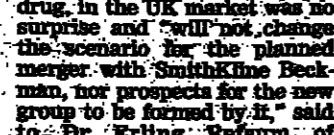
TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks including BHP, BP, British Aerospace, etc., with columns for Volume, Value, and % Change.

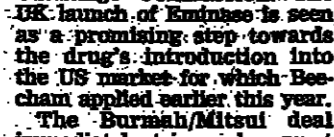
Mitsui link advances Burmah

News that the Japanese shipping group Mitsui is taking a 50 per cent stake in Burmah Oil's liquefied natural gas (LNG) business for some \$40m was construed as bullish for Burmah shares. They responded with a 30 rise to 381p with turnover expanding to a much bigger than usual 3.3m.

FT-A All-Share Index



Equity Shares Traded



Regional Vaux fell slightly to 297p

Regional Vaux fell slightly to 297p after the market took news of £11.85m interim profits and a \$60m debt-free stock issue in its stride. Bass fell to 95.7p ahead of today's half-yearly figures. The one brewer to buck the market trend was Scottish & Newcastle, which added 4 at 206p amid vague talk that part of the Elders IXL stake had changed hands.

Older maker Bulmer jumped 9 to 152p

Older maker Bulmer jumped 9 to 152p after announcing that Japanese brewer Sapporo is to distribute Bulmer's Woodpecker cider brand in Japan. News that BCI is involved in discussions with a Mexican group with a view to selling its 49 per cent stake in its Mexican associate, Polbea and its Arizona division, boosted BCI shares 8 to 57p. Other building issues made further good progress, with Rugby closing 5 ahead at 203p following an analysts' visit to the John Carr subsidiary. Steelco continued their recent strong performance, adding a further 14 to 474p. British Drilling jumped 6 to 177p after news of the property revaluation.

108p after 105p on turnover of 6.5m

108p after 105p on turnover of 6.5m with analysts forecasting poor figures from US computer group Hewlett Packard and dealers complaining of persistent big selling into the market. Second line electronics weakened significantly, still on the recent spate of profits warnings. Farwell dropped 9 to 176p. The Citicorp Scrimgeour Vickers' recommendation to switch from Capital Radio into Miss World saw the latter rise up 62 more to 618p. Colroll shares retained their forward momentum as investors looked ahead to the annual results, due on May 23. Mr Donald Anderson of Hoare Govett thinks there is still considerable nervousness about the course of sales of home-wares in the UK and this is reflected in the depressed share price. However, he maintains Colroll will market its way out of any retail weakness and that, since the balance sheet has been strengthened by actual and expected sales in Australia and the US, the shares are cheap.

General and Prudential; dealers said a switch out of Pru and into L & G left the latter 4 ahead at 152p

General and Prudential; dealers said a switch out of Pru and into L & G left the latter 4 ahead at 152p. CE Heath outperformed other insurance brokers with one of the top UK securities houses said to have been a big buyer of the shares which are regarded as having been left behind the rest of the sector, at the close Heath shares were 9 up at 479p.

The season of brewery figures got under way with a 15 per cent jump in annual profits to £502m from Allied-Lyons

The season of brewery figures got under way with a 15 per cent jump in annual profits to £502m from Allied-Lyons. The market was marginally disappointed by the figures - the better than expected contribution from property disguised some dull performances in core business, said one analyst - and in the weeks of "downbeat" post-results meeting, shares slipped 10 to 452p, an turnover of 4.6m. A number of brokers downgraded Allied-Lyons forecasts for next year; at the top of the range Nomura Research has lowered its estimate by £10m to £580m, while the more conservative County NatWest WoodMac is now going for £577m.

The main activity in electronics was focused on British Telecom

The main activity in electronics was focused on British Telecom. The shares eased a fraction to 278 1/2p on turnover of 6.5m after a warning from Ms Judy Stewart, electronics analyst at Citicorp Scrimgeour Vickers, that she expects the underperformance (in BT shares) to continue as the more difficult outlook in the current year is assimilated; the struggle with OPTCL continues and we suspect that Mercury will be favoured in any outcome," Ms Stewart said. Citicorp expects BT to reveal full-year profits of £2.6bn on June 1, following a weak fourth quarter, partly due to Easter falling in March resulting in BT losing two working days (23m pre-tax profit).

Enso is Western Europe's biggest producer of sawn timber

Enso is Western Europe's biggest producer of sawn timber, and a major supplier of plywood and prefabricated housing. In 1988 net sales of Enso Wood Products grew by 10% to 161 million Pounds. Sales by the House Division grew by almost 100%.

NEW HIGHS AND LOWS FOR 1989

- List of new highs and lows for 1989 including companies like British Telecom, Enso, etc.

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NEW HIGHS AND LOWS FOR 1989

- List of new highs and lows for 1989 including companies like British Telecom, Enso, etc.

APPOINTMENTS

Executive of PAL INTERNATIONAL to help the company prepare for a public listing. MAYFLOWER TREASURY MANAGEMENT has appointed Ms Francesca Taylor as an associate director and Mr Rikhi Hassan an assistant director. Ms Taylor joins from Midland Montagu and Mr Hassan was a resident vice president at Citicorp. NORMAN HAY (METAL FINISHERS) has appointed Mr Barry Ward as works director. He was works manager. Mr John Hughes has joined the board of the HENDERSON ADMINISTRATION GROUP. ROARE GOVETT SECURITIES has made the following board appointments. Mr Geoff Homston and Mr Simon Clegg have been appointed directors with specific responsibility for institutional client co-ordination. CENTRAL MOTOR AUCTIONS has created a wholly-owned subsidiary, Central Motor Auctions (Operations), which will be wholly responsible for the activities of the nine auction centres in Britain. Mr Alan Agate and Mr John Hutchinson have been appointed to the subsidiary board as operations directors with Ms Brenda Cater as sales director. Other directors are Mr Eric Myers, chairman, Mr

New chief at Barratt Construction

A new managing director has been appointed to head Scottish building contracting company, BARRATT CONSTRUCTION. Mr Roy Whitson has been appointed the company's board in January, has succeeded Mr Bill Adamson who has retired after 10 years in charge of the company. Appointed to take charge of the company's west of Scotland operations from offices in Glasgow, Mr Whitson was formerly commercial director with Melville, Dundas & Whitson, part of the Liley Group. Mr John Newman has been appointed group company secretary and head of personnel at LIT HOLDINGS. He held a similar post with the Royal Trust Group. Mr Ken Abraham has joined the board of ROYLE CITY with special responsibility for the development of the report and account business. At the ROBERTSON GROUP Mr Lionel Cook is to retire as non-executive chairman at the annual meeting on August 24. He will remain on the board as a non-executive director. Mr Roy Richman will succeed him as chairman in an executive capacity. Mr Brian Wolfenden will assume the role of group managing director responsible for all

Miss Lesley Exley (above) has been appointed marketing director of the newly-created ALEXON GROUP's brands

Miss Lesley Exley (above) has been appointed marketing director of the newly-created ALEXON GROUP's brands board responsible for Alexon, Dash and Baxtel. Miss Exley joins the group from the retail division of the Wedgwood Group, where she has been working as a consultant. group activities other than the group's mining finance division which will continue under the chairmanship of Mr Barry Smale-Adams. Mr Max Hobbs has been made director, group marketing and support operations, at INVERFORM GROUP. He was marketing manager at Thames Water Authority. Mr Bill Todd, formerly chief executive of Burgess Holdings, has been appointed chief

Brian Carter and Mr Steve Kendall, joint managing directors, who are also on the board of the parent company.

Brian Carter and Mr Steve Kendall, joint managing directors, who are also on the board of the parent company. Mr Paul Hampton, who joined COUNT HOUSE COMPUTERS in late 1986, has been made a director. PIONEER CONCRETE (HOLDINGS) has appointed Mr E.N. Hambro and Sir Jack Stewart-Clark to the board. Mr Hambro is chief executive of J.O. Hambro & Co. Sir Jack is a member of the European Parliament, where he represents East Sussex. Sir Clifford Chetwood (above), chairman and chief executive of George Wimpey, has been elected president of the BUILDING EMPLOYERS CONFEDERATION. Mr Peter Rainbird has been appointed to the newly-created post of chair-

WE PUT WOOD OVER YOUR HEAD. Enso is Western Europe's biggest producer of sawn timber, and a major supplier of plywood and prefabricated housing. In 1988 net sales of Enso Wood Products grew by 10% to 161 million Pounds. Sales by the House Division grew by almost 100%. ENSO-GUTZEIT OY. Kanavaraanta 1, 00160 Helsinki, Finland tel: (358) 0 16 291, fax: (358) 0 162 9471



FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-425-2128

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized by fund manager and trust name. Columns include Fund Name, Unit Price, and other financial details. The table is divided into sections for various fund managers like Abbey, Abbey Unit Trust Managers, Abbey Fund Managers, etc.

GUIDE TO UNIT TRUST PRICING. METAL CHANGES: These records the marketing, administrative and other costs which have to be paid by new purchasers. The price at which units are bought. The price at which units are sold. The maximum spread between the offer and bid price is determined by a formula laid down by the government. In practice, unit trust managers charge a much narrower spread. As a result, the bid price is often as well above the minimum permissible price as the offer price is above the bid price. The bid price is often as well above the minimum permissible price as the offer price is above the bid price. The bid price is often as well above the minimum permissible price as the offer price is above the bid price.

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Main table containing unit trust information with columns for Unit Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page



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Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for MANAGEMENT SERVICES, OFFSHORE AND OVERSEAS, GUERNSEY, LUXEMBOURG, SWITZERLAND, and GUERNSEY.

MANAGEMENT SERVICES

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

LUXEMBOURG (SIB RECOGNISED)

SWITZERLAND (SIB RECOGNISED)

GUERNSEY (\*\*)

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FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, listing various unit trusts with columns for Name, Price, and Yield.

LONDON SHARE SERVICE

Table containing London Share Service data, including British Funds, Commonwealth & African Loans, Foreign Bonds & Rails, and Money Market Bank Accounts.



LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

AMERICANS - Contd

Table listing American stocks including companies like Amgen, Amgen, Amgen, with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS - Contd

Table listing building, timber, and roads stocks including companies like Bovis Lend Lease, Bovis Lend Lease, with columns for stock name, price, and other financial metrics.

DRAPERY AND STORES - Contd

Table listing drapery and stores stocks including companies like Debenhams, Debenhams, with columns for stock name, price, and other financial metrics.

ENGINEERING

Table listing engineering stocks including companies like Balfour Beatty, Balfour Beatty, with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks including companies like British Airways, British Airways, with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks including companies like British Airways, British Airways, with columns for stock name, price, and other financial metrics.

CANADIANS

Table listing Canadian stocks including companies like Alcan, Alcan, with columns for stock name, price, and other financial metrics.

ELECTRICALS

Table listing electrical stocks including companies like British Telecom, British Telecom, with columns for stock name, price, and other financial metrics.

FOOD, GROCERIES, ETC

Table listing food, groceries, and other stocks including companies like Asda, Asda, with columns for stock name, price, and other financial metrics.

INSURANCES

Table listing insurance stocks including companies like Aviva, Aviva, with columns for stock name, price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotels and caterers stocks including companies like Whitbread, Whitbread, with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.)

Table listing industrial stocks including companies like British Airways, British Airways, with columns for stock name, price, and other financial metrics.

BANKS, HP & LEASING

Table listing bank, HP, and leasing stocks including companies like HSBC, HSBC, with columns for stock name, price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks including companies like ICI, ICI, with columns for stock name, price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and stores stocks including companies like Debenhams, Debenhams, with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.)

Table listing industrial stocks including companies like British Airways, British Airways, with columns for stock name, price, and other financial metrics.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks including companies like Carlsberg, Carlsberg, with columns for stock name, price, and other financial metrics.

INDUSTRIALS (Miscel.)

Table listing industrial stocks including companies like British Airways, British Airways, with columns for stock name, price, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads stocks including companies like Bovis Lend Lease, Bovis Lend Lease, with columns for stock name, price, and other financial metrics.

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INSURANCES - Contd

Table of insurance companies including Lloyds, Zurich, and others, with columns for stock price, bid, offer, and volume.

PAPER, PRINTING, ADVERTISING - Contd

Table of paper, printing, and advertising companies such as Newsprint, Printers, and Advertisers.

TEXTILES

Table of textile companies including various spinning and weaving firms.

TRUSTS, FINANCE, LAND - Contd

Table of trusts, finance, and land companies, including investment trusts and banks.

OIL AND GAS - Contd

Table of oil and gas companies, including exploration and production firms.

MINES - Contd

Table of mining companies, including various metal and coal producers.

LEISURE

Table of leisure companies, including hotels, resorts, and entertainment firms.

PROPERTY

Table of property companies, including real estate and development firms.

TOBACCO

Table of tobacco companies, including major manufacturers.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies, including investment trusts.

OVERSEAS TRADERS

Table of overseas trading companies, including import and export firms.

PLANTATIONS

Table of plantation companies, including rubber and palm oil producers.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies, including car and aviation firms.

COMMERCIAL VEHICLES

Table of commercial vehicle companies, including truck and bus manufacturers.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies, including major media firms.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising companies, including various media and service firms.

SHIPPING

Table of shipping companies, including major maritime firms.

SHOES AND LEATHER

Table of shoe and leather companies, including footwear manufacturers.

SOUTH AFRICANS

Table of South African companies, including various local and international firms.

SHIPPING

Table of shipping companies, including various maritime firms.

SHOES AND LEATHER

Table of shoe and leather companies, including footwear manufacturers.

OIL AND GAS

Table of oil and gas companies, including exploration and production firms.

FINANCE

Table of finance companies, including banks and investment firms.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks, including various local and international firms.

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WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, Belgium/Luxembourg, Denmark, Finland, France, Germany, Italy, Japan, and the Netherlands. Columns include stock names, prices, and changes.

Table of stock market data for Australia, Canada, Hong Kong, and New York. Includes sections for Toronto 3pm prices, Dow Jones, and New York Active Stocks.

Table of stock market data for Canada, listing various Canadian stocks and their performance.

Table of stock market data for New York, including Dow Jones and various indices.

Table of stock market data for Tokyo, listing active stocks and their prices.

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4pm prices May 16

Main table of New York Stock Exchange Composite Prices, organized in columns with headers for stock symbols, prices, and changes.



NYSE COMPOSITE PRICES

Main table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes a sub-section for '3-Month' data.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices May 16

Large table of Over-the-Counter prices listing various stocks and their market data.

AMEX COMPOSITE PRICES

4pm prices May 16

Table of AMEX Composite Prices listing stocks and their market data.

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AMERICA

# Dow climb comes to end as profit-taking emerges

Wall Street

SOME MODEST profit-taking finally set in yesterday after two days of substantial gains and a massive post-crash peak for the Dow Jones Industrial Average, writes Janet Bush in New York.

The Dow closed 10.44 points lower at 2,453.45 on moderately active volume of 174m shares. This is only a small pull-back compared with its surge on Friday and Monday of 81 points.

The Dow's closing level prevailed for most of the session, apart from the morning when it stood more than 14 points lower. Its stability suggested that there is still considerable confidence in this market.

Monday's broad advance of more than 24 points had been particularly impressive because it came after Friday's 58.82-point surge and against the background of a weakening bond market.

The Treasury bond market closed mixed, partly reflecting a lower dollar overnight. Although the dollar held steady in New York trading, it had taken some heat in overseas markets because of widespread expectations that the Bundesbank is preparing to raise the Lombard rate at its council meeting tomorrow.

The combination of a soft dollar and weaker bonds early on appeared at last to encourage some profit-taking. Friday's optimism after the smaller-than-expected 0.4 per cent

rise in the producer price index in April dissipated more quickly in the bond market than in the equity market.

The bond market quickly reassessed its hope that the US Federal Reserve would vote to ease monetary policy at the meeting of its Federal Open Market Committee. The equity market's small retreat yesterday brought the mood there more into line with the Treasury market.

The Fed is likely to prefer to keep policy on hold until there is more evidence that inflation is indeed under control. Growth is slowing, but not at great speed.

The strength of the dollar poses a different dilemma for the Fed. The desire to bring the dollar lower is obvious in view of estimates that central banks sold as much as \$4bn on Friday and Monday.

However, if the Bundesbank plans to raise the Lombard rate this week, a concomitant easing in Fed policy may bring the risk of a sharp correction on the downside for the dollar, which would not be desirable either.

Among featured stocks yesterday was Cray Research which fell 3.5% to \$49 after news late on Monday that the company was restructuring into two public companies.

Cray reached a joint marketing agreement with Control Data for its supercomputers and adopted a shareholder rights plan often used as a takeover defence. Control Data added

\$% to \$20.4.

Dayton Hudson eased \$% to \$51 after reporting fiscal first quarter net income of 51 cents a share, compared with 36 cents a share a year ago.

Fenwick, another retailer reporting results, fell 1% to \$58. The company took a charge of \$20m net of taxes in its first quarter due to discontinuing the operations of its subsidiary, Telacorn.

Ogilvy Group declined 4% to \$53 after the company announced that it had accepted the \$54-a-share offer from WPP of Britain.

Howtek jumped 1% to \$19 on the American Stock Exchange after IBM had chosen its digital camera scanner for use with its PS-2 family of personal computers.

St Paul Companies jumped \$% to \$49 on the over-the-counter market after Allegheny reiterated that it wanted to raise its current stake in the company from 9.5 per cent to about 20 per cent.

**Canada**

TRADERS took a breather in Toronto where stocks closed mixed. The market is waiting for the US merchandise trade data due out on Wednesday and the US consumer price index on Thursday, waiting to decide if the economy is slowing and inflation abating.

The Toronto composite index fell 2.5 to 3658.7. But advances outpaced declines 334 to 320 on volume of 22.9m shares.

EUROPE

# Interest rate apprehension dominates again

FEAR of higher interest rates continued to be the main influence on leading bourses, although some of the smaller markets reached all-time highs, writes Our Markets Staff.

FRANKFURT was again dominated by interest rate concern and shares declined in fairly low volume.

The meeting of the Bundesbank tomorrow has intimidated investors, who fear another interest rate increase. As one analyst said: "We have got to be on yellow alert all the time now."

The strong dollar continued to fuel the rate fears. Yesterday it surged to DM1.8368 - its highest level since the end of 1988.

The DAX index slipped 8.09 to 1,839.75 and the FAZ declined 10 points to 563.60. Total German turnover was 2,528m shares.

The corporate highlight was the suspension pending an announcement of PKI a subsidiary of Philips, the Dutch electronics company. There were rumours that Philips, which owns more than 70 per cent through a wholly-owned subsidiary, might want to make an offer to the minority shareholders, or that it might want to sell to Robert Bosch, another

electronics company. PKI closed at DM893 on Friday - the last trading session.

Puma, the sports goods company, picked up DM13, or 3.5 per cent, to DM365 after local press reports suggested it might soon be taken over.

PARIS was jittery, anticipating possible interest rate rises. The stock market fell 0.1 per cent, although individual stocks provided pockets of excitement.

Bouygues, the leading building company, soared 7.6 per cent - up FF45 to FF1640 - in heavy volume of more than 100,000 shares.

After the close Mr Sylvio Berlusconi, the Italian businessman, said he had taken a 2 per cent stake and that the two would co-operate in Europe. Bouygues owns about 25 per cent of the French television channel, TF1.

LVMEH fell sharply on early concern over the content of the report on the enquiry into share purchases in the luxury goods group. It recovered later when the Commission des Operations de Bourse said there was insufficient evidence to qualify such purchases as insider dealing. LVMEH closed FF744 lower at FF4,025 after dropping to a low of FF3,950.

The CAC 40 index lost 7.48 to 1,688.79 and the OMF 50 index

fell 2.28 to 477.85. One dealer said investors were waiting for tomorrow's meeting of the Bundesbank. "There are fears that if the Germans do put up their interest rates, we might have to follow. We can't hold out again."

MADRID resumed its rise to another high for the year as demand for certain stocks outweighed worries over inflation. The general index rose 0.91 to 303.88 and volumes were estimated at Pt185m to Pt195m, after Friday's strong Pt225.5m.

Construction stocks were still actively sought and Asland jumped 51 points to 2,014 of par, analysts were at a loss to explain the cement group's sharp recent rise with one mentioning possible stake building while another said resignedly: "Somebody's obviously telling a very good story on the stock."

Repsol, the oil group, saw profit-taking after last week's bonus debut, and fell 13.3 to 411.2. Domestic retail investors were the main sellers, according to the Bourse.

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ASIA PACIFIC

# Investors ignore worries and Nikkei resumes rise

Tokyo

INVESTORS chose to ignore further political and interest rate worries and returned to the market with renewed enthusiasm, pushing share prices higher on improved volume writes Michio Nakamoto in Tokyo.

The Nikkei average climbed throughout the day to close a strong 210.16 points higher at 33,926.45. The day's high was 33,931.35 and the low 33,740.22. Advances outnumbered declines by 499 to 368. Turnover rose to \$65.55m shares from \$21.68m on Monday.

The Topix index of all listed shares rose 14.44 to 2,520.13 and in London the ISE/Nikkei index added 2.35 to 2,008.20.

The day was by no means devoid of political concerns or interest rate fears. On the political front uncertainty persisted, as no successor to Prime Minister Takeshita seemed likely to emerge in the near term. At the same time, there was further speculation that leading politicians would be investigated over involvement in the Recruit scandal.

The yen's further weakness surprisingly did not further dampen enthusiasm for equities. This was in spite of a comment by a leading financial authority that Japan might have to raise its official discount rate by more than 1/2 per cent - more than the level that the market has so far been ready to accept.

Analysts have various reasons for the market's rise in the face of continuing negative trends. An influx of index-linked investment trust funds has helped to raise share prices on a broad basis. One broker estimated that about ¥125bn would flow into the market this week. It seemed

the buying had come not only from the trusts, but also from investors anticipating more funds from the trusts.

One analyst pointed to the encouraging effect of yesterday's announcement that Japan's trade surplus had grown in April. The larger trade surplus, which indicated the high level of cash flow and liquidity of Japanese institutions, also meant that a large portion of that cash was likely to find its way into equities.

Investors also took heart from the fact that the market had not fallen drastically, in spite of all the negative considerations. Mr Hiroaki Hanau at Daiwa Securities.

The market was also confident on currency matters. The yen's decline to the ¥137 level against the dollar raised expectations that the dollar was in for a technical correction.

Interest was fairly widespread, with high technology electricals enjoying substantial gains. These issues were sought partly as laggards expected to become market leaders on the strength of their strong business results.

Toshiba was top of the volumes list, with 67.1m shares traded, and gained ¥90 to ¥1,360. It was popular for its improved profits, supported by rapidly expanding semiconductor sales. Its strength spread to other electricals.

Sony, selected on expectations that it will see record profits for the year to March 1990, added ¥240 to ¥7,150. Mitsubishi Electric gained ¥50 to ¥1,180 in active trading.

Toray, the textiles company, was the second most actively traded stock with 30.8m shares and rose ¥30 to ¥1,080. It was selected as a laggard and for its diversification.

High technology and shipping issues featured in Osaka,

where the OSE average rose 83.55 to 32,879.11. Volume recovered to 62.79m shares, against 34.75m on Monday.

Roundup

ECONOMIC and political worries pulled Australia and Hong Kong lower, while Singapore edged higher to another post-crash peak.

AUSTRALIA was disturbed by a government warning that monetary policy might have to be tightened if economic growth continued at its current rate. Profit-taking sent the All Ordinaries index down 1.8 to 1,873.3 on active volume of 101m shares, worth A\$252m.

Shares and bonds went into decline after Mr Paul Keating, Treasurer, said high deficit figures were unsustainably high and that a tightening of policy would include interest rates.

The announcement of an April current account deficit of A\$1.19bn had mostly been anticipated by the market.

News Corp eased 25 cents to A\$13.40 after rising 45 cents on Monday on improved profits.

Ancor gained 2 cents to A\$4.50 as a special sale of 2.6m shares was traded at A\$4.40.

HONG KONG was busy watching the student demonstrations in Peking and share prices declined. The Hang Seng index dropped 30.14 to 3,289.50. Turnover was similar to Monday's at HK\$1.63bn worth of shares traded.

Bargain-hunting by foreigners helped Hongkong Bank pick up 5 cents to HK\$6.80. It was the most active issue.

SINGAPORE reached another post-crash high, boosted by the strength of Wall Street, but stocks closed mixed. The Straits Times industrial index rose 8.08 to 1,200.48, on turnover of 101m shares, down from Monday's 103m.

# Thriving Vienna yields to a change of pace

A firm economy and company success are luring the foreigners, writes Judy Dempsey

ONE OF these days, the Americans are going to come in here and discover the bourse. If you don't believe me, then think about what happened to Madrid in 1988.

These words by a Viennese trader would have been unthinkable a year ago. But since then, times have changed in the bourse, Vienna's stock market.

Austrian investors and bankers who for years were accustomed to the slow pace of life on the bourse's floor are finally coming to terms with the astonishing growth of this once lethargic exchange.

For example, this time last year, few traders would have believed that the Vienna share index would continue to rise above 204.22. They thought it might be a hiccup. The exchange would soon settle down, they said.

But it did not. By the end of last year, the index had risen to 262.70. And even then, there was no stopping it. Yesterday, it added 8.5 to reach a new high of 342.05, a jump of 41 per cent this year.

However, it was when total turnover for the first four months of this year totalled Sch19bn (€1.39bn) - not too far short of the Sch24.28bn figure for the whole of last year - that bankers began to feel confident enough to speak of a genuine revival in Austrian equities and capital markets.

There are several explanations for this new feeling of self-confidence, which goes way beyond the partial privatisation of sections of state-owned industry.

True, last year, traders had said that privatisation had given the Wiener bourse a much-needed fillip. After all, the market value of newly-listed shares exceeded Sch8.1bn, boosting the total market value to Sch10.98bn.

Since the beginning of this year, however, the Government has not issued any new stock. Instead, small companies have increased their capital, bringing the market's capitalisation to Sch135.94bn.

"Privatisation is no longer the reason for the spurt of activity," a senior Viennese banker commented yesterday.

Rather, he said, it was the state of the Austrian economy, combined with recent corporate annual results, that was boosting share prices and attracting foreign investors.

The revised forecast for Austria's economic growth rates, originally set at 3 per cent, has been pushed upwards to about 4.2 per cent. Inflation, another factor, is expected to rise slightly from 2.3 per cent to 2.7 per cent and then settle at 2.75 for 1990.

Such figures have been watched closely by international institutional investors - and in particular those from Britain, according to Mr Peter Zelnik, chief analyst at Girozentrale, the country's second largest bank.

"Institutional investors do not like high inflation figures," he said, adding that the Austrian economy was becoming

far more attractive to outsiders.

He and other analysts point also to very good corporate profits for 1988, which have recently been published.

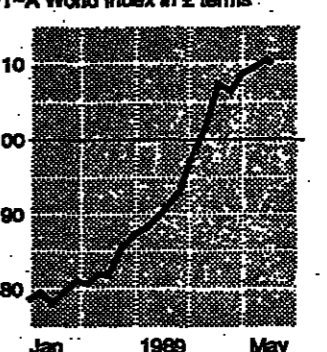
Three sectors of the economy - building, chemicals and paper - are thriving and this is reflected on the bourse.

Wienerberger Banstoff, the construction company, recently announced a handsome 32 per cent rise in turnover for 1988. Its shares have risen from Sch1,000 in the early part of 1988 to a recent high of Sch3,260.

Other construction companies are performing just as well, helped by a record year for this sector, which in 1988 grew by 6.7 per cent over 1987 and in December alone grew by 16 per cent.

Austria

FT-A World index in £ terms



The shares of Jungbunzlauer, the chemicals company, have persistently risen, alongside its parent Montana, as the financial services and chemicals groups. Both are expected

later this month to announce annual results.

At the close of trade yesterday, Montana's shares stood at Sch39,900 - compared with Sch19,000 this time last year - while Jungbunzlauer reached Sch15,900, up from Sch10,000 a year ago.

All these companies, which are export-oriented, are becoming more and more attractive and interesting to the foreign investor," Mr Zelnik said, adding that the price earnings ratio was now an average of 16 for the bourse compared with 13 last year.

Analysts believe Austria's decision to apply for full membership of the European Community later this year will put the Wiener Bourse firmly on the international map. And who knows, maybe the US investor will take a trip to Vienna after all.



FINANCIAL TIMES CONFERENCES

# TELECOMMUNICATIONS AND THE EUROPEAN BUSINESS MARKET

London, 10 & 11 July 1989

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# TELECOMMUNICATIONS AND THE EUROPEAN BUSINESS MARKET

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FT-ACTUARIES WORLD INDICES													
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries													
NATIONAL AND REGIONAL MARKETS		TUESDAY MAY 16 1989				MONDAY MAY 15 1989				DOLLAR INDEX			
Country	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)	
Australia (89)	137.43	+1.5	124.27	118.37	-0.8	4.71	139.56	126.19	119.27	157.12	129.28	122.65	
Austria (18)	121.06	+0.0	109.47	121.90	-0.1	2.12	121.03	109.45	122.04	124.18	92.84	88.54	
Belgium (63)	131.91	+0.1	119.25	132.56	+0.7	4.11	130.80	118.25	131.51	137.10	128.59	124.14	
Canada (126)	137.28	+0.1	124.14	118.14	+0.0	3.34	137.08	123.95	118.17	137.28	124.87	118.15	
Denmark (38)	178.87	+0.3	161.75	183.98	+0.4	1.82	178.27	161.21	183.30	181.03	165.35	121.44	
Finland (25)	148.22	+1.4	134.03	134.16	+0.1	1.58	140.33	135.94	134.05	159.16	125.81	128.26	
France (130)	115.92	-0.1	104.92	119.55	-0.4	2.95	113.55	105.40	119.90	122.22	112.57	88.19	
West Germany (100)	81.87	-0.7	74.03	82.72	-0.7	2.43	82.48	74.68	83.27	90.40	81.77	74.89	
Hong Kong (49)	139.51	-0.6	126.16	139.25	-0.8	3.88	140.33	128.90	140.08	140.33	111.80	100.60	
Ireland (17)	144.03	+0.2	130.24	147.35	+0.2	2.98	143.72	129.90	147.07	151.38	125.00	104.71	
Italy (89)	77.98	+0.2	70.51	82.34	+0.0	2.80	78.14	70.85	82.35	88.88	77.96	71.34	
Japan (45)	185.92	+0											